



OPERATING & CAPITAL BUDGETS

2018

Commission

KENT

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Paul Lang

Date: November 16th 2017

Title: Executive Director

REGIONAL SERVICE COMMISSION KENT

2018 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$83,796
2. Local Planning Services Fund (from page LP-1)	\$810,592
3. Solid Waste Services Fund (from page SW-1)	\$2,380,619
4. Electricity Generation Facility Services Fund (from page GF-1)	\$0
5. Other Shared Services Fund (from page OT-1)	\$175,599
Total Regional Service Commission Operating Budget	<u>\$3,450,606</u>

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	<u>\$</u>

THIS IS TO CERTIFY that on the 16th day of NOVEMBER, 2017 the Board of the REGIONAL SERVICE COMMISSION OF KENT RESOLVED that the total operating budget for the Regional Service Commission for the 2018 calendar year would consist of total Revenue of \$3,450,606, and total expenditures of \$3,450,606 and that the capital budget would consist of total expenditures of \$0.

Adopted this 16th day of November, 2017 by the Board of the REGIONAL SERVICE COMMISSION KENT .

Executed this 16th day of November, 2017 by the Executive Director of said Commission.

Chairman

Executive Director

REGIONAL SERVICE COMMISSION KENT

2018 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		83,796	769,056	997,815		135,828	1986495					\$ 1,986,495
Sales of services			28,000	1,213,076			1241076					\$ 1,241,076
Government Transfers						39,000	39000					\$ 39,000
Transfers from own and other funds	287,304		13,036				300,340				-300,340	
Other transfers												
Interest			500				500					500
Surplus of second previous year						771	771					771
Other revenue	4,296			169,728			174,024					\$ 174,024
Total Revenue	<u>291,600</u>	<u>83,796</u>	<u>810,592</u>	<u>2,380,619</u>		<u>175,599</u>	<u>3,742,206</u>				<u>(300,340)</u>	<u>3,441,866</u>
Expenditures												
Governance	45,300						45,300				(45,300)	(45,300)
Administration	246,300	46,491	207,500	408,848			909,139				(246,300)	662,839
Regional planning		5,889					5,889					5,889
Regional policing collaboration		2000					2000					2,000
Regional emergency measures planning		21000					21000					21,000
Regional sport, recreation & culture infrastructure planning & cost-sharing		0										
Other services provided to all members						186296	186296					186,296
Planning and building inspection services			582600				582600	6326		76223		665,149
Operations - Solid Waste Service				1889410			1889410					1,889,410
Financial Services			1500				1500					1,500
- Interest												
- Other Financing Charges												
- Transfer to the Capital Fund - Debt Repayment												
- Transfer to the Capital Fund - Asset Acquisition												
- Transfer to the Capital Reserve												
- Transfer to the Operating Reserve												
Closure & Post-closure expense												
Second previous year deficit		8416	18992	82361			109769					109,769
Other Fiscal services												
Total Expenditure	<u>291,600</u>	<u>83,796</u>	<u>810,592</u>	<u>2,380,619</u>		<u>186,296</u>	<u>3,752,903</u>	<u>6,326</u>		<u>76,223</u>	<u>(291,600)</u>	<u>3,498,552</u>
Surplus (Deficit)												<u>(56,686)</u>

REGIONAL SERVICE COMMISSION KENT

2018 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$287,304
2. Less: Revenue from other sources (from page CS-2)	\$4,296
Net Budget to be allocated to other funds:	\$291,600
Cooperative & Regional Planning Services (to page CRP-3)	\$46,491
Local Planning Services (to page LP-3)	\$103,200
Solid Waste Services (to page SW-3)	\$131,848
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	\$5,765
Total Allocation	\$287,304.00

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

REGIONAL SERVICE COMMISSION KENT

2018 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	<u>2017 BUDGET</u>	<u>2018 BUDGET</u>
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue: Services sold to other RSC's	<u>1,600</u>	<u>4,296</u>
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	<u><u>1,600</u></u>	<u><u>4,296</u></u>

