

Commission de services
régionaux de Kent



Kent Regional
Service Commission

ANNUAL REPORT 2022



Annual Report of the KENT RSC – 2022

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1- INTRODUCTION

This 2022 Annual Report of the Kent Regional Service Commission (KRSC) aims to present the organization's activities over the previous year. KRSC is also presenting with this document its financial statements for 2022. Anyone who wants an electronic copy of this report may do so on the website www.krsc.ca.

2- MESSAGE FROM THE CHAIR

Dear Citizens of the Kent region. I'm very pleased to be submitting my final report as Chair of the Kent Regional Service Commission. In 2022, the municipalities and RSCs in New Brunswick experienced great upheaval. It was a transitional year for the municipalities, which had not undergone significant changes since the 1960s, as well as an important year for the RSCs, which will be responsible for five new services. The election of a new seven-member Board will also bring changes to the RSC's governance model. The municipal and regional scene has changed forever!

Along with the major changes related to the reform, we're adding new employees. Thanks to an excellent recruitment process, KRSC has hired employees who are very knowledgeable in their respective fields and will be able to develop the new services in the area served. The new services include economic development, tourism promotion, community development, regional transportation, planning and sharing the cost of recreation, and public safety. KRSC was already well organized on the recreation and public safety fronts, so the transition was easy. Most of the other services are now established and the foundation has been set for a busy 2023!

Immigration continues to be a very important question in the region. The partnership established with the New Brunswick Multicultural Council is working well and even exceeding our expectations. We've set up a co-management scheme for employees dealing with immigration, giving the RSC a sense of ownership. We're continuing to work with a consultant to develop a study on housing that should be ready in March 2023. This study will be a reference tool for the communities and the private sector wishing to invest in housing in the area.

A new partnership has just been established with the Vitalité Health Network. The Learning Community concept is being established in the region. This partnership model between the community and health care professionals is new in New Brunswick and will identify and implement projects affecting health care services and the provision of health promotion programs. This project with Vitalité will certainly be very stimulating and it closely matches our new responsibilities for community development. Also, to ensure that we have a healthy population, we need recreational facilities offering programs for all age groups. During the reform process, the Department identified two recreational facilities that are regional in scope, the AquaKent Center and the Rexton Recreation Centre (curling club). The operating costs for these two facilities are now shared by all communities in the region according to a cost-sharing formula accepted by the Board.

We've kept working with our public safety agencies to provide more services. Whether through our public safety committee and our initiatives, like the positive ticketing program, at KRSC we're convinced that it's of prime importance to create these connections between our population and our public safety service providers. As well, in 2022, the RSC continued its partnership with the RCMP to assist food banks in the region. Three food drives took place in the region and the public responded in great number. I would also like to congratulate three of our

police officers (Sgt. Maxime Babineau, Cpl. Ricky LeBlanc, Cst. Erika Norris) and our RCMP community program officer (Jean-François LeBlanc) for receiving awards from the Crime Prevention Association of New Brunswick. This demonstrates how much time these persons put into the region and want to develop the partnerships needed for greater collaboration with the RSC and the public.

We've continued our efforts relating to agriculture. The region was visited by three Mennonite groups in the summer and fall, and we still hope that one or several groups will settle in Kent. Our Board recognizes the importance of a local diet and supports local agriculture for the development of our region. Thanks to the new Community Development Department, food security and the development of local community gardens will be added to the RSC's efforts to produce food here and to feed as many people as possible with local food. Agriculture is definitely a sector where we want to focus more attention.

Finally, the issue of transportation will be very important in the coming years. With more and more newcomers in the area served and seniors who want to remain in their homes, access to transportation is becoming essential. We're happy to know as well that the project of purchasing a van to accommodate those with reduced mobility will be going ahead thanks to the funding that the RSC was able to secure. Another great project that will start in the new year.

Thanks

I want to thank all the members of the Board of Directors for their dedication and their great interest in the Kent region. As well, 2022 was an election year, and subsequent to the results I must step down as Chair of KRSC. When the Board met monthly, we could see clearly that all 17 members care about the entire region, and it's thanks to that unity that we were able to achieve great projects and implement the new mandates related to the reform without too many problems. Despite being a large Board, harmony and the desire to work together are always on the lips of our leaders. In this transition year, I also want to thank Mr. Michel Soucy, the facilitator hired by the government to work with us in implementing the new services. Finally, I want to thank the staff of the RSC for their professionalism and their dedication to the Kent region, particularly during this period of reform. We are spoiled in the organization to have staff members who believe in the potential of the region and want to see it continue to make progress. It was a pleasure for me to represent you over the past year and I hope that my work met your expectations as citizens of the region.

Pierrette Robichaud

Chair

3- REPORT OF THE CEO

ACHIEVEMENTS AND CHALLENGES IN THE PAST YEAR

The year 2022 was certainly one of the most transformative for KRSC and for all the municipalities and RSCs in the province. The reform officially occurred in January 2022 with the transfers and addition of services to the RSC. The *White Paper* published in the fall of 2021 unveiled the new services to be set up by the RSCs and 2022 was going to be the year of execution. I can say that KRSC was very well prepared to implement most of the new services.

KRSC had an obligation to prepare the ground for the addition of five new services and the establishment of a public safety committee. The five services were added gradually. Community development and regional transportation services started on July 4, while economic development and tourism were added in November. Sharing the cost of recreation infrastructure and the public safety committee were already functional within the RSC. With these services we hired new people. Stéphanie Caissie took on the position of Social Inclusion and Community Development Coordinator, Lauréanne Stewart the role of Regional Transportation Coordinator, Claudie Ringuette is coordinating implementing the recreation master plan and sharing the cost of regional infrastructure, Marie-Paul Robichaud is Director of Economic Development and Tourism, and Austin Fillmore is the Building Inspector. We welcome back Alexandria Arsenault, who is assuming new responsibilities for communication and public relations. We are also very happy with our partnership with the NB Multicultural Council to provide settlement services for newcomers. We welcome two NBMC employees who work with our staff, Caroline Fontaine and Betty De Asis. Adding these new people to the team will allow the RSC to deliver the services stipulated by the Department as part of the reform.

Because of the reform, elections were held in November. Since the area served by the Kent region has been transformed, the RSC Board, starting on January 1, will have seven members compared to the 17 it has had since 2013. This new division of the territory had an impact on the number of elected officials around the Board table, creating major changes. Elections took place throughout the area served on November 28 and there will be four new mayors on the Board. Jimmy Bourque (Nouvelle-Arcadie), Arnold Vautour (Beaurivage), Tina Beers (Five Rivers) and Jean Hébert (Beausoleil) are our new mayors, and Aldéo Saulnier (Grand-Bouctouche) and Jean-Pierre Richard (Champlondoré) are returning. We're still waiting for the election of the person who will represent the Kent Rural District, which will include the addition of communities in the region of Baie-Sainte-Anne. These changes mean that I must bid farewell to members of the Board that I valued highly, such as our Chair Pierrette Robichaud, Vice-chair Claude LeBlanc, Roger Richard, Docile Cormier, Danielle Dugas, Paul Lirette, Stella Richard, Wayne Carpenter, Kris Morey, Jacques Cormier, Marc Goguen and Daniel Bourgeois. Some of them had been on the KRSC Board since it was formed in 2013. Friendships have grown with many Board members, and I wish them all the best! To the new Board members, we're embarking on a very exciting new adventure together, and I'm confident that we will be able to continue the great initiatives that KRSC is known for.

I want to sincerely thank all the staff for their great patience, particularly this year with all the changes that were required. I see clearly how much you care for our beautiful region and that you really care about its citizens. You understand the reality of a rural milieu and we appreciate your human approach to its citizens!

Projects carried out in 2022

The year 2022 was one of transition. We pushed pause on implementing the strategic plan to concentrate on the new services. KRSC had a transition committee to ensure that the new services called for by the Local Governance Reform are implemented as required. The Department appointed a transition facilitator in the person of Michel Soucy to coach the RSC through carrying out the new mandates. We were spoiled by having Mr. Soucy as our transition facilitator because of his thorough knowledge of the municipal environment and of RSCs. We thank him for his services, which were truly appreciated by the staff and Board members.

Nonetheless, some initiatives went ahead because we couldn't stop everything during the roll-out of the new services.

Economic Development and Immigration

The most significant economic development project in 2022 was hosting two groups of Mennonites visiting the area to assess its potential as a home. This project to revitalize agriculture in Kent has been under way for a few years and the interest of Mennonite families in moving here continues. Old Order Mennonites and Orthodox Mennonites visited in June and July. Our personnel, accompanied by our consultant Gérard Thébeau and farmer Leslie Cail, gave them a tour of the area. We have hope that these people will be moving to Kent soon.

The other initiative was hiring Caroline Fontaine and Betty de Asis. When Sonia Mazerolle left this winter, we worked with the NBMC to hire these two ladies. Betty, herself an immigrant, is very familiar with the needs of the community, adding greatly to the integration services delivered by the Kent rural settlement network. These two ladies organize a multitude of activities that are valued highly by the immigrant community!

Sharing of Municipal Services and Recreation Agreements

KRSC continued to provide municipal by-law enforcement. The work of Maritime Enforcement Services was appreciated by the communities, municipalities and LSDs to act for the municipalities and LSDs. In the LSDs, the work is limited, however, to the role of development officer because there are no by-laws, except for rural plans in a few communities. The communities greatly appreciate the service and wouldn't want to do without it now that it is offered.

Another project off the ground is the preparation of a tender document to purchase a specialized sewer flusher truck. Thanks to a partnership with the participating municipalities in Kent and the Village of Cap-Pelé, KRSC has applied to the Municipal Capital Borrowing Board to acquire this piece of equipment in their name. We hope that this piece of equipment will arrive in 2023. It will be managed by KRSC.

