



REGIONAL SERVICE COMMISSION

2019

Commission

KENT

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

Page RSC-1 is signed and sealed

Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*

- Cooperative & Regional Planning Services Fund

- Local Planning Services Fund

- Solid Waste Services Fund

- Electricity Generation Facility Fund

- Other Shared Services Fund

Interest and Principal payments on long term debt are correct

- Cooperative & Regional Planning Services Fund

- Local Planning Services Fund

- Solid Waste Services Fund

- Electricity Generation Facility Fund

- Other Shared Services Fund

Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by:

Paul Lang

Date: Nov 15th 2018

Title:

Executive Director

Other items will be added as required.

REGIONAL SERVICE COMMISSION KENT

2019 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$95,000
2. Local Planning Services Fund (from page LP-1)	\$843,000
3. Solid Waste Services Fund (from page SW-1)	\$2,686,163
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$293,516
Total Regional Service Commission Operating Budget	\$3,917,679

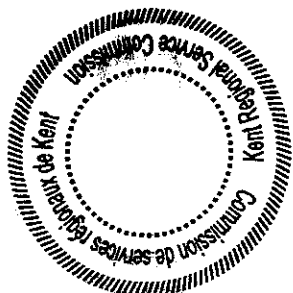
CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$

THIS IS TO CERTIFY that on the 15th day of November, 2018 the Board of the KENT REGIONAL SERVICE COMMISSION OF RESOLVED that the total operating budget for the Regional Service Commission for the 2019 calendar year would consist of total Revenue of \$3,917,679, and total expenditures of \$3,917,679 and that the capital budget would consist of total expenditures of \$0.

Adopted this 15th day of November, 2019 by the Board of the KENT REGIONAL SERVICE COMMISSION.

Executed this 15th day of NOVEMBER, 2018 by the Executive Director of said Commission.



[Signature]
Chairman

[Signature]
Executive Director

KENT REGIONAL SERVICE COMMISSION

2019 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

Revenue	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entitles (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Member Charges		84,443	742,027	997,815		202,441	2,026,726					\$ 2,026,726
Sales of services			24,030	1,531,828			1555868					\$ 1,555,868
Government Transfers						79,890	79890					\$ 79,890
Transfers from own and other funds	367,265						367,265				-367,265	\$ -
Other transfers												
Interest			500	363			863					863
Surplus of second previous year		10,557	69,243	14,801		11,185	105786					105,786
Other revenue			7,200	141,355			159,091					159,091
Total Revenue	377,800	95,000	843,000	2,686,163		293,516	4,295,479				(367,265)	3,928,214
Expenditures												
Governance	49,800						49,800				(49,800)	-
Administration	328,000	38,000	260,900	466,800			1,093,700				(928,000)	765,700
Regional planning		5,500					5,500					5,500
Regional policing collaboration		18500					18,500					18,500
Regional emergency measures planning		33000					33,000					33,000
Regional sport, recreation & culture infrastructure planning & cost-sharing												-
Other services provided to all members						293516	293,516					293,516
Planning and building inspection services			577600				577,600	7005		76224		660,829
Operations - Solid Waste Service				2193427			2,193,427					2,193,427
Financial Services			1500				1,500					1,500
- Interest												-
- Other Financing Charges												-
- Transfer to the Capital Fund - Debt Repayment												-
- Transfer to the Capital Fund - Asset Acquisition												-
- Transfer to the Capital Reserve												-
- Transfer to the Operating Reserve			3000	259336			261,936					26,936
Closure & Post-closure expense												-
Second previous year deficit												-
Other Fiscal services												-
Total Expenditure	377,800	95,000	843,000	2,686,163		293,516	4,295,479	7,005		76,224	(377,800)	4,000,908
Surplus (Deficit)												(72,694)

KENT REGIONAL SERVICE COMMISSION

2019 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$377,800
2. Less: Revenue from other sources (from page CS-2)	\$10,535
Net Budget to be allocated to other funds:	\$367,265
Cooperative & Regional Planning Services (to page CRP-3)	\$38,000
Local Planning Services (to page LP-3)	\$140,000
Solid Waste Services (to page SW-3)	\$179,000
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	\$10,265
Total Allocation	\$367,265.00