REGIONAL SERVICE COMMISSION KENT

2018 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	30,000	30,500
2.1.1.1.2	Travel	9,500	9,000
2.1.1.1.3	Training and Development	3,000	3,000
2.1.1.1.9	Other meeting expenses	2,800	2,800
2.1.1.1.T.T	TOTAL GOVERNANCE	<u>45,300</u>	<u>45,300</u>
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	109,300	109,300
2.1.2.1.2	Travel	5,000	5,000
2.1.2.1.3	Training and Development	10,000	10,000
2.1.2.1.9	Other (Specify).....		
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	51,000	52,000
2.1.2.3.2	Travel	1,500	1,500
2.1.2.3.3	Training and Development		
2.1.2.3.5	External Audit Fees	10,000	11,000
2.1.2.3.6	External Accounting Fees	2,000	2,000
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	2,500	5,000
2.1.2.4.2	Liability Insurance	14,700	15,000
2.1.2.4.3	Professional Services	8,000	8,000
2.1.2.4.4	Legal Services		
2.1.2.4.5	Office Building	20,000	19,000
2.1.2.4.6	Office Equipment & Supplies	3,000	3,000
2.1.2.4.7	Printing and Copying	2,000	2,000
2.1.2.4.8	Telecommunications	5,000	3,500
2.1.2.4.9	Other (Specify).....		
2.1.2.1.T.T	TOTAL ADMINISTRATION	<u>244,000</u>	<u>246,300</u>
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		

REGIONAL SERVICE COMMISSION KENT

2018 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	Other (Specify).....
2.1.4.T.T	TOTAL FISCAL SERVICES	=====	=====
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u>244,000</u>	<u>246,300</u>

REGIONAL SERVICE COMMISSION KENT

2018 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	\$83,798
2. Less: Revenue from other sources	_____
Net Budget to be raised from members	<u><u>\$83,798</u></u>

MEMBER CHARGES

Member	2016 Census Population	2017 Municipal Tax Base	Member Share*
1 Bouctouche	2,361	212,683,000	7,456
2 Cocagne	2,649	198,849,450	7,588
3 Rexton	830	81,598,600	2,765
4 Richibucto	1,266	107,061,500	3,863
5 Rogersville	1,166	53,801,650	2,673
6 Saint-Antoine	1,733	108,688,300	4,542
7 Saint-Louis-de-Kent	856	58,769,400	2,346
8 Local Service District	19,711	1,284,344,700	52,565
	<u>30,572</u>	<u>2,105,796,600</u>	<u>83,798</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$ _____
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* **Note:** Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION KENT

2018 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

2018 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	39,936	36,491
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration	20,000	4,889
2.2.3.1.3	Travel	1,000	1,000
2.2.3.1.4	Professional Services		
2.2.3.1.9	Other (Specify).....		
2.2.3.1.S.T	Subtotal	<u>21,000</u>	<u>5,889</u>
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration	1,500	1,500
2.2.3.2.3	Travel	500	500
2.2.3.2.4	Professional Services		
2.2.3.2.9	Other (Specify).....		
2.2.3.2.S.T	Subtotal	<u>2,000</u>	<u>2,000</u>
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration		20,000
2.2.3.3.3	Travel	1,500	1,000
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal	<u>1,500</u>	<u>21,000</u>
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration	1,000	0
2.2.3.4.3	Travel		
2.2.3.4.4	Professional Services		
2.2.3.4.9	Other (Specify).....		
2.2.3.4.S.T	Subtotal	<u>1,000</u>	<u>0</u>
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Specify).....		
2.2.3.5.S.T	Subtotal	<u> </u>	<u> </u>
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges		

REGIONAL SERVICE COMMISSION KENT

2018 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit	22,816	8,416
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	<u>22,816</u>	<u>8,416</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u><u>85,252</u></u>	<u><u>83,798</u></u>

REGIONAL SERVICE COMMISSION KENT

2018 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	\$810,592
2. Less: Revenue from other sources (from page LP-2)	\$41,536
Net Budget to be raised from members	\$769,056
Portion of net budget relating to Planning Services	\$ _____
Portion of net budget relating to Inspection Services	\$ _____