One of the most important collaboration initiatives was for sharing the cost of regional recreation and sports infrastructure. Claudie Ringuette's mandate was to develop agreements for sharing the cost of the Rexton Recreation Centre (curling club) and the AquaKent Center (indoor pool) in Saint-Louis-de-Kent. As well, the agreement for the Kent-North Imperial Centre had to be revised because of the reform. Despite questions from certain Board members, Claudie was able to present a cost-sharing formula and a mechanism for accountability that will be managed by KRSC. This initiative was part of the recreation master plan, and the municipalities that host these infrastructures had been waiting for a long time for this possibility of sharing costs.

The CEO of KRSC meets monthly with the seven CAOs of the municipalities and with the manager of local services in the LSDs to discuss various opportunities to share services. These meetings allow the RSC's CAO to communicate KRSC's ongoing projects and initiatives.

Emergency Measures/Public Safety

KRSC is a member of the Canadian Municipal Network on Crime Prevention (CMNCP), which is an expert in preparing community safety plans. The KRSC Board had set aside funds to develop the community safety plan in 2021-2022 and agreed to hire CMNCP to prepare the plan. This was done in 2022 and will continue until its expected adoption in winter 2023. The Kent region will be the first region in New Brunswick with a community safety plan.

KRSC has pursued its crime prevention and public awareness initiatives with the RCMP. Positive ticketing programs and food drives for our food banks have continued, and the community greatly values both programs. As well, KRSC and its public safety committee were able to hold a fall public safety day after two years of absence. Over 250 people came to Richibucto to meet the various actors in the field of public safety.

Finally, KRSC wants to congratulate Sgt. Maxime Babineau, Cpl. Ricky LeBlanc, Cst. Erika Norris, and RCMP community program officer Jean-François LeBlanc for being recognized by the Crime Prevention Association of NB. In particular, Sgt. Babineau received one of the highest distinctions awarded by the Association, the Tyler Francis Award. We are proud of our police officers and the RCMP staff for their contribution to the region.

Communication

Communication is necessary for us to carry out our functions as administrators of the RSC. Considering the panoply of services and initiatives that the RSC offers to its citizens, we have a duty to communicate adequately with the public. Our communications tools include a twice-yearly newsletter, our radio ads, our mail-outs, our Facebook page, our website and our mobile app. People in the region have ample ways to find out what's going on at KRSC and we continue our efforts to inform the population.

The project of publishing a book on the history of Kent County is finally going forward! The partnership with the Université de Moncton has borne fruit and the book should be available in spring 2023. We were able to secure selling the books to District scolaire francophone Sud and to the NB library system. This project will allow people in the region to know their area better.

Other projects

Health – Learning Communities

KRSC, via its health committee, pursued its advocacy and collaboration with the Department of Health and the two Health Networks. Because of its active involvement in this sector, the Vitalité Health Network invited KRSC to be part of a new Learning Communities regional collaboration initiative. This new concept for collaboration will bring together all the vital elements of the region with health care professionals to achieve a common goal, improving the health of people in the Kent region. To properly define the needs, Vitalité is doing a study (CHNA) that should be finished in March. The result of this study should be used to implement joint health initiatives.

Thanks

Again, this year, the Board members showed leadership and a strong desire to collaborate and work together as a region. It's no surprise that other regions in the province are looking closely at our region because, collectively, you want to see the Kent region progress. Thanks to excellent collaboration and great openness on the part of the Board of Directors and staff, it's easier for me as CEO to get progress on questions affecting the citizens of the Kent region. In 2023, we will continue to roll out new services and develop a regional strategy. It will be crucial to continue this spirit of collaboration so that all the communities in the Kent region will come out as winners in this reform. KRSC will always be there to support communities through these big changes. It will be a pleasure to continue to work for you in 2023 to make the Kent region stronger and more resilient.

Paul Lang
CEO



4- MANDATE AND HISTORY OF THE COMMISSION

KRSC started its activities on January 1, 2013. The *Regional Service Delivery Act* set out the roles and responsibilities of Regional Service Commissions throughout the province. The RSC has two mandatory roles, local planning and solid waste management, as well as four responsibilities for regional collaboration, including regional planning, collaboration on police services, emergency measures planning, planning regional recreation, culture and sports infrastructure, and sharing the cost of infrastructure.

KRSC, thanks to its dynamic Board of Directors and the leadership of its administrative team, works and brings up matters that go beyond the six responsibilities named in the *Act*. The Kent Regional Service Commission is seen by people in the region as an organization that defends the interests of the population and constitutes a vehicle for non-governmental, municipal and local organizations to communicate with elected officials and members of LSD advisory committees about what is going on in the area. The Kent Regional Service Commission is also recognized as a success among the 12 other RSCs in the province. Respect among members of the Board of Directors is primordial and this has created a climate of trust on the Board. Thanks to this collaboration and desire to work together, Board members constantly seek to improve relationships within the organization, as well as with its various outside partners and funding agencies.

5- PROFILE OF THE REGION

The Kent Regional Service Commission is located in eastern New Brunswick and covers all of Kent County, along with the communities of Rogersville, the Rogersville LSD and the Collette LSD in Northumberland County (see Figure 5.1). Its territory has an area of 4,886.20 square kilometres and a population of 32,743. The region takes in six municipalities (two cities and four villages), one rural community and 20 local service districts, six tax authorities and three First Nations communities (see Table 5.1). Seventeen of the 20 local service districts in the region have an advisory committee, and 12 of them are represented on the KRSC Board by either a regular or an alternate member.

Since it contains no communities with a population of over 2,700 inhabitants, the Kent region can define itself as the most rural RSC in New Brunswick. The area served by the RSC is also multicultural, with three cultures and two linguistic communities. KRSC has to follow the *Official Languages Act* in its daily operations because of the presence of both languages in the area served.

However, the Kent region is still homogenous with respect to the delivery of regional services. The whole area is served by RCMP policing services, and the Planning and Solid Waste departments provide their services to the entire RSC. Respecting solid waste in particular, most of the waste collected in the region is sent to the Southeast RSC landfill. KRSC also has an excellent relationship with the manager of local services, whose office is in Richibucto, as well as all those providing services to communities, such as the municipalities, various Department and local fire services.

Figure 5.1

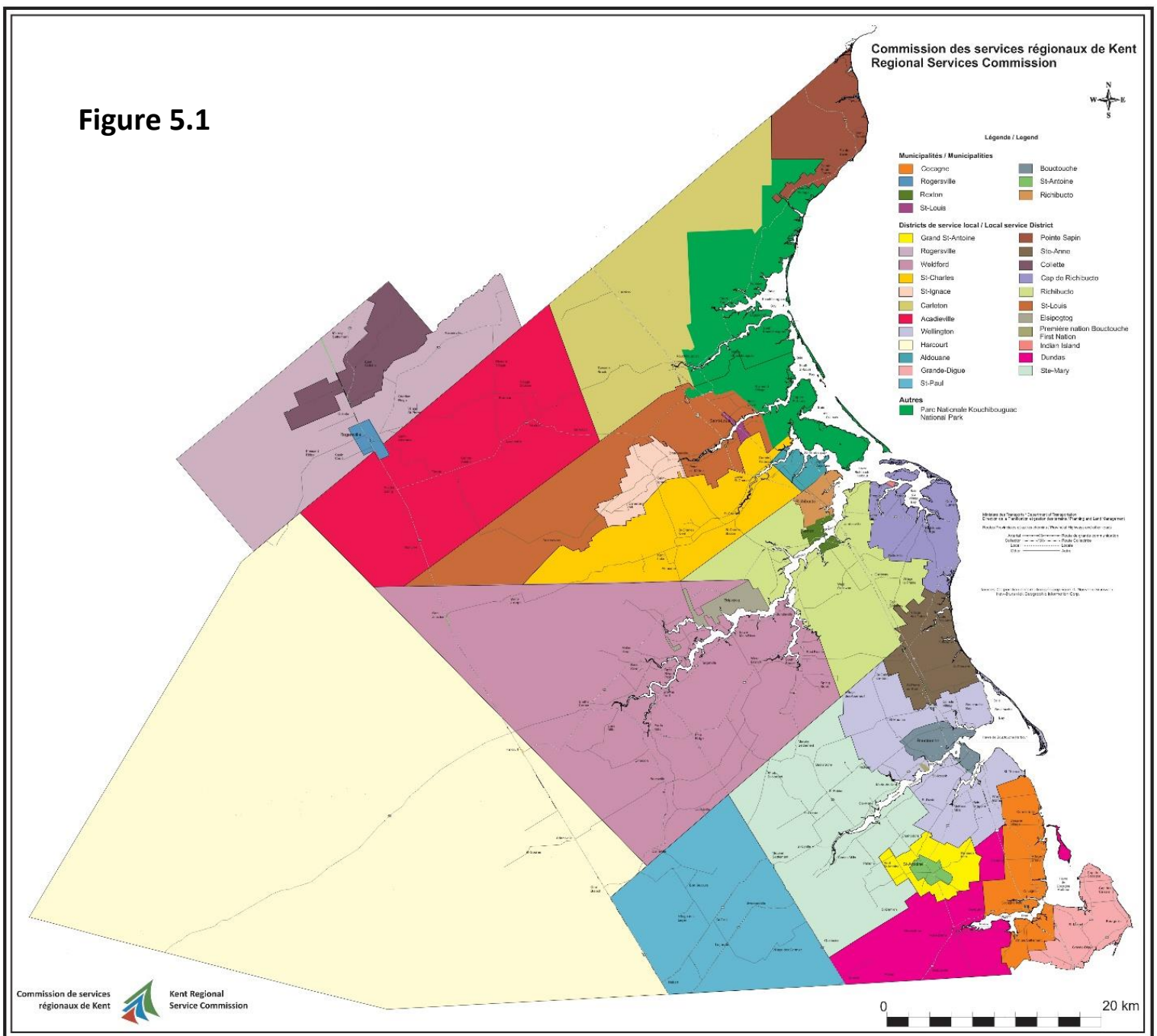


Table 5.1 – Communities in the region			
Municipalities/Rural Communities	Local Service Districts	Tax Authorities	First Nations
Rogersville Saint-Louis-de-Kent Richibucto Rexton Bouctouche Saint-Antoine Cocagne	Collette Rogersville Acadieville Saint-Louis Carleton Pointe-Sapin Saint-Ignace Aldouane Saint-Charles Richibucto Weldford Harcourt Cap-de-Richibucto Sainte-Anne-de-Kent Wellington Sainte-Marie Saint-Paul Grand-Saint-Antoine Notre-Dame Grande-Digue	Acadie Siding Saint-Louis-Canisto Road Bouctouche Cove Saint-Grégoire Wellington- Desroches Wellington-Dixon Point-Route 134	Elsipogtog Indian Island Buctouche

