



REGIONAL SERVICE COMMISSION

2017

Commission

KENT

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Paul Lang

Date: November 17th 2016

Title: Executive Director

REGIONAL SERVICE COMMISSION KENT

2017 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$85,252
2. Local Planning Services Fund (from page LP-1)	\$786,176
3. Solid Waste Services Fund (from page SW-1)	\$2,337,479
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$33,923
Total Regional Service Commission Operating Budget	\$3,242,831

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$

THIS IS TO CERTIFY that on the 17th day of NOVEMBER, 2016 the Board of the REGIONAL SERVICE COMMISSION OF KENT RESOLVED that the total operating budget for the Regional Service Commission for the 2017 calendar year would consist of total Revenue of \$3 242 831, and total expenditures of \$3 242 831 and that the capital budget would consist of total expenditures of \$0.

Adopted this 17th day of November, 2016 by the Board of the REGIONAL SERVICE COMMISSION KENT .

Executed this _____ day of _____, _____ by the Executive Director of said Commission.

Chairman

Executive Director

REGIONAL SERVICE COMMISSION _____

2017 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add/Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		85252	757230	1023134		25000	1890616					\$ 1,890,616
Sales of services			23870	1150357			1174227					\$ 1,174,227
Government Transfers						8923	8923					\$ 8,923
Transfers from own and other funds	286300						286300				-286300	
Other transfers	3000						3000				-3000	
Interest												
Surplus of second previous year			4577	60428			65005					\$ 65,005
Other revenue			500	103560			104060					\$ 104,060
Total Revenue	289,300	85,252	787,177			33,923	3,532,131					3,242,831
Expenditures												
Governance	45300						45000				-45000	
Administration	244000	36936	200300	394064		33923	909223				-244000	665,223
Regional planning		21000					21000					21,000
Regional policing collaboration		2000					2000					2,000
Regional emergency measures planning		1500					1500					1,500
Regional sport, recreation & culture infrastructure planning & cost-sharing		1000					1000					1,000
Other services provided to all members												
Planning and building inspection services			580853				580853	5260		72865		658,978
Operations - Solid Waste Service				1923344			1923344	218				1,923,562
Financial Services							1500					1,500
- Interest												
- Other Financing Charges			1500									
- Transfer to the Capital Fund - Debt Repayment												
- Transfer to the Capital Fund - Asset Acquisition												
- Transfer to the Capital Reserve												
- Transfer to the Operating Reserve			3524	20071			23595					23,595
Closure & Post-closure expense												
Second previous year deficit		22816					22816					22,816
Other Fiscal services												
Total Expenditure	289,300	85,252	787,177	2,337,479		33,923	3,532,131	5,478		72,865	(289,300)	3,321,174
Surplus (Deficit)												(78,343)

REGIONAL SERVICE COMMISSION KENT

2017 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$289,300
2. Less: Revenue from other sources (from page CS-2)	\$1,600
Net Budget to be allocated to other funds:	\$286,300
Cooperative & Regional Planning Services (to page CRP-3)	\$36,936
Local Planning Services (to page LP-3)	\$94,500
Solid Waste Services (to page SW-3)	\$154,864
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	\$1,400
Total Allocation	\$287,700.00

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

REGIONAL SERVICE COMMISSION KENT

2017 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	<u>2016 BUDGET</u>	<u>2017 BUDGET</u>
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue (Specify).....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>.....</u>

REGIONAL SERVICE COMMISSION KENT

2017 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	30 000	30 000
2.1.1.1.2	Travel	9 500	9 500
2.1.1.1.3	Training and Development	3 000	3 000
2.1.1.1.9	Other Meeting expenses	2 800	2 800
2.1.1.T.T	TOTAL GOVERNANCE	<u>45 300</u>	<u>45 300</u>
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	107 200	109 300
2.1.2.1.2	Travel	5 000	5 000
2.1.2.1.3	Training and Development	10 000	10 000
2.1.2.1.9	Other (Specify).....		
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	47 400	51 000
2.1.2.3.2	Travel	1 500	1 500
2.1.2.3.3	Training and Development		
2.1.2.3.5	External Audit Fees	10 000	10 000
2.1.2.3.6	External Accounting Fees	2 000	2 000
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	2 000	2 500
2.1.2.4.2	Liability Insurance	16 000	14 700
2.1.2.4.3	Professional Services	8 000	8 000
2.1.2.4.4	Legal Services		
2.1.2.4.5	Office Building	17 000	20 000
2.1.2.4.6	Office Equipment & Supplies	3 000	3 000
2.1.2.4.7	Printing and Copying	2 000	2 000
2.1.2.4.8	Telecommunications	5 000	5 000
2.1.2.4.9	Other (Specify).....		
2.1.2.T.T	TOTAL ADMINISTRATION	<u>236 100</u>	<u>244 000</u>
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		