MEMBER CHARGES

Member	2017 Municipal Tax Base	Planning Service	Inspection Service	Member Share
1 Bouctouche	212,683,000	77,324
2 Cocagne	198,849,450	72,759
3 Rexton	81,598,600	29,666
4 Richibucto	107,061,500	38,924
5 Rogersville	53,801,650	19,560
6 Saint-Antoine	108,688,300	39,515
7 Saint-Louis-de-Kent	58,769,400	21,366
8 Local Service Districts	1,284,344,700	469,942
	<u>\$2,105,796,600</u>	_____	\$ _____	<u>\$769,056</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$ _____
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

REGIONAL SERVICE COMMISSION KENT

2018 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	23,870	28,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	4,576	
1.3.2.6.2	Operating Reserve Fund		13,036
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	500	500
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>28,946</u>	<u>41,536</u>

REGIONAL SERVICE COMMISSION KENT

2018 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2017 BUDGET	2018 BUDGET
2.3.0.0.0 LOCAL PLANNING SERVICES		
2.3.2.0.0 ADMINISTRATION		
2.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	94,500	103,200
2.3.2.1.0 Director's Office		
2.3.2.1.1 Salaries & Benefits		
2.3.2.1.2 Travel		
2.3.2.1.3 Training and Development		
2.3.2.1.9 Other (Specify).....		
2.3.2.2.0 Other Administration Services		
2.3.2.2.1 Advertising & Public Relations	4,000	4,000
2.3.2.2.2 Liability Insurance		
2.3.2.2.3 Professional Services	1,500	1,500
2.3.2.2.4 Legal Services		
2.3.2.2.5 Office Building	55,000	55,000
2.3.2.2.6 Office Equipment & Supplies	9,500	9,500
2.3.2.2.7 Printing and Copying	3,000	3,000
2.3.2.2.8 Telecommunications	14,000	11,000
2.3.2.2.9 Other: Worksafe NB, Information Technology, SNB Fees	13,800	15,300
2.3.2.2.T TOTAL ADMINISTRATION SERVICES	<u>195,300</u>	<u>202,500</u>
2.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0 Planning Services		
2.3.3.1.1 Salaries & Benefits	397,302	395,000
2.3.3.1.2 Travel	10,000	10,000
2.3.3.1.3 Training and Development	10,000	10,000
2.3.3.1.4 Maps and Reference Material		
2.3.3.1.5 GIS Operating and Planet		
2.3.3.1.6 Advertising (Legislatively Required)		
2.3.3.1.7 Planning Review & Adjustment Committee	6,000	6,000
2.3.3.1.9 Other meeting expenses	1,200	1,200
2.3.3.1.S.T Subtotal	<u>424,502</u>	<u>422,200</u>
2.3.3.2.0 Inspection Services		
2.3.3.2.1 Salaries & Benefits	133,950	137,000
2.3.3.2.2 Travel	17,000	18,000
2.3.3.2.3 Training and Development	5,000	5,000
2.3.3.2.4 Maps and Reference Material		
2.3.3.2.5 GIS Operating and Planet		
2.3.3.2.9 Other (Specify).....	400	400
2.3.3.2.S.T Subtotal	<u>156,350</u>	<u>160,400</u>
2.3.3.T.T TOTAL PLANNING AND INSPECTION SERVICES	<u>580,852</u>	<u>582,600</u>

REGIONAL SERVICE COMMISSION KENT

2018 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations	1,500	1,500
2.3.4.1.2	Short-Term borrowing for capital projects		
2.3.4.1.3	Long-Term Debt		
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts		
2.3.4.2.2	Cost of Issuing & Selling New Debentures		
2.3.4.2.3	Banking Service Charge		
2.3.4.2.9	Other (Specify).....		
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment		
2.3.4.3.2	Capital Fund - Asset Acquisition		
2.3.4.3.3	Capital Reserve Fund		
2.3.4.3.3	Operating Reserve Fund		
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit	0	18,992
2.3.4.4.9	Other (Specify).....	3,524	
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>5,024</u>	<u>20,492</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u><u>786,176</u></u>	<u><u>810,592</u></u>

REGIONAL SERVICE COMMISSION KENT

2018 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$2,380,619
2. Less: Revenue from other sources (from page SW-2)	<u>\$1,382,804</u>
Net budget to be raised through tipping fees	<u>\$997,815</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Bouctouche	700 119\$ \$83,300
Rexton	215 119\$ \$25,585
Richibucto	325 119\$ \$38,675
Rogersville	300 119\$ \$35,700
Saint-Antoine	410 119\$ \$48,790
Saint-Louis-de-Kent	220 119\$ \$26,180
Local Service Districts	6,215 119\$ \$739,585
TOTAL REVENUE FROM MEMBER TIPPING FEES			<u><u>997,815</u></u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