6- FIVE-YEAR STRATEGIC OBJECTIVES

In January 2017, the KRSC Board adopted a five-year strategic plan. The Board of Directors reviewed its major strategic directions in 2021. However, due to local government reform and the obligation to have a regional strategy by July 2023, the Board of Directors concentrated on rolling out the new services required. As the Annual Report explains clearly, staff and the Board continued to deliver services and carry out projects for the benefit of citizens in the region. The 2023 Annual Report will present the new strategic objectives laid down by the provincial regulation on the regional strategy.

7- GOVERNANCE AND ADMINISTRATION

a. Organizational structure, committees and meetings

The KRSC has two structures. The first stems from the Board (Table 7.1) and includes its ten (10) committees (see Figure 7.1) and its members, and the second is an operational structure taking in the staff of KRSC (see Figure 7.2).

Table 7.1 – ATTENDANCE RECORD OF MEMBERS OF THE BOARD OF DIRECTORS AND EXPENSE REPORT

BOARD MEMBERS AND ALTERNATES	MEETING ATTENDANCE (Board only)	HONORARIA (Board, committees and other occasions)	EXPENSES/TRAVEL (Board, committees and other occasions)
BASTARACHE, Achille	2	\$300.00	\$65.27
BEERS, Tina	10	\$3,275.00	\$910.07
BOURGEOIS, Daniel	8	\$2,200.00	\$942.33
BOURQUE, Jimmy	1	\$150.00	\$68.40
CARPENTER, Wayne	9	\$1,725.00	\$57.30
CORMIER, Docile	9	\$1,525.00	\$270.56
CORMIER, Jacques	6	\$900.00	\$343.84
DUGAS, Danielle	9	\$1,525.00	\$117.52
FONTAINE, Gisèle	9	\$3,150.00	\$496.65
GOGUEN, Marc	6	\$1,100.00	\$327.79
LEBLANC, Claude	5	\$4,583.37	\$447.13
LIRETTE, Paul	10	\$3,450.00	\$493.51
MAZEROLLE, Isabelle	1	N/A	N/A
MOREY, Kris	3	\$375.00	\$117.00
RICHARD, Jean-Pierre	9	\$1,650.00	\$463.20
RICHARD, Roger	7	\$1,050.00	\$342.90
RICHARD, Stella	8	\$1,275.00	\$22.65
RICHARD, Stephan	1	\$150.00	N/A
ROBICHAUD, Pierrette	9	\$7,000.08	\$1,588.88
SAULNIER, Aldéo	7	\$2,550.00	\$671.51
TREMBLAY, Éric	7	\$1,050.00	\$82.42

Figure 7.1

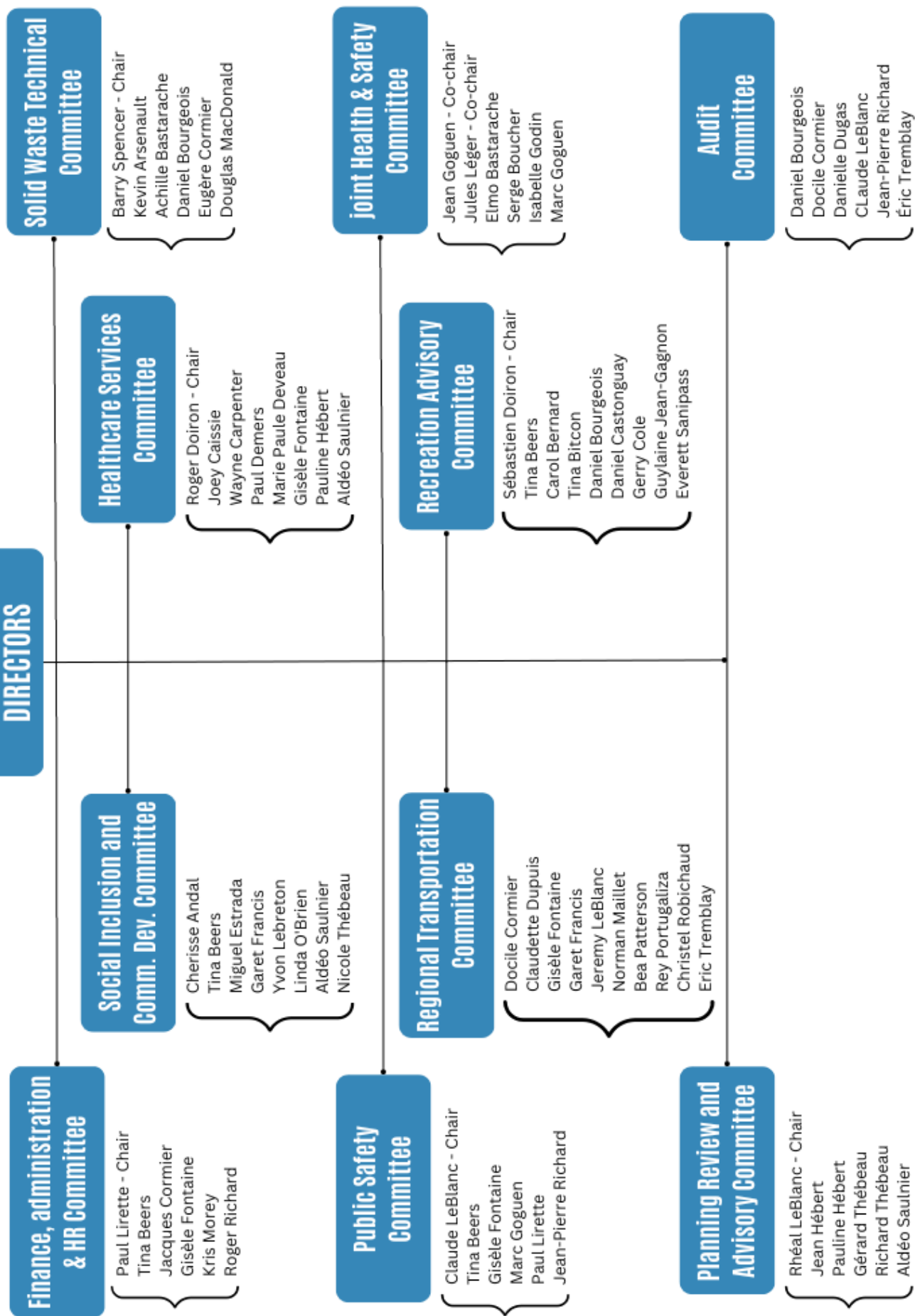
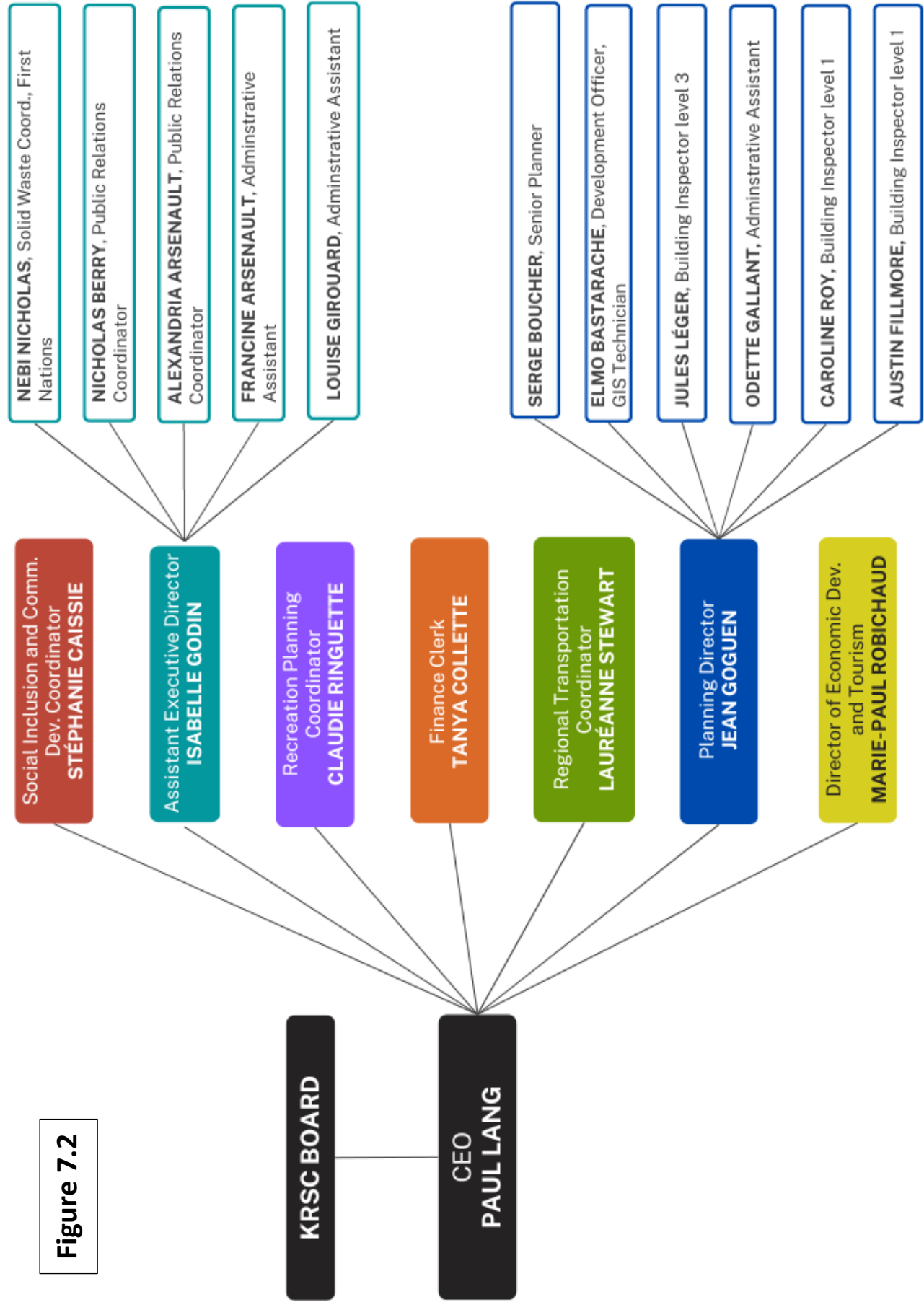