REGIONAL SERVICE COMMISSION KENT

2017 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	Other (Specify).....
2.1.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u>281 400</u>	<u>289 300</u>

2017 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	
		<u> </u>	

REGIONAL SERVICE COMMISSION KEN

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	\$85,252
2. Less: Revenue from other sources	\$0
Net Budget to be raised from members	\$85,252

MEMBER CHARGES

Member	2011 Census Population	2016 Municipal Tax Base	Member Share*
1 Bouctouche	2,423	209,071,450	7,647
2 Rexton	818	81,320,200	2,805
3 Richibucto	1,286	105,939,800	3,956
4 Rogersville	1,170	53,912,300	2,720
5 Saint-Antoine	1,770	107,787,450	4,655
6 Saint-Louis-de-Kent	930	60,209,050	2,523
7 Cocagne	2,545	194,330,650	7,493
8 Local Service Districts	20,082	1,251,845,650	53,453
9
10
11
12
13
14
15
	<u>31 024</u>	<u>\$2,064,416,550</u>	<u>\$85,252</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* **Note:** Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION KENT

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2016 BUDGET	2017 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

REGIONAL SERVICE COMMISSION KENT

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2016 BUDGET	2017 BUDGET
2.2.0.0.0 COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0 REGIONAL SERVICES		
2.2.3.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	49 860	36 936
2.2.3.1.0 Regional Planning		
2.2.3.1.1 Personnel		
2.2.3.1.2 Administration	1 000	20 000
2.2.3.1.3 Travel	1 000	1 000
2.2.3.1.4 Professional Services		
2.2.3.1.9 Other (Specify).....		
2.2.3.1.S.T Subtotal	<u>2 000</u>	<u>21 000</u>
2.2.3.2.0 Regional Policing Collaboration		
2.2.3.2.2 Administration	1 500	1 500
2.2.3.2.3 Travel	1 000	500
2.2.3.2.4 Professional Services		
2.2.3.2.9 Other (Specify).....		
2.2.3.2.S.T Subtotal	<u>2 500</u>	<u>2 000</u>
2.2.3.3.0 Regional Emergency Measures Planning		
2.2.3.3.2 Administration		
2.2.3.3.3 Travel	2 000	1 500
2.2.3.3.4 Professional Services		
2.2.3.3.9 Other (Specify).....		
2.2.3.3.S.T Subtotal	<u>2 000</u>	<u>1 500</u>
2.2.3.4.0 Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2 Administration	7 500	1 000
2.2.3.4.3 Travel	1 000	
2.2.3.4.4 Professional Services	15 000	
2.2.3.4.9 Other (Specify).....		
2.2.3.4.S.T Subtotal	<u>23 500</u>	<u>1 000</u>
2.2.3.5.0 Other Service Provided to All Members		
2.2.3.5.2 Administration		
2.2.3.5.3 Travel		
2.2.3.5.4 Professional Services		
2.2.3.5.9 Other (Specify).....		
2.2.3.5.S.T Subtotal	<u> </u>	<u> </u>
2.2.4.0.0 FISCAL SERVICES		
2.2.4.1.0 Interest		
2.2.4.1.1 Current Operations		
2.2.4.1.2 Short-Term borrowing for capital projects		
2.2.4.1.3 Long-Term Debt		
2.2.4.2.0 Other Financing Charges		

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit	0	22 816
2.2.4.4.9	Other Sick Days	1 939	0
2.2.4.T.T	TOTAL FISCAL SERVICES	<u>81 799</u>	<u>85 252</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u> </u>	<u> </u>