REGIONAL SERVICE COMMISSION KENT

2018 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	 Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	36,000	37,700
1.4.2.1.2	Construction and Demolition	1,500	1,500
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	64,200	127,165
1.4.2.1.8	Collection Contracts (Rexton)	31,066	31,809
1.4.2.1.9	Collection Contracts (Richibucto)	45,525	46,322
	Collection Contracts (Rogersville)	38,186	39,330
	Collection Contracts (Saint-Louis-de-Kent)	28,262	29,394
	Collection Contracts (Local Service Districts)	1,004,163	1,062,909
	Collection Contracts (Bouctouche First Nation)	3,155	3,312
1.4.2.2.0	 Special Waste		
1.4.2.2.1	(Specify).....		
1.4.2.2.2	(Specify).....		
1.4.2.3.0	 Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	 Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost	1,500	3,000
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	 Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	 Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	60,428	0
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	 Other Revenues		
1.4.2.7.1	Interest Income	360	363
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u><u>1,314,345</u></u>	<u><u>1,382,804</u></u>

REGIONAL SERVICE COMMISSION KENT

2018 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	154,864	131,848
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	72,000	73,471
2.4.2.1.2	Travel	4,000	4,000
2.4.2.1.3	Training and Development	6,000	5,529
2.4.2.1.9	Other: Worksafe NB	1,200	1,200
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance		
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services	4,000	2,500
2.4.2.4.5	Office Building	16,000	16,000
2.4.2.4.6	Office Equipment and Supplies	4,000	4,000
2.4.2.4.7	Printing and Copying	3,000	3,000
2.4.2.4.8	Telecommunications	5,000	4,000
2.4.2.4.9	Other (Specify).....	4,000	2,500
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional	55,000	49,000
2.4.2.5.2	Travel	4,000	4,000
2.4.2.5.9	Other: Education Coordinator Salaries	55,000	56,000
	Other: First Nation Education Coordinator	0	45,800
	Other: Solid Waste Technical Committee	6,000	6,000
2.4.2.T.T	TOTAL ADMINISTRATION	394,064	408,848
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance		
2.4.3.1.2	Electricity		
2.4.3.1.3	Janitorial		
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes		
2.4.3.1.9	Other (Specify).....		
2.4.3.1.S.T	Subtotal		
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel		
2.4.3.2.5	Repairs and Maintenance		
2.4.3.2.6	Insurance		
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	Subtotal		

REGIONAL SERVICE COMMISSION KENT

2018 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel
2.4.3.3.2	Small Equipment (non capital)
2.4.3.3.3	Site and Road Maintenance
2.4.3.3.4	Monitoring
2.4.3.3.5	Site Security
2.4.3.3.6	Special Waste Handling
2.4.3.3.7	Cells
2.4.3.3.8	Leachate & Siltation Management
2.4.3.3.9	Other: Southeast RSC Disposal Fees	814,066	721,600
2.4.3.3.S.T	Subtotal	<u>814,066</u>	<u>721,600</u>
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel
2.4.3.4.2	Small Equipment (non capital)
2.4.3.4.3	Site and Road Maintenance
2.4.3.4.4	Site Security
2.4.3.4.5	Contracted Services
2.4.3.4.6	Special Waste Handling
2.4.3.4.9	Other (Specify).....
2.4.3.4.S.T	Subtotal
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel
2.4.3.5.2	Small Equipment (non capital)
2.4.3.5.3	Supplies
2.4.3.5.9	Other (Specify).....
2.4.3.5.S.T	Subtotal
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel
2.4.3.6.2	Recycling
2.4.3.6.3	Collection	1,094,279	1,155,810
2.4.3.6.4	Equipment Maintenance
2.4.3.6.5	Contracted Services
2.4.3.6.9	Other (Specify).....
2.4.3.6.S.T	Subtotal	<u>1,094,279</u>	<u>1,155,810</u>
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel
2.4.3.7.2	Processing
2.4.3.7.3	Demonstration Site
2.4.3.7.9	Other: Composters purchasing	10,000	7,000
2.4.3.7.S.T	Subtotal	<u>10,000</u>	<u>7,000</u>
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel
2.4.3.8.2	Collection
2.4.3.8.2	Disposal