Figure 7.2



8- REPORT OF THE PLANNING DEPARTMENT

KRSC, which includes the municipalities, the Kent LSDs and the Parish of Rogersville, provides planning services to the whole area served. I am proud to present to you the Planning Department report for 2022.

Land-use planning consists of combined political and technical planning to ensure orderly and harmonious development in the region. This sector continues to be very important for our department. Our primary objective is to prepare for the changes brought on by the municipal restructuring. In the next five years the department must create, revise and amend seven (7) land-use plans. The employees of the Planning Department will be very active during this planning period, to the point that a service delivery schedule was approved by the Commission's Board of Directors in November 2022. Our preventive preparation in 2022 consisted of drafting possible scenarios to coordinate effective planning for delivering our services.

KRSC's land-use planning mission is to establish a framework favourable to the sustainable development of the area, in partnership with the local population and all socio-economic stakeholders, while preserving the environmental nature of our region.

In this post-pandemic period, the Planning Department is engaged in an unbelievable number of consultations with our partners and clients/promoters to ensure desirable development. Several by-law amendments were undertaken to allow certain projects to be carried that occasionally worked less well with the by-laws in effect. Our administrative function tasks us with ensuring that development complies with laws and regulations and follows our short-, medium- and long-term objectives.

This year is extraordinary once again for the issue of a little over \$68 million worth of permits. Our professional service was maintained throughout the region and our inspectors keep on the leading edge of their profession. KRSC hired one new inspector, Austin Fillmore, who joined our team last January and provides great customer service. Our inspectors attended mandatory continuing education provided by the New Brunswick Building Officials Association (NBBOA).

Our development officers continue providing exceptional service. Thanks to their personalized, friendly, professional service, clients feel confident in discussing their projects and concerns. Our officers play a primordial role with stakeholders in development: lawyers, surveyors, officials from the different Departments, politicians, promoters, service providers, neighbours and employees of the department. Moreover, our officers provide information based on the laws, regulations and by-laws that govern us before beginning an analysis or validation or rendering a decision.

Our cartographer serves several internal departments and keeps up with the various requests from the Commission, colleagues and clients. Cartography has a fundamental role in the development of our regions, and this is why the Commission is pursuing the initiative of promoting cartographic technology in consultation with experts in the field. In this time of change, the public needs to understand the analysis of sectors, and people strongly prefer a visual presentation in order to comprehend the issues and opportunities.

Above all, we must mention our employees who welcome clients and direct them to the correct service in our operation. They're truly the hub that keeps the organization together and allow for the smooth operation of the services offered by our department.

To meet the requirements of the *Regional Services Delivery Act*, KRSC's Board of Directors appoints a Planning Review and Advisory Committee. The PRAC continues to play an essential decision-making (quasi-judicial) and advisory role on behalf of the communities. This role is essential for the administration and on-going study of ground use plans and by-laws on zoning, subdivisions and construction. The PRAC's decisions may have serious repercussions on the form and roll-out of services in a community, and without their consent many projects would remain at the design stage. Their functions are stipulated in various provisions of the *Community Planning Act*, which has the ultimate goal of planning land use and encouraging coherent strategic development that benefits the entire community.

Monthly meetings

At their last twelve (12) monthly meetings, members of the Planning Review Advisory Committee studied one hundred eighty-four (184) cases needing an exemption or a recommendation. The committee holds its monthly public meetings the last Tuesday of each month with two exceptions; if there aren't enough cases or if the date is a holiday. Meetings start at 6:30 p.m. in the KRSC office in Richibucto. It is possible to make a presentation and to ask questions pertinent to the various cases on the agenda. A prior request to address the committee is in order and highly appreciated.

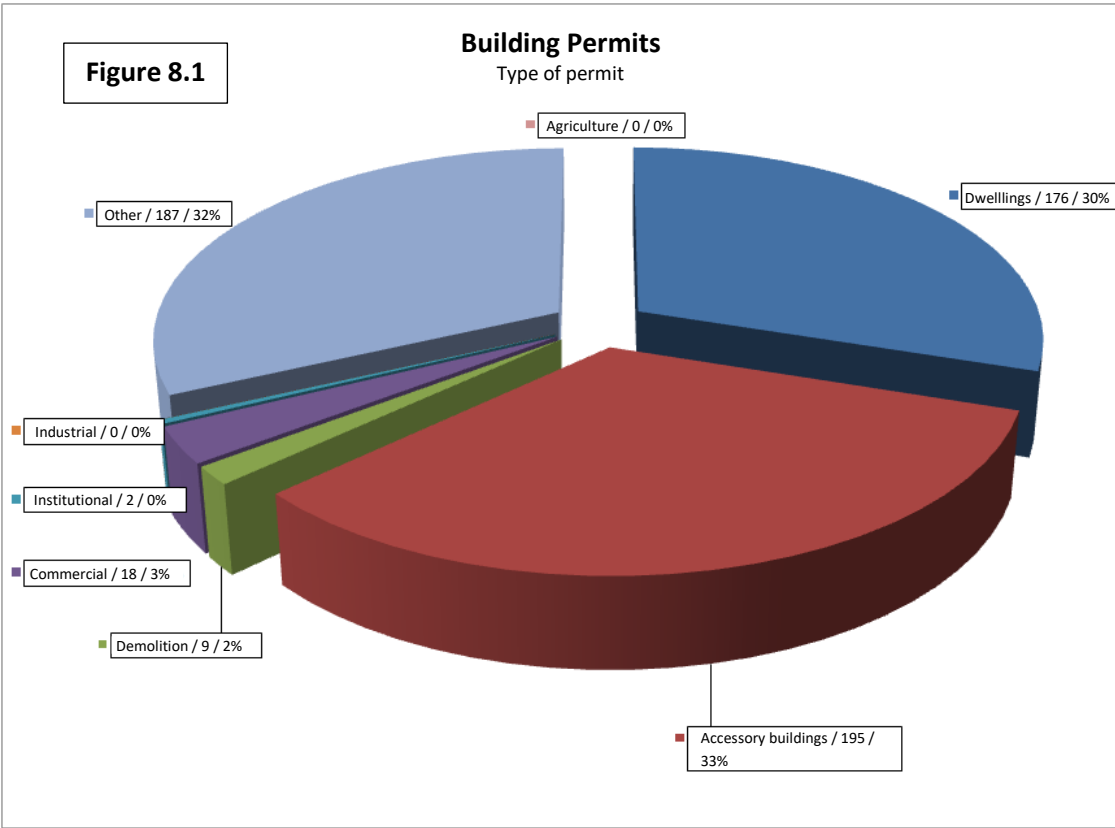
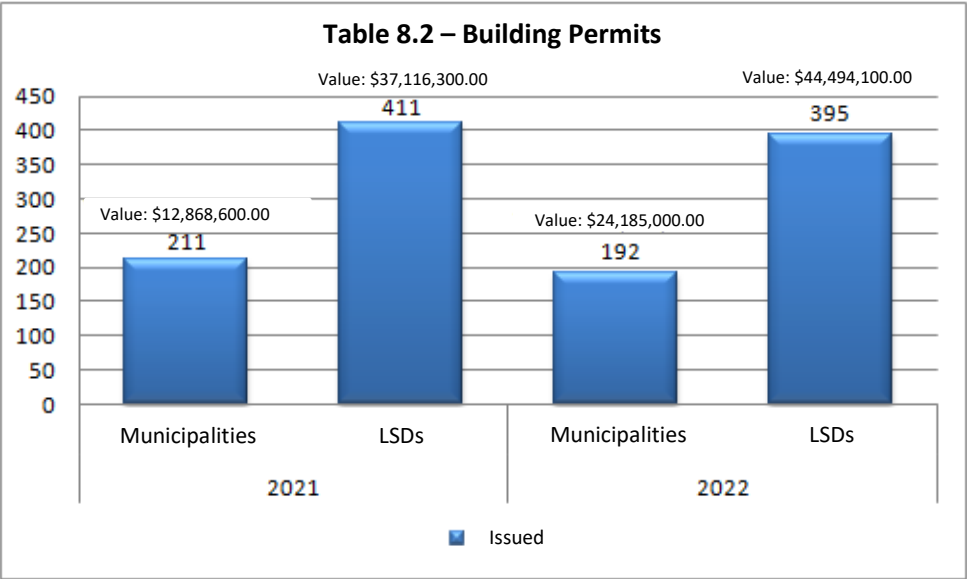
- The cases studied were as follows:
- 14 cases requiring a recommendation to the municipal councils
- 89 subdivision plans
- 81 cases of construction exemption