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

KENT REGIONAL SERVICE COMMISSION

2019 CORPORATE SERVICES OPERATING BUDGET

		REVENUE	
		2018 BUDGET	2019 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	(Specify).....		
1.1.2.5.2	(Specify).....		
1.1.2.7.0	Other Revenue (Specify).....	4,296	10,557
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	4,296	10,557

KENT REGIONAL SERVICE COMMISSION

2019 CORPORATE SERVICES OPERATING BUDGET

		EXPENDITURE	
		2018 BUDGET	2019 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	30,500	35,000
2.1.1.1.2	Travel	9,000	9,000
2.1.1.1.3	Training and Development	3,000	3,000
2.1.1.1.9	Other (Specify).....	2,800	2,800
2.1.1.1.T	TOTAL GOVERNANCE	<u>45,300</u>	<u>49,800</u>
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	109,300	112,000
2.1.2.1.2	Travel	5,000	5,500
2.1.2.1.3	Training and Development	10,000	10,000
2.1.2.1.9	Other (Specify).....		
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (HR Consultants)	0	20,000
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	52,000	55,500
2.1.2.3.2	Travel	1,500	1,500
2.1.2.3.3	Training and Development		
2.1.2.3.5	External Audit Fees	11,000	12,000
2.1.2.3.6	External Accounting Fees	2,000	4,000
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	5,000	7,500
2.1.2.4.2	Liability Insurance	15,000	15,000
2.1.2.4.3	Professional Services	8,000	8,000
2.1.2.4.4	Legal Services		
2.1.2.4.5	Office Building	19,000	21,000
2.1.2.4.6	Office Equipment & Supplies	3,000	3,000
2.1.2.4.7	Printing and Copying	2,000	4,400
2.1.2.4.8	Telecommunications	3,500	3,600
2.1.2.4.9	Other (Administrative Assistant)	0	45,000
2.1.2.1.T	TOTAL ADMINISTRATION	<u>246,300</u>	<u>328,000</u>
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		

KENT REGIONAL SERVICE COMMISSION

2019 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	Other (Specify).....
2.1.4.T.T	TOTAL FISCAL SERVICES
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u>291,600</u>	<u>377,800</u>

KENT REGIONAL SERVICE COMMISSION

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	<u>\$95,000</u>
2. Less: Revenue from other sources	<u>\$10,557</u>
Net Budget to be raised from members	<u>\$84,443</u>

MEMBER CHARGES

Member	2016 Census Population	2018 Tax Base	Member Share*
1 Bouctouche	2,361	214,002,500	7,532
2 Local Service Districts	19,711	1,288,340,484	52,904
3 Rexton	830	82,229,950	2,787
4 Richibucto	1,266	106,532,454	3,876
5 Rogersville	1,166	56,026,500	2,725
6 Saint-Antoine	1,733	109,878,200	4,585
7 Saint-Louis-de-Kent	856	59,272,900	2,364
8 Cocagne	2,649	201,674,988	7,670
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	<u>30,572</u>	<u>2,117,957,976</u>	<u>84,443 \$</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		REVENUE	
		2018 BUDGET	2019 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	0	10,557
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>0</u>	<u>10,557</u>

KENT REGIONAL SERVICE COMMISSION

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	46,491	38,000
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration	4,889	4,500
2.2.3.1.3	Travel	1,000	1,000
2.2.3.1.4	Professional Services		
2.2.3.1.9	Other (Specify).....		
2.2.3.1.S.T	Subtotal	5,889	5,500
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration	1,500	17,500
2.2.3.2.3	Travel	500	1,000
2.2.3.2.4	Professional Services		
2.2.3.2.9	Other (Specify).....		
2.2.3.2.S.T	Subtotal	2,000	18,500
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration	20,000	32,000
2.2.3.3.3	Travel	1,000	1,000
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal	21,000	33,000
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration		
2.2.3.4.3	Travel		
2.2.3.4.4	Professional Services		
2.2.3.4.9	Other (Specify).....		
2.2.3.4.S.T	Subtotal		
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Specify).....		
2.2.3.5.S.T	Subtotal		
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges		

KENT REGIONAL SERVICE COMMISSION

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit	8,416	0
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	<u>8,416</u>	<u>0</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>83,796</u>	<u>95,000</u>