2017 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant	Amount	Purpose/Description	
1			
2			
3			
Other Sources of Funding	Amount	Purpose/Description	
1			
2			
Long-Term Borrowing Summary	Amount		
20 Years			
15 Years			
10 Years			
7 Years			
5 Years			
TOTAL BORROWING			

REGIONAL SERVICE COMMISSION KENT

2017 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	\$786,176
2. Less: Revenue from other sources (from page LP-2)	\$28,946
Net Budget to be raised from members	\$757,230
Portion of net budget relating to Planning Services	\$
Portion of net budget relating to Inspection Services	\$

MEMBER CHARGES

Member	2016 Municipal Tax Base	Planning Service	Inspection Service	Member Share
1 Bouctouche	209,071,450	76,336
2 Rexton	81,320,200	29,692
3 Richibucto	105,939,800	38,681
4 Rogersville	53,912,300	19,685
5 Saint-Antoine	107,787,450	39,356
6 Saint-Louis-de-Kent	60,209,050	21,984
7 Cocagne	194,330,650	71,420
8 Districts de services locaux	1,251,845,650	460,076
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10
11
12
13
14
15
	<u>\$2,064,416,550</u>	<u>\$</u>	<u>\$</u>	<u>\$757,230</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2016 BUDGET	2017 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	14 044	23 870
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	5 837	4 576
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	500	500
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>20 381</u>	<u>28 946</u>

REGIONAL SERVICE COMMISSION KENT

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2016 BUDGET	2017 BUDGET
2.3.0.0.0 LOCAL PLANNING SERVICES		
2.3.2.0.0 ADMINISTRATION		
2.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	95 340	94 500
2.3.2.1.0 Director's Office		
2.3.2.1.1 Salaries & Benefits		
2.3.2.1.2 Travel		
2.3.2.1.3 Training and Development		
2.3.2.1.9 Other (Specify).....		
2.3.2.2.0 Other Administration Services		
2.3.2.2.1 Advertising & Public Relations	3 500	4 000
2.3.2.2.2 Liability Insurance		
2.3.2.2.3 Professional Services	1 000	1 500
2.3.2.2.4 Legal Services	5 000	5 000
2.3.2.2.5 Office Building	53 300	55 000
2.3.2.2.6 Office Equipment & Supplies	9 000	9 500
2.3.2.2.7 Printing and Copying	2 660	3 000
2.3.2.2.8 Telecommunications	14 000	14 000
2.3.2.2.9 Other Technology, Worksafe NB, Service NB	13 029	13 800
2.3.2.2.T TOTAL ADMINISTRATION SERVICES	<u>197 826</u>	<u>200 300</u>
2.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0 Planning Services		
2.3.3.1.1 Salaries & Benefits	359 470	397 302
2.3.3.1.2 Travel	10 000	10 000
2.3.3.1.3 Training and Development	10 000	10 000
2.3.3.1.4 Maps and Reference Material		
2.3.3.1.5 GIS Operating and Planet		
2.3.3.1.6 Advertising (Legislatively Required)		
2.3.3.1.7 Planning Review & Adjustment Committee	6 000	6 000
2.3.3.1.9 Other meeting expenses	1 000	1 200
2.3.3.1.S.T Subtotal	<u>386 470</u>	<u>424 502</u>
2.3.3.2.0 Inspection Services		
2.3.3.2.1 Salaries & Benefits	130 050	133 950
2.3.3.2.2 Travel	17 000	17 000
2.3.3.2.3 Training and Development	5 000	5 000
2.3.3.2.4 Maps and Reference Material		
2.3.3.2.5 GIS Operating and Planet		
2.3.3.2.9 Other Clothing	400	400
2.3.3.2.S.T Subtotal	<u>152 450</u>	<u>156 350</u>
2.3.3.2.T TOTAL PLANNING AND INSPECTION SERVICES	<u>538 920</u>	<u>580 852</u>