TABLE 8.1 - MEMBER ATTENDANCE

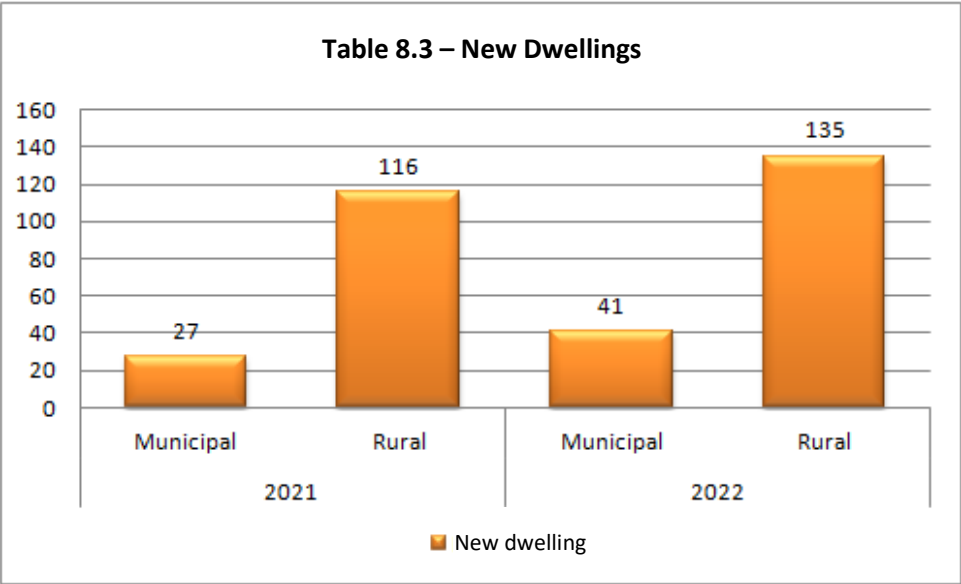
Member Attendance	Regular Meetings	Virtual Meetings	Honoraria	Expenses
Rheal Leblanc	11	1	\$1,500.00	\$548.00
Pauline Hébert	11	1	\$1,200.00	\$157.20
Richard Thébeau	11	1	\$1,200.00	\$342.50
Gérard Thébeau	9	1	\$1,000.00	\$0.00
Jean Hebert	10	1	\$1,100.00	\$533.74
Aldéo Saulnier	9	1	\$1,000.00	\$344.55

In 2022, the Commission issued five hundred eighty-seven (587) building permits for a total value of \$68,679,100.00.

- In municipal regions, one hundred ninety-two (192) permits were issued for a value of \$24,185,000.00.
- In rural regions (LSDs), three hundred ninety-five (395) permits were issued for a total value of \$44,494,100.00. Table.

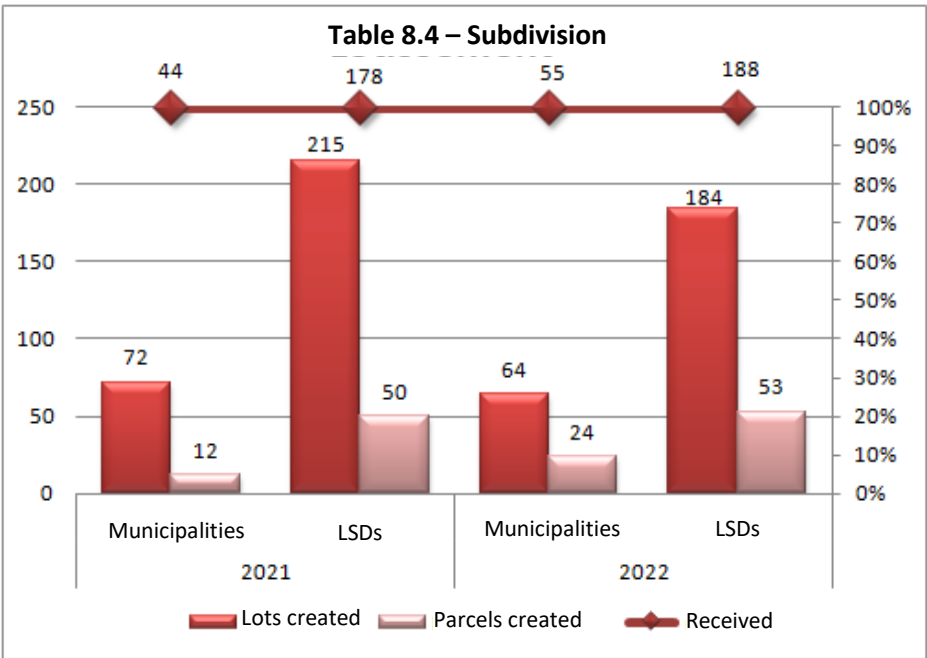


For example, our region increased its inventory of new residential buildings by forty-one (41) in the municipal sector and by one hundred thirty-five (135) in the unincorporated sector.



As well, sixty (60) development permits were issued within the municipalities and in the rural sector.

In 2022, two hundred forty-three (243) subdivision plans were studied and one hundred ninety-two (192) were approved. This explains the creation of sixty-four (64) new lots and twenty-four (24) new parcels in the municipal sector and one hundred eighty-four (184) new lots and fifty-three (53) new parcels in the unincorporated sector.



One hundred thirty-one (131) documents (survey plans and transfers of title) were approved in the same year.

Funding and budget

In 2022, the total Planning Department budget was \$929,500.00. This comes from the Kent Regional Service Commission's overall budget. The municipalities and local service districts contribute to the budget through their tax assessment.

Training and conferences

The two planners participated in a national conference for the first time since the pandemic. They also attended numerous online trainings required by Canadian CIP professional standards. Jules Léger represents Zone 5 (East and Northeast) on the NBBOA executive committee. Elmo Bastarache, our development officer/GIS Technician, participated in trainings given by the New Brunswick Development Officers Association specific to his profession. Caroline and Austin are taking NBBOA training to be certified at Levels 1 and 2 as soon as possible.

Municipal/rural plans

The plans for Saint-Antoine and Rogersville are completed and in effect as of the end of the 2022 season. By-law amendments and zoning changes are always very popular with our partners. A number of working committee meetings took place among the various councils and LSDs to develop the pertinent subjects required by the *Community Planning Act*. We're persevering with preparing for the open houses and public hearings in the respective regions. The changes announced by the province concerning municipal restructuring in the area served encouraged us to analyze the various scenarios and how they could impact our regions. Our leaders are rightly looking for answers to their questions.

In order to ensure compliance in certain matters, a total of sixty-three (63) zoning confirmation reports were prepared to allow certain projects to be carried out.

I want to thank the members of the KRSC Board and the Planning Review and Advisory Committee, the various Boards, and most especially the members of the staff, for their support over the past year. The staff and members worked tirelessly to administer all aspects of land-use planning. I'm proud to say that KRSC provides an exemplary planning service to the citizens of our region and to the many remote users that we often consult before making substantial investments.

Jean Y Goguen UPC, MCIP, NBAP/RPP, MCIP, NBAP
Director, Planning Department

9- RECREATION PLANNING

The year 2022 was certainly one of change, adaptation and projection into the future at KRSC, and the recreation sector was no exception. The departure of Julie Payer Lafrance was followed by a contemplation of new opportunities for development and new needs for recreation. We must thank Ms. Payer Lafrance not just for her years of services to KRSC but also for her work structure that facilitated a smooth transition.

With the favourable opportunities accompanying local government reform, KRSC will have to strengthen the regional scope of its recreation planning and provide the new entities, that is, the local governments and rural district, a forum to share the cost of infrastructure. Since the *White Paper* was published (2021), we've been expecting to get more involved in cost-sharing for recreational facilities in our region that have a regional scope. In other words, one aspect of the expanded mandate of RSCs is to facilitate cost-sharing agreements for regional recreational, sports and cultural facilities. The KRSC Recreation, Sport and Culture Committee met three times, mainly to discuss this question. During the summer, the Department of Local Government and Local Governance Reform made a preliminary list of facilities for which sharing operational costs should be contemplated based on established criteria. The Board of Directors agreed in October that the two facilities that would receive regional funding starting on January 1, 2023, are the AquaKent Center in Saint-Louis-de-Kent (later Beaurivage) and the Rexton Recreation Centre (later Five Rivers). At the same time as these two agreements were established, the cost-sharing agreement for the Kent-North Imperial Centre was rescinded in November so that a new agreement allowing for the new territorial boundaries as of January 1, 2003, could be signed.

As well, in collaboration with the Kent regional community capacity and resiliency committee, a Kent trails guide was produced early in the year to promote community collaboration and the accessibility of green hiking and biking trails. This initiative is aligned with one of the recommendations of the Recreation Master Plan (2017). An upgrade to the trail guide is planned for the new year to uncover newly developed trails in the region and to take into account, once again, the borders of the new municipalities and rural district.

The renewal of the Recreation Master Plan has been on our radar since the start of the pandemic. Through the regional strategy, renewal process for the Master Plan gave us an opportunity to consult our communities and to ensure that future initiatives would reflect new trends in recreation, emerging interests and desires in each region and sub-region. We're working on it, along with the Recreation, Sport and Culture Committee and the KRSC Board of Directors, with the goal of providing recreational opportunities that are diversified, inclusive, available and accessible to all groups.

Also, from a more general perspective, in the past year we helped various groups and partners to carry out and develop new projects. We encouraged communication among those responsible for recreational activities in Kent.

Claudie Ringuette, MPA

Recreation Planning Coordinator

10- REPORT ON SOCIAL INCLUSION AND COMMUNITY DEVELOPMENT

As part of local governance reform, the Regional Service Commissions have to provide social inclusion and community development services to their citizens starting in January 2023. This sector of activities takes in poverty reduction, affordable housing, promotion of diversity (settling newcomers) and wellness.

To support these new functions, in July 2022 the Kent Community Inclusion Network (CIN Kent) was incorporated into KRSC and a position of Coordinator of Social Inclusion and Community Development was created. The following report summarizes the work begun since the Coordinator of Social Inclusion and Community Development, Ms. Stéphanie Caissie, took up her position.

Committees and projects under way

Regional Social Inclusion and Community Development Committee | This advisory committee is made up of eight citizens of the region who represent priority groups or sectors. The members of this new committee were appointed by the Board in September 2022 and their first meeting was on October 27.

TABLE 10.1 – MEMBER ATTENDANCE

Committee Members	Priority Group/Sector	Meetings (1)	Honoraria	Expenses
Cherisse Andal	Newcomer	1	\$100.00	\$6.10
Tina Beers	KRSC Board Member	1	\$100.00	\$52.83
Miguel Estrada	High school student	1	\$100.00	\$0.00
Garet Francis	First Nation	0	\$0.00	\$0.00
Yvon Lebreton	Person experiencing or having experienced poverty	0	\$0.00	\$0.00
Linda O'Brien	Association	1	\$100.00	\$6.89
Aldéo Saulnier	KRSC Board Member	0	\$0.00	\$0.00
Nicole Thébeau	Entrepreneur	0	\$0.00	\$0.00

The committee's mandate is to provide a framework to coordinate community development, social inclusion and poverty reduction. The committee's recommendations are presented to the KRSC Board so that it can put pressure on the various levels of government and other related agencies for the desired services or initiatives. The committee's priority for the next six months will be to collaborate on developing a five-year working plan that will identify the regional actions to be undertaken to promote social inclusion and community development. This working plan will be integrated into the KRSC strategic plan.

Resilience Kent Steering Committee | Thanks to its members' proactive and ongoing involvement, the committee launched initiatives for 2022:

- Develop, print and distribute the Kent Trail Guide;
- Launch a study on housing (will be completed in March 2023);
- Create knowledge transfer workshops for community gardens;
- Develop a Web platform for the wellness network.

The activities planned in 2023 will provide continuity for these initiatives. As well, collaboration among various community groups and partners will allow us to execute other projects, such as:

- community wellness services for seniors in rural regions;
- free language courses for citizens and newcomers;
- suicide prevention and mental health workshops in the region;
- develop the program P.R.O. Kids Kent;
- support the community food bank project in Kent-South;
- support food programs in schools in the region;
- expansion and viability of the community garden network.

Kent Learning Communities | This new multisectoral working group is the result of the *Community Health Needs Assessment* (CHNA) process undertaken in 2022. The Kent Learning Community brings together key community players, including KRSC, and is aimed at putting into action innovative solutions to counter the regional health issues inventoried in the CHNA.

Planet Youth NB | In fall 2021, the provincial government launched a five-year pilot project to reduce the consumption of psychoactive substances among our youth. The project, carried out in collaboration with Planet Youth, will implement the original Icelandic model. Three secondary schools in the Kent region were chosen to participate in the project: Bonar Law Memorial, Clément Cormier and Mgr-Marcel-François-Richard. The model is based on a preventive approach, one aspect of which is to create healthy environments, so KRSC will be part of the community coalition team for Planet Youth in the Kent region.

Coming in 2023

Community development is a concept that starts with the community movement: people getting together to act on what is important to them. Our communities are overflowing with many examples of this type of movement, which became more prominent after the socioeconomic issues and impact of the pandemic in recent years.

Making the Kent region a more inclusive place to live that fosters the wellness and personal development of our citizens, while reducing the poverty rate, is a huge challenge. KRSC recognizes the importance of community movements and is committed to ongoing collaboration with our citizens and multisectoral partners and to the maintenance of bilateral dialog with them when developing and rolling out a regional community development strategy.

Thanks

I want to mark the hard work by CIN Kent on social inclusion and reducing poverty since the launch of the provincial economic and social inclusion plan, *Overcoming Poverty Together* (2009). Thanks as well to the former employees and volunteers with CIN Kent and to the outgoing members of their Board of Directors for your contribution to making our county a more inclusive community.

I also wish to thank all our community partners, the members of the Regional Social Inclusion and Community Development Committee, the members of the Resilience Kent Steering Committee, the KRSC Board of Directors and the municipal employees for their support and collaboration during this transition year.

Stéphanie Caissie

Coordinator of Social Inclusion and Community Development



11- REPORT OF THE REGIONAL TRANSPORTATION SERVICE

As part of local governance reform, the Regional Service Commissions became responsible for delivering regional transportation services for their citizens. In July 2022, Kent Community Transportation (Kent CT) joined KRSC, and the position of coordinator of regional transportation transferred. Since she had been in the position for over two years, Lauréanne Stewart kept her position at the time of transfer of jurisdiction.

Committees and projects under way

The Regional Transportation Committee is an advisory committee made up of citizens of the region representing priority groups or sectors. The members of this new committee were appointed by the Board of Directors in September 2022 and their first meeting was on September 29, 2022.

TABLE 11.1 – MEMBER ATTENDANCE

Committee Members	Priority Group/Sector	Meetings (1)	Honoraria	Expenses
Docile Cormier	KRSC Board Member	0	\$0.00	\$0.00
Claudette Dupuis	Driver	1	\$100.00	\$72.59
Gisèle Fontaine	KRSC Board Member	1	\$100.00	\$21.35
Garet Francis	First Nation	0	\$0.00	\$0.00
Jeremy LeBlanc	High school student	1	\$100.00	\$22.57
Norman Maillet	Driver	1	\$100.00	\$67.10
Bea Patterson	Client	1	\$100.00	\$0.00
Rey Portugaliza	Newcomer	1	\$100.00	\$2.20
Christel Robichaud	Client	1	\$100.00	\$0.00
Eric Tremblay	KRSC Board Member	0	\$0.00	\$0.00

The committee's mandate is to supervise the coordination of the regional transportation service and to suggest possible improvements. The committee's recommendations are presented to the KRSC Board of Directors so that it can put pressure on the various levels of government and other related organizations in order to obtain the desired services or initiatives.

From the perspective of improving services and meeting a growing need from members of the population with reduced mobility, KRSC is working on obtaining a wheelchair-accessible van. This project is still in development and we hope to see it come to fruition in 2023.

The regional transportation service is provided thanks to the generosity of our volunteer drivers. Currently, 12 active volunteers have given multiple hours of their time to accommodate clients with respect, empathy, kindness and dignity. Without them, the regional transportation service wouldn't exist. Five of these volunteer drivers attained five years of service in 2022. We will mark this important achievement in 2023.

Our volunteers drive clients registered with Kent CT. At this time, we have 660 registered clients, 227 of whom are active. Since 2014, our volunteers have given 13,544 hours of their time and travelled 474,320 km. Since July 2022, the drivers have made 693 trips, representing 62,677.7 km. The following table presents statistics for the regional transportation service since it was added to the services provided by KRSC.

TABLE 11.2 – TRIP STATISTICS

<i>Month</i>	Trips	km	Time (h)	Reason for trip						
				Medical	Grocery	Gvt. Agencies	Community	Training	Delivery	Other
<i>July</i>	97	8561.2	188.5	68	7	1	1	0	0	20
<i>August</i>	126	11,705.5	236.7	60	12	2	6	0	0	46
<i>September</i>	114	9002.0	202.2	54	33	1	0	0	0	26
<i>October</i>	126	11,145.0	240.5	68	32	2	2	0	0	22
<i>November</i>	118	9602.0	236.5	59	11	4	1	0	0	43
<i>December</i>	112	12,662.0	258.0	62	15	2	0	2	0	31
Total	693	62,677.7	1362.4	371	110	12	10	2	0	188

The regional transportation service seeks to provide to the Kent region an environment that is more inclusive and accessible and to support the wellbeing of our citizens. The feelings of self-sufficiency and independence experienced by clients of Kent CT increase their confidence in their ability to meet their own daily needs.

Coming in 2023

The committee's priority in the coming months will be to help to prepare a five-year working plan describing the regional measures to be undertaken in the field of regional transportation. KRSC recognizes the importance of community movements and is committed to on-going collaboration and to maintaining two-way communication with our citizens and our multisectoral partners in preparing and rolling out a regional transportation strategy.

We're also working to develop an internal policy on regional transportation and to set up a trip reservation platform. This new platform will improve the process, making it easier to use and providing online access available anytime from anywhere.

Thanks

I'd like to thank our precious volunteers. It's a great honour to work with such dedicated people. I'd also like to thank all our community partners, the members of the Regional Transportation Committee, the KRSC Board of Directors and the municipal staff for their support and collaboration during this transition year.

Lauréanne Stewart

Regional Transportation Coordinator

12- REPORT OF THE SOLID WASTE DEPARTMENT

I am delighted to present the report on the activities of the Solid Waste Department for 2022. This year was marked by a return to consistency in the service offer as well as by the development of new initiatives that will be officially launched in spring 2023.

PARTICIPATION IN MEETINGS AND REPORT OF COMMITTEE MEMBERS' EXPENSES

The Solid Waste Management Technical Committee met four times during the year to discuss hot topics in residential waste management.

TABLE 12.1 – MEMBER ATTENDANCE

Committee Members	Meetings (4)	Honoraria	Expenses
Kevin Arsenault	0	\$0.00	\$0.00
Achille Bastarache	3	\$300.00	\$48.80
Daniel Bourgeois	3	\$300.00	\$143.96
Eugène Cormier	4	\$400.00	\$143.96
Douglas MacDonald	4	\$400.00	\$229.36
Barry Spencer	4	\$500.00	\$173.85

KRSC works closely with numerous partners to ensure the adequate provision of solid waste management services in all corners of our region. Without their support, our residents would not have the benefit of such diverse and accessible services. We'd like to thank the following organizations:

- The government of New Brunswick
- Recycle NB
- The Regional Service Commissions
- New Brunswick solid waste reduction committee
- Product Care
- Gaïa Project
- The Pays de Cocagne sustainable development group
- The municipalities and rural community in the Kent region
- LSDs in the Kent region
- IGA stores and Tradition markets (Richibucto, Bouctouche and Pointe-Sapin)
- Recyclage Kent Recycling inc. in Saint-Louis-de-Kent
- Cocagne Variety
- Caissie's Recycling in Rogersville
- Saint-Antoine Bottle Exchange
- Acadieville Community Centre
- Home Hardware stores (Rogersville, Richibucto and Saint-Antoine)

Management of collection contracts

Three collection contracts expired in January 2023, so a tender call was planned for fall 2022 to renew contracts K2, K3 and K4. However, following a request from the Town of Bouctouche to join the optimized collection system, KRSC brought forward the dates to accommodate the Town, which was selling their collection truck in November 2022. The areas served by contracts K2, K3 and K4 were modified to add the Town of Bouctouche and to better distribute the number of residences among the three contracts. These new contracts came into effect on November 6, 2022.

At the same time as these three contracts for weekly collection, the Board of Directors voted to transform the way bulky waste collection will be offered starting in April 2023. A tender was issued for a sixth contract, K6, to offer the service in a different community each week. The contract was signed in 2022, but the service will only start in 2023. The Board of Directors hopes that this new formula will ensure more rapid collection and meet the demand of citizens for more frequent collections throughout the year.

Thus, the weekly collection contracts no longer include the notion of special collections for bulky waste. The staff of KRSC negotiated downward the two contracts that were not due for renewal, K1 and K5, to reflect this new situation as of January 2023. Although savings were achieved on both contracts, the price of diesel and the costs associated with worker recruitment and retention made themselves felt anyway in the other contracts, where costs increased. The effects of these changes will only be felt in 2023.

Analysis of the production of waste tonnage

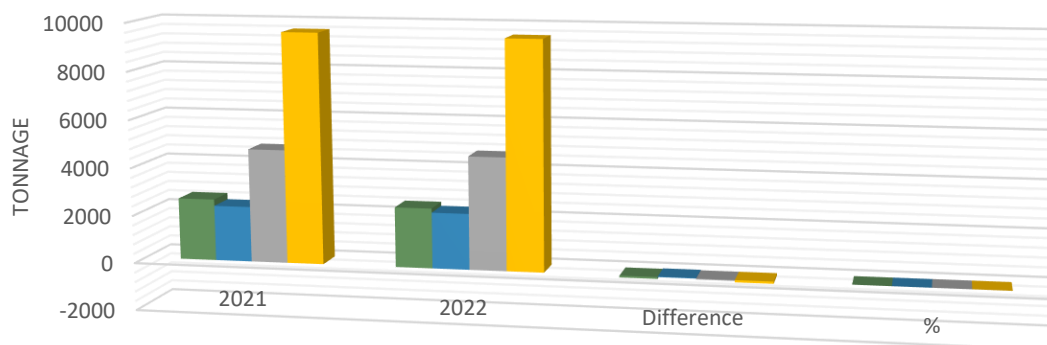
The production of residential waste changed very little from 2021 to 2022. There was a slight decrease of 91.53 tonnes, for a negligible variation of 0.95%. The production of waste in households in the Kent region is extremely stable, making it easier to estimate for budget purposes.

We continue to observe the largest variances in the First Nation of Indian Island (-16.72%). When tonnage decreases on Indian Island, we usually see an increase in the First Nation of Elsipogtog, but that wasn't the case in 2022, when Elsipogtog recorded a decrease of 1.94%. We noticed a smaller quantity of waste generated in the community during their bulky waste collections. We can infer that residents made fewer changes in their houses, or that these loads were misidentified as commercial. This would also explain the increase of 55.38 tonnes in the industrial, commercial and institutional (ICI) sector.

An analysis of the production of tonnage in 2022 reinforces the observations made in 2021 to the effect that tonnage was stabilizing. Everything seems to indicate that the habits of consumers in Kent have really changed permanently since the start of the pandemic. Awareness and education remain essential to reducing tonnage at the source, choosing to reuse products and properly sort recyclables and organic material using the 3 Stream Program.

Table 12.2 – Waste Production Report for 2022 in Kent																		
Kent Waste Report/Rapport de déchets pour Kent For 2022/Pour 2022		Jan	Fév	Mars	Avril	Mai	Juin	Juillet	Aout	Sept	Oct	Nov	Dec	Dec-21	YTD/CAJ	YTD/CAJ	YTD/CAJ	%
Non optimized communities/Communautés non optimisées		Jan	Fév	Mars	Avril	Mai	June	Jul	Aug	Sept	Oct	Nov	Dec	Dec-21	2021	2022	Difference	%
Elispogtog First Nation Band		26.54	33.64	26.58	35.27	32.61	22.27	21.86	33.23	33.52	30.26	31.78	34.68	27.67	369.41	362.24	-7.17	-1.94%
Municipality of Bouctouche		48.12	44.64	63.60	57.53	106.37	56.87	49.85	63.64	52.52	74.05	0.00	0.00	54.46	724.46	617.19	-107.27	-14.81%
Municipality of St-Antoine		30.16	24.88	32.65	28.24	30.62	45.58	33.17	33.42	20.99	54.41	35.23	20.84	27.63	404.52	390.19	-14.33	-3.54%
Indian Island First Nation Band		5.99	5.38	0.00	10.02	14.64	18.09	7.90	4.39	3.81	18.42	3.04	3.81	12.09	114.66	95.49	-19.17	-16.72%
Subtotal/Sous-total		110.81	108.54	122.83	131.06	184.24	142.81	112.78	134.68	110.84	177.14	70.05	59.33	121.85	1613.05	1465.11	-147.94	-9.17%
Optimized collection/Collecte optimisée																		
K1 (Fero)		166.52	145.63	175.06	179.06	215.52	387.04	247.43	298.41	202.63	313.34	179.46	159.53	167.89	2702.62	2669.63	-32.99	-1.22%
Gladeside/Dundas/St-Damien/Pelerin																		
Haut St-Antoine/St-Antoine Nord/McKees Mill																		
St-Joseph-de-Kent/St-Grégoire/Bouctouche-Sud																		
Dixon-Point/St-Thomas-de-Kent/Cocagne																		
Renauds Mills/St-Antoine-Sud/Notre-Dame																		
Grande-Digue																		
K2 (Fero)		63.12	59.84	70.22	68.86	84.48	131.92	59.72	116.73	80.60	109.43	89.65	117.58	54.38	935.27	1052.15	116.88	12.50%
Ste-Marie-de-Kent/St-Paul/Hébert/Birch Ridge																		
Coal Branch/Adamsville/Clairville/Beersville																		
Cails Mills/Smith's Corner/Fords Mills/Browns Yard																		
Pine Ridge/Ford Bank/West Branch/St-Norbert/Balla Philip																		
K3 (Fero)		112.51	98.94	139.83	120.05	159.73	294.98	176.56	204.67	142.08	241.03	140.46	108.58	144.42	1960.66	1939.42	-21.24	-1.08%
Bouctouche Cove/Buctouche First Nation/St-Maurice																		
McIntosh Hill/Baie de Bouctouche																		
St-Edouard-de-Kent/Ste-Anne-de-Kent/East Branch																		
South Branch/Richibouctou-Village/Galloway																		
Jardineville/Mundeville/Childs Creek/Upper Rexton																		
Bass River/Targetville/Main River																		
Municipality of Rexton/Municipality of Richibucto																		
K4 (McAction)		50.80	53.54	55.29	45.44	99.56	52.23	49.63	82.98	59.14	92.78	87.47	100.93	59.32	806.87	829.79	22.92	2.84%
Murray Settlement/Collette/Rosaireville																		
Rogersville-Est/Rogersville-Ouest/Acadieville																		
Acadie Siding/Noirville/Kent Junction/Harcourt																		
Municipality of Rogersville																		
K5 (Fero)		101.96	81.31	102.22	103.20	237.42	153.91	105.25	157.12	114.81	207.85	113.37	94.40	117.26	1601.98	1572.82	-29.16	-1.82%
St-Charles/St-Ignace/Canisto/St-Louis(LSD)																		
Portage St-Louis/Aldouane/Kouchibouguac/Laketon																		
Pointe-Sapin/Municipality of Saint-Louis-de-Kent																		
subtotal optimized collection/Sous-total collecte optimisée		494.91	439.26	542.62	516.61	796.71	1020.08	638.59	859.91	599.26	964.43	610.41	581.02	543.27	8007.40	8063.81	56.41	0.70%
Total Residential Waste/Déchets résidentiels total		605.72	547.80	665.45	647.67	980.95	1162.89	751.37	994.59	710.10	1141.57	680.46	640.35	665.12	9620.45	9528.92	-91.53	-0.95%
ICI Waste/Déchets ICI		238.83	191.68	285.55	372.92	396.29	349.04	277.76	309.89	296.72	298.26	316.21	208.10	302.49	3485.87	3541.25	55.38	1.59%
CD Waste/Déchets CD		0.00	0.00	0.00	0.00	3.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.43	3.43	#DIV/0!
Grand Total		844.55	739.48	951.00	1020.59	1377.24	1511.93	1029.13	1304.48	1006.82	1439.83	996.67	848.45	967.61	13106.32	13073.60	-32.72	-0.25%
Eco-Depot tonnage/Tonnage éco-dépôt		NA	8.85	8.3	21.23	NA	13.14	16.99	NA	NA	18.06	15.91	8.36	NA	127.76	110.84	-16.92	-13%
# of vehicles at the Eco-Depots/# de véhicules aux éco-dépôts		NA	254	126	294	NA	193	255	NA	NA	229	290	92	NA	2299	1733	-566	-25%

Table 12.3 - RESIDENTIAL TONNAGE



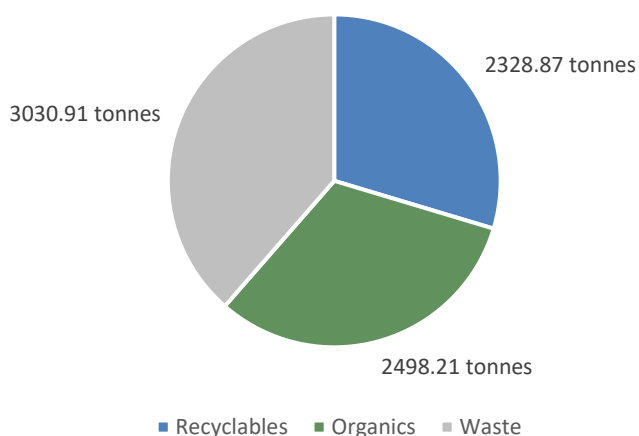
	2021	2022	Difference	%
Organics	2574.51	2498.21	-76.3	-2.96%
Recyclables	2308.69	2328.87	20.18	0.87%
Waste (including bulky waste)	4737.25	4701.84	-35.41	-0.75%
Total	9620.45	9528.92	-91.53	-0.95%

3 Stream Program

Since 2016, the 3 Stream Program has been a way for residents of the Kent region to participate from home in diverting recyclables and organic waste from the Southeast Eco360 landfill. Six years after its launch, the tonnage of bags coming from participating communities entering the three Eco360 sites continues to be around a third for each source, an extremely encouraging sign.

It is of primary importance that we continue educating the public about sorting. Efforts in this respect continued in 2022 using a variety of communication tools. Our messages to the public and the work of the garbage collectors keep the 3 Stream Program as the foundation of good solid waste management in the area.

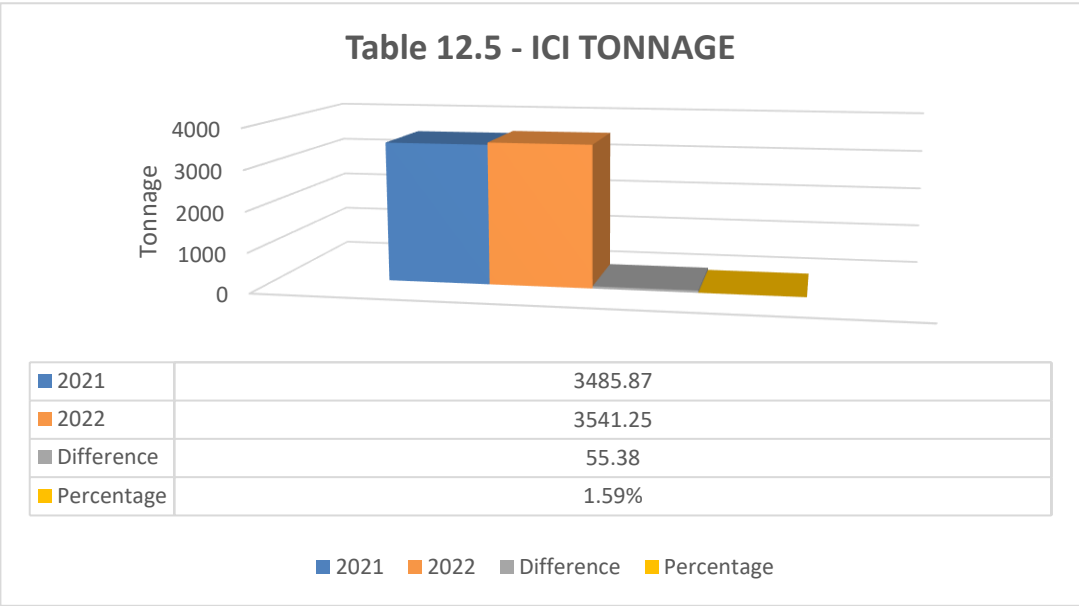
Table 12.4 - 3 STREAM PROGRAM



As we do every year, we sent a collection calendar to every home in the Kent region in the fall. It still shows the colour of the bags to be picked up during the week, and also announces the changes coming in 2023 with respect to the holidays that affect waste collection. As of now, collection will only be interrupted on Christmas and New Year’s Day.

ICI Sector

The tonnage produced by the industrial, commercial and institutional (ICI) sector in 2022 increased very slightly over 2021. Waste production went from 3485.87 tonnes in 2021 to 3541.25 tonnes in 2022, an increase of 1.59% (5.38 tonnes). This variation could be explained by misidentification of residential waste, as already explained, but this is just a hypothesis. This type of variation is quite normal and indicates the status quo in how our industries operate.



Eco-depot 2022

The return to eight (8) events in 2021 was the trigger for high levels of participation in the mobile eco-depots. In 2022, we felt that the balance was swinging back, with lower participation and a smaller tonnage collected, but there was nothing alarming all the same, especially since 2021 was a record year. As usual, we sent a mail-out early in the year to promote the dates when we were going to visit the different communities.

A total of 1733 vehicles came to the eight events for a total of 110.84 tonnes collected. This made for an average of more or less 216 vehicles and 13 tonnes per event. The Bouctouche event, scheduled for September, had to be postponed to October because of Hurricane Fiona. There was less participation than usual for this reason.

By setting a rotating list of the communities where the eco-depot will take place, the Solid Waste Department believes that the whole population has access to the service. We're happy to return to Saint-Paul and Elsipogtog, communities that hadn't been visited since 2019 and 2020 respectively.

We can offer this service thanks to collaboration with Southeast Eco360 and funding from the Government OF New Brunswick through the Environmental Trust Fund.

Table 12.6 – MOBILE ECO-DEPOTS 2022		
Number of vehicles/Participants		Total Tonnage
1,733		110.84 tonnes
Items	Description	Quantity
Tires	Total tires	1,067
Metal	Number of Cages	51.5
Ashes	Number of Drums	8
Glass	Number of Bags	5
Electronics	Number of Cages	8.75
Appliances	Fridge	12
	Freezer	13
	Stove	14
	Dishwasher	8
	Washer	8
	Dryer	6
	Microwaves	10
	Dehumidifier	24
	Air Conditioner	12
	Water Cooler	11
	Televisions	75
Others	Lobster Traps	0
	Lawnmowers	19
Items Total Tonnage		29.13 tonnes
Cardboard		2.86 tonnes
Construction & Demolition Waste		12.62 tonnes
Bulky Waste		38.72 tonnes
Household Hazardous Waste		27.51 tonnes
GRAND TOTAL		110.84 tonnes
*1 Cage = 4' x 3' x 3'		
*1 Bag = 3,5' x 3,5' x 3.5'		

First Nation

The project coordinator for the Elsipogtog and Indian Island First Nations, Mr. Nebi Nicholas, has developed partnerships and is working with organizations that have expertise in solid waste management to set up a three-source collection system that will divert recyclable and organic waste from the landfill. The principal need identified for the two First Nations is to ensure the use of collection equipment that allows for sorting, and to have the smallest financial impacts possible on the population. A funding application has been submitted and the Band Council, newly elected in 2022, sees this project as a priority for their communities.

This collaboration between the Commission and the Elsipogtog and Indian Island First Nations is unique in New Brunswick. Actions undertaken since 2019 have given us an overview of existing services and of the possibilities for future years. The project started by the project coordinator for the First Nations is broad in scope, targeting as it does not only collection but also diversion of waste from the area served by the Elsipogtog First Nation. The Commission is enthusiastic about continuing this collaboration in order to implement efficient services that meet both the expectations and the needs of the people of these two First Nations.

Coming in 2023

The Solid Waste Department has a lot of work to do in 2023 to effectively communicate the changes to the Mobile Eco Depot and bulky waste collection services to the public. Also coming up is a collaborative effort with other departments to develop a five-year work plan that will outline regional actions to be taken on waste management.

Finally, the Province of New Brunswick is expected to announce the implementation of the new Extended Producer Responsibility (EPR) program for paper and packaging products (PPP) in 2023, as well as the launch of its Strategic Action Plan for Solid Waste Management. Both initiatives will have an impact on how KRSC's Solid Waste Department will serve its population for years to come.

I would like to thank our many partners, the members of the Solid Waste Technical Committee, the KRSC Board of Directors and the employees who support the provision of customer service and the promotion of solid waste management services. Your support positively affects my workload and makes it all the more rewarding to work for the protection of our environment.

Isabelle Godin, MPA

Assistant General Manager

Commission de services
régionaux de Kent



Kent Regional
Service Commission

Bouctouche

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