KENTREGIONAL SERVICE COMMISSION

2019 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	\$843,000
2. Less: Revenue from other sources (from page LP-2)	<u>\$100,973</u>
Net Budget to be raised from members	<u><u>\$742,027</u></u>
Portion of net budget relating to Planning Services	\$
Portion of net budget relating to Inspection Services	\$

MEMBER CHARGES

Member	2018 Tax Base	Planning Service	Inspection Service	Member Share
1 Bouctouche	214,002,500	74,625
2 Local Service Districts	1,288,340,484	452,260
3 Rexton	82,229,950	28,675
4 Richibucto	106,532,454	37,149
5 Rogersville	56,026,500	19,537
6 Saint-Antoine	109,878,200	38,316
7 Saint-Louis-de-Kent	59,272,900	20,669
8 Cocagne	201,674,988	70,796
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15
	<u>2,117,957,976</u>	\$	<u>742,027</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

KENT REGIONAL SERVICE COMMISSION

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2018 BUDGET	2019 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	28,000	24,030
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus		69,243
1.3.2.6.2	Operating Reserve Fund	13,036	
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	500	500
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Rent MAGMA)		7,200
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>41,536</u>	<u>100,973</u>

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION		
2.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	103,200	140,000
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits		
2.3.2.1.2	Travel		
2.3.2.1.3	Training and Development		
2.3.2.1.9	Other (Specify).....		
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations	4,000	8,500
2.3.2.2.2	Liability Insurance		
2.3.2.2.3	Professional Services	1,500	1,500
2.3.2.2.4	Legal Services	5,000	5,000
2.3.2.2.5	Office Building	55,000	55,000
2.3.2.2.6	Office Equipment & Supplies	9,500	9,500
2.3.2.2.7	Printing and Copying	3,000	3,000
2.3.2.2.8	Telecommunications	11,000	11,000
2.3.2.2.9	Other (SNB, Worksafe NB, IT)	15,300	27,400
2.3.2.T.T	TOTAL ADMINISTRATION SERVICES	<u>207,500</u>	<u>260,900</u>
2.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0	Planning Services		
2.3.3.1.1	Salaries & Benefits	395,000	402,000
2.3.3.1.2	Travel	10,000	10,000
2.3.3.1.3	Training and Development	10,000	10,000
2.3.3.1.4	Maps and Reference Material		
2.3.3.1.5	GIS Operating and Planet		
2.3.3.1.6	Advertising (Legislatively Required)		
2.3.3.1.7	Planning Review & Adjustment Committee	6,000	6,000
2.3.3.1.9	Other Meeting Expenses	1,200	1,200
2.3.3.1.S.T	Subtotal	<u>422,200</u>	<u>429,200</u>
2.3.3.2.0	Inspection Services		
2.3.3.2.1	Salaries & Benefits	137,000	125,000
2.3.3.2.2	Travel	18,000	18,000
2.3.3.2.3	Training and Development	5,000	5,000
2.3.3.2.4	Maps and Reference Material		
2.3.3.2.5	GIS Operating and Planet		
2.3.3.2.9	Other (Specify).....	400	400
2.3.3.2.S.T	Subtotal	<u>160,400</u>	<u>148,400</u>
2.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	<u>582,600</u>	<u>577,600</u>

KENT REGIONAL SERVICE COMMISSION

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations	1,500	1,500
2.3.4.1.2	Short-Term borrowing for capital projects		
2.3.4.1.3	Long-Term Debt		
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts		
2.3.4.2.2	Cost of Issuing & Selling New Debentures		
2.3.4.2.3	Banking Service Charge		
2.3.4.2.9	Other (Specify).....		
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment		
2.3.4.3.2	Capital Fund - Asset Acquisition		
2.3.4.3.3	Capital Reserve Fund		
2.3.4.3.3	Operating Reserve Fund		3,000
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit	18,992	
2.3.4.4.9	Other (Specify).....		
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>20,492</u>	<u>4,500</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>810,592</u>	<u>843,000</u>