REGIONAL SERVICE COMMISSION KENT

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations
2.3.4.1.2	Short-Term borrowing for capital projects
2.3.4.1.3	Long-Term Debt
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts
2.3.4.2.2	Cost of Issuing & Selling New Debentures
2.3.4.2.3	Banking Service Charge	1 500	1 500
2.3.4.2.9	Other (Specify).....
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment
2.3.4.3.2	Capital Fund - Asset Acquisition
2.3.4.3.3	Capital Reserve Fund
2.3.4.3.3	Operating Reserve Fund	5 000	3 524
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit
2.3.4.4.9	Other Sick Days	6 811	0
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>13 311</u>	<u>5 024</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>750 060</u>	<u>786 176</u>

2017 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
TOTAL BORROWING		<u> </u>	
		<u> </u>	

REGIONAL SERVICE COMMISSION KENT

2017 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5) \$2,337,479
2. Less: Revenue from other sources (from page SW-2) <u>\$1,314,345</u>
Net budget to be raised through tipping fees	<u><u>\$1,023,134</u></u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Bouctouche	705 107\$75,435\$
Rexton	238 107\$25,466\$
Richibucto	369107\$39,483\$
Rogersville	334107\$35,738\$
Saint-Antoine	475107\$50,825\$
Saint-Louis-de-Kent	265107\$28,355\$
Districts de services locaux	7 176107\$767,832\$
TOTAL REVENUE FROM MEMBER TIPPING FEES		<u><u>\$</u></u>	<u><u>1 023 134</u></u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

REGIONAL SERVICE COMMISSION KENT

2017 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2016 BUDGET	2017 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	45 000	36 000
1.4.2.1.2	Construction and Demolition	5 000	1 5000
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	63 055	64 200
1.4.2.1.8	Other Collection Contracts	1 458 004	1 150 357
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	(Specify).....		
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost	1 500	1 500
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	22 397	60 428
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	360	360
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>1 595 316</u>	<u>1 314 345</u>

REGIONAL SERVICE COMMISSION KENT

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	136 200	154 864
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	67 980	72 000
2.4.2.1.2	Travel	4 000	4 000
2.4.2.1.3	Training and Development	6 009	6 000
2.4.2.1.9	Other Worksafe NB	1 100	1 200
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance		
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services	4 000	4 000
2.4.2.4.5	Office Building	15 000	16 000
2.4.2.4.6	Office Equipment and Supplies	3 500	4 000
2.4.2.4.7	Printing and Copying	2 500	3 000
2.4.2.4.8	Telecommunications	5 000	5 000
2.4.2.4.9	Other Translation costs	4 500	4 000
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional	95 300	110 000
2.4.2.5.2	Travel	4 000	4 000
2.4.2.5.9	Other Solid Waste Technical Committee	6 000	6 000
2.4.2.T.T	TOTAL ADMINISTRATION	355 089	394 064
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance		
2.4.3.1.2	Electricity		
2.4.3.1.3	Janitorial		
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes		
2.4.3.1.9	Other (Specify).....		
2.4.3.1.S.T	Subtotal		
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel		
2.4.3.2.5	Repairs and Maintenance		
2.4.3.2.6	Insurance		
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	Subtotal		

REGIONAL SERVICE COMMISSION KENT

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel
2.4.3.3.2	Small Equipment (non capital)
2.4.3.3.3	Site and Road Maintenance
2.4.3.3.4	Monitoring
2.4.3.3.5	Site Security
2.4.3.3.6	Special Waste Handling
2.4.3.3.7	Cells
2.4.3.3.8	Leachate & Siltation Management
2.4.3.3.9	Other Land Fill Tip Fee	872 663	814 066
2.4.3.3.S.T	Subtotal	<u>872 663</u>	<u>814 066</u>
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel
2.4.3.4.2	Small Equipment (non capital)
2.4.3.4.3	Site and Road Maintenance
2.4.3.4.4	Site Security
2.4.3.4.5	Contracted Services
2.4.3.4.6	Special Waste Handling
2.4.3.4.9	Other (Specify).....
2.4.3.4.S.T	Subtotal
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel
2.4.3.5.2	Small Equipment (non capital)
2.4.3.5.3	Supplies
2.4.3.5.9	Other (Specify).....
2.4.3.5.S.T	Subtotal
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel
2.4.3.6.2	Recycling
2.4.3.6.3	Collection	1 458 004	1 094 279
2.4.3.6.4	Equipment Maintenance
2.4.3.6.5	Contracted Services
2.4.3.6.9	Other (Specify).....
2.4.3.6.S.T	Subtotal	<u>1 458 004</u>	<u>1 094 279</u>
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel
2.4.3.7.2	Processing
2.4.3.7.3	Demonstration Site
2.4.3.7.9	Other Purchase of composters	5 000	10 000
2.4.3.7.S.T	Subtotal	<u>5 000</u>	<u>10 000</u>
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel
2.4.3.8.2	Collection	5 000	5 000
2.4.3.8.2	Disposal