REGIONAL SERVICE COMMISSION KENT

2018 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2017 BUDGET	2018 BUDGET
2.4.3.8.9 Other (Battery pickups)	5,000	5,000
2.4.3.8.S.T Subtotal	5,000.00 \$	5,000.00 \$
2.4.3.T.T TOTAL OPERATIONS	1,923,345.00 \$	1,889,410
2.4.4.0.0 FISCAL SERVICES		
2.4.4.1.0 Interest		
2.4.4.1.1 Current Operations
2.4.4.1.2 Short-Term borrowing for capital projects
2.4.4.1.3 Long-Term Debt
2.4.4.2.0 Other Financing Charges		
2.4.4.2.1 Debenture Discounts
2.4.4.2.2 Cost of Issuing & Selling New Debentures
2.4.4.2.3 Banking Service Charge
2.4.4.2.9 Other (Specify).....
2.4.4.3.0 Transfers to Other Funds		
2.4.4.3.1 Capital Fund - Debt Repayment
2.4.4.3.2 Capital Fund - Asset Acquisition
2.4.4.3.3 Capital Reserve Fund
2.4.4.3.4 Operating Reserve Fund	20,071
2.4.4.3.5 Generation Facility Operating Fund
2.4.4.4.0 Other Fiscal Services		
2.4.4.4.1 Bad Debt Expense
2.4.4.4.2 Closure and Post-Closure Expense
2.4.4.4.3 Second Previous Year Deficit	82,361
2.4.4.4.9 Other (Specify).....
2.4.4.T.T TOTAL FISCAL SERVICES	20,071	82,361
2.T.T.T.T TOTAL EXPENDITURES	2,337,480	2,380,619

REGIONAL SERVICE COMMISSION KENT

2018 UP RIVER COUNTRY MARKET BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)10,084\$
2. Less: Revenue from other sources (from page OT-2)	_____ 771\$
Net Budget to be raised from participating members	<u>9,313\$</u>

MEMBER CHARGES

Cost Sharing Data

Member	Specify: Tax Base	Specify:.....	Member Share
1 DSL de Harcourt	17,862,400	893
2 DSL de Richibucto	88,773,800	4,440
3 DSL de Weldford	79,594,700	3,980
	186,230,900		<u>9,313</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2018 UP RIVER COUNTRY MARKET OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	0	771
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>0</u>	<u>771</u>

2018 UP RIVER COUNTRY MARKET OPERATING BUDGET

EXPENDITURE

	2017 BUDGET	2018 BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	400	504
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits	5,000	0
2.6.2.1.2 Travel		
2.6.2.1.3 Training and Development		
2.6.2.1.9 Other: Transfer to the Market	3,298	9,355
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations		
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services		
2.6.2.2.5 Office Building		
2.6.2.2.6 Office Equipment and Supplies		
2.6.2.2.7 Printing and Copying		
2.6.2.2.8 Telecommunications		
2.6.2.2.9 Other (Specify).....		
2.6.2.2.T TOTAL ADMINISTRATION	8698	9859
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations	225	225
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify).....		
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit		
2.6.4.4.9 Other (Specify).....		
2.6.4.4.T TOTAL FISCAL SERVICES	225	225
2.T.T.T.T TOTAL EXPENDITURES	8,923	10,084

REGIONAL SERVICE COMMISSION KENT

2018 RECREATION MASTER PLAN IMPLEMENTATION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)77,986\$
2. Less: Revenue from other sources (from page OT-2)	_____ 39,000\$
Net Budget to be raised from participating members	<u>38,986\$</u>

MEMBER CHARGES

Cost Sharing Data

Member	Population (2016)	Tax Base (2017)	Member Share
1 Bouctouche	2,361	212,683,000	3,478
2 Cocagne	2,649	198,849,450	3,518
3 Rexton	830	81,598,600	1,287
4 Richibucto	1,266	107,061,500	1,798
5 Rogersville	1,166	53,801,650	1,244
6 Saint-Antoine	1,733	108,688,300	2,113
7 Saint-Louis-de-Kent	856	58,769,400	1,092
8 Local Service Districts	19,711	1,284,344,700	24,456
	30,572	2,105,796,600	<u>38,986</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