KENT REGIONAL SERVICE COMMISSION

2019 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)\$2,618,157
2. Less: Revenue from other sources (from page SW-2)	<u>\$1,688,438</u>
Net budget to be raised through tipping fees	<u><u>\$997,815</u></u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Bouctouche	700119\$	83,300\$
Rexton	215 119\$	25,585\$
Richibucto	325119\$	38,675\$
Saint-Antoine	410 119\$	48,790\$
Saint-Louis-de-Kent	220	119\$	26,180\$
Rogersville	300	119\$	35,700\$
Local Service Districts	6,215	119\$	739,585\$
TOTAL REVENUE FROM MEMBER TIPPING FEES		<u>\$</u>	<u><u>997,815</u></u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

KENT REGIONAL SERVICE COMMISSION

2019 SOLID WASTE SERVICES OPERATING BUDGET

		REVENUE	
		2018 BUDGET	2019 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	37,700	35,000
1.4.2.1.2	Construction and Demolition	1,500	1,500
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	127,165	101,856
1.4.2.1.9.1	Other (Collection Contract Rexton)	31,809	40,167
1.4.2.1.9.2	Other (Collection Contract Richibucto)	46,322	58,494
1.4.2.1.9.3	Other (Collection Contract Rogersville)	39,330	49,665
1.4.2.1.9.4	Other (Collection Contract Saint-Louis-de-Kent)	29,394	37,118
1.4.2.1.9.5	Other (Collection Contract Local Service Districts)	1,062,909	1,342,202
	Other (Collection Contract Bouctouche Micmac	3,312	4,182
1.4.2.2.0	Special Waste		
1.4.2.2.2	OTHER (Purchase of Composters)	3,000	3,000
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	0	14,801
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	363	363
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>1,382,804</u>	<u>1,688,348</u>

KENT REGIONAL SERVICE COMMISSION

2019 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	131,848	179,000
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	73,471	75,000
2.4.2.1.2	Travel	4,000	5,000
2.4.2.1.3	Training and Development	5,529	6,500
2.4.2.1.9	Other (Specify).....	1,200	3,000
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance		
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services	2,500	4,000
2.4.2.4.5	Office Building	16,000	21,000
2.4.2.4.6	Office Equipment and Supplies	4,000	4,500
2.4.2.4.7	Printing and Copying	3,000	3,000
2.4.2.4.8	Telecommunications	4,000	4,000
2.4.2.4.9	Other (Specify).....	2,500	2,000
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional	49,000	58,000
2.4.2.5.2	Travel	4,000	4,000
2.4.2.5.9.1	Other (Salaries and benefits Education Coordinator)	56,000	46,000
2.4.2.5.9.2	Other (Solid Waste Technical Committee Honorariums)	4,000	4,000
2.4.2.5.9.3	Other (Solid Waste Technical Committee Travel)	2,000	2,000
2.4.2.5.9.4	Other (First Nations Education Coordinator)	45,800	45,800
2.4.2.T.T	TOTAL ADMINISTRATION	<u>408,848</u>	<u>466,800</u>
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance		
2.4.3.1.2	Electricity		
2.4.3.1.3	Janitorial		
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes		
2.4.3.1.9	Other (Specify).....		
2.4.3.1.S.T	Subtotal		
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel		
2.4.3.2.5	Repairs and Maintenance		
2.4.3.2.6	Insurance		
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	Subtotal		

KENT REGIONAL SERVICE COMMISSION

2019 SOLID WASTE SERVICES OPERATING BUDGET
EXPENDITURE

	2018 BUDGET	2019 BUDGET
2.4.3.3.0 Landfill Operations		
2.4.3.3.1 Personnel		
2.4.3.3.2 Small Equipment (non capital)		
2.4.3.3.3 Site and Road Maintenance		
2.4.3.3.4 Monitoring		
2.4.3.3.5 Site Security		
2.4.3.3.6 Special Waste Handling		
2.4.3.3.7 Cells		
2.4.3.3.8 Leachate & Siltation Management		
2.4.3.3.9 Other (Landfill Eco 360)	721,600	709,600
2.4.3.3.S.T Subtotal	721,600	709,600
2.4.3.4.0 Transfer Station Operations		
2.4.3.4.1 Personnel		
2.4.3.4.2 Small Equipment (non capital)		
2.4.3.4.3 Site and Road Maintenance		
2.4.3.4.4 Site Security		
2.4.3.4.5 Contracted Services