REGIONAL SERVICE COMMISSION KENT

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.4.3.8.9	Other (Specify).....		
2.4.3.8.S.T	Subtotal	5 000	5 000
2.4.3.T.T	TOTAL OPERATIONS	<u>2 340 667</u>	<u>1 923 345</u>
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations		
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt		
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge		
2.4.4.2.9	Other (Specify).....		
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment		
2.4.4.3.2	Capital Fund - Asset Acquisition		
2.4.4.3.3	Capital Reserve Fund		
2.4.4.3.4	Operating Reserve Fund	0	20 071
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense		
2.4.4.4.2	Closure and Post-Closure Expense		
2.4.4.4.3	Second Previous Year Deficit		
2.4.4.4.9	Other Sick Days	3 687	
2.4.4.T.T	TOTAL FISCAL SERVICES	<u>3 687</u>	<u>20 071</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>2 699 443</u>	<u>2 337 480</u>

2017 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	
		<u> </u>	

REGIONAL SERVICE COMMISSION KENT

2017 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS - UP RIVER COUNTRY MARKET

OPERATING BUDGET

1. Total Budget (from page OT-3) \$8,923
2. Less: Revenue from other sources (from page OT-2)	_____ \$0
Net Budget to be raised from participating members	===== \$8,923

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1 Harcourt	17,491,950	875
2 Weldford	74,556,600	3,728
3 DSL de Richibucto	86,389,500	4,320
4
5
6
7
8
9
10
			===== \$8,923

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2017 OTHER SHARED SERVICES OPERATING BUDGET - UP RIVER COUNTRY MARKET

REVENUE

		2016 BUDGET	2017 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>.....</u>

REGIONAL SERVICE COMMISSION KENT

2017 OTHER SHARED SERVICES OPERATING BUDGET - UP RIVER COUNTRY MARKET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	0	400
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	0	5 000
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other Allocation to Market		3 298
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.2.T	TOTAL ADMINISTRATION	0	8 698
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge	0	225
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.4.T	TOTAL FISCAL SERVICES	0	225
2.T.T.T.T	TOTAL EXPENDITURES	0	8 923

REGIONAL SERVICE COMMISSION KENT

2017 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS - RECREATION MASTERPLAN IMPLEMENTATION

OPERATING BUDGET

1. Total Budget (from page OT-3)	25 000\$
2. Less: Revenue from other sources (from page OT-2)	_____0\$
Net Budget to be raised from participating members	<u>25 000</u>

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1 Bouctouche	2,423	209,071,450	2,243
2 Rexton	818	81,320,200	823
3 Richibucto	1,286	105,939,800	1,160
4 Rogersville	1,170	53,912,300	798
5 Saint-Antoine	1,770	107,787,450	1,365
6 Saint-Louis-de-Kent	930	60,209,050	740
7 Cocagne	2,545	194,330,650	2,203
8 Local Service Districts	20,082	1,251,845,650	15,668
9
10
			<u>25 000</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2017 OTHER SHARED SERVICES OPERATING BUDGET - RECREATION MASTER PLAN

REVENUE

		2016 BUDGET	2017 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>.....</u>

REGIONAL SERVICE COMMISSION KENT

2017 OTHER SHARED SERVICES OPERATING BUDGET - RECREATION MASTER PLAN

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	0	1 000
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	0	17 000
2.6.2.1.2	Travel	0	2 500
2.6.2.1.3	Training and Development	0	1 275
2.6.2.1.9	Other Office Supplies	0	3 000
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.2.T	TOTAL ADMINISTRATION	0	24 775
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge	0	225
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.4.T	TOTAL FISCAL SERVICES	0	225
2.T.T.T.T	TOTAL EXPENDITURES	0	25 000

2017 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	