REGIONAL SERVICE COMMISSION KENT

2018 RECREATION MASTERPLAN IMPLEMENTATION OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Grant - Tourisme, Heritage and Culture Department	0	39,000
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus		
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>0</u>	<u>39,000</u>

REGIONAL SERVICE COMMISSION KENT

2018 RECREATION MASTERPLAN IMPLEMENTATION OPERATING BUDGET

EXPENDITURE

		2017 BUDGET	2018 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	1,000	3,761
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	17,000	61,000
2.6.2.1.2	Travel	2,500	3,000
2.6.2.1.3	Training and Development	1,275	2,000
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies	3,000	4,000
2.6.2.2.7	Printing and Copying	0	4,000
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION	24,775	77,761
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations	225	225
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	225	225
2.T.T.T.T	TOTAL EXPENDITURES	25,000	77,986

REGIONAL SERVICE COMMISSION KENT

2018 KENT NORTH CENTER OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)66,472\$
2. Less: Revenue from other sources (from page OT-2)	
Net Budget to be raised from participating members	<u><u>66,472\$</u></u>

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Specify:.....	Member Share
1 Richibucto	107,061,500	15,364
2 Rexton	81,598,600	9,098
3 Local Service Districts	437,606,850	42,010
	626,266,950		<u><u>66,472</u></u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

2018 KENT NORTH CENTER OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

2018 KENT NORTH CENTER OPERATING BUDGET

EXPENDITURE

	2017 BUDGET	2018 BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		1,500
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits		
2.6.2.1.2 Travel		
2.6.2.1.3 Training and Development		
2.6.2.1.9 Transfer to the Town of Richibucto		62,923
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations		1,824
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services		
2.6.2.2.5 Office Building		
2.6.2.2.6 Office Equipment and Supplies		
2.6.2.2.7 Printing and Copying		
2.6.2.2.8 Telecommunications		
2.6.2.2.9 Other (Specify).....		
2.6.2.T.T TOTAL ADMINISTRATION		66,247
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations		225
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify).....		
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit		
2.6.4.4.9 Other (Specify).....		
2.6.4.T.T TOTAL FISCAL SERVICES		225
2.T.T.T.T TOTAL EXPENDITURES		66,472

REGIONAL SERVICE COMMISSION KENT

2018 RURAL DEVELOPMENT OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	21,057
2. Less: Revenue from other sources (from page OT-2)	
Net Budget to be raised from participating members	<u><u>21,057</u></u>

MEMBER CHARGES

Cost Sharing Data

Member	Population (2016)	Tax Base (2017)	Member Share
1 Bouctouche	2,361	212,683,000	2,126
2 Cocagne	2,649	198,849,450	1,988
3 Rexton	830	81,598,600	816
4 Richibucto	1,266	107,061,500	1,071
5 Rogersville	1,166	53,801,650	538
6 Saint-Antoine	1,733	108,688,300	1,087
7 Saint-Louis-de-Kent	856	58,769,400	588
8 Districts de services locaux	19,711	1,284,344,700	12,843
	30,572	2,105,796,600	<u><u>21,057</u></u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

2018 TOURISM OPERATING BUDGET

REVENUE

		2017 BUDGET	2018 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

2018 TOURISM OPERATING BUDGET

EXPENDITURE

	2017 BUDGET	2018 BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		1,000
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits		
2.6.2.1.2 Travel		
2.6.2.1.3 Training and Development		
2.6.2.1.9 Other (Specify).....		19,800
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations		
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services		
2.6.2.2.5 Office Building		
2.6.2.2.6 Office Equipment and Supplies		
2.6.2.2.7 Printing and Copying		
2.6.2.2.8 Telecommunications		
2.6.2.2.9 Other (Specify).....		
2.6.2.T.T TOTAL ADMINISTRATION		20,800
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations		257
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify).....		
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit		
2.6.4.4.9 Other (Specify).....		
2.6.4.T.T TOTAL FISCAL SERVICES		257
2.T.T.T.T TOTAL EXPENDITURES		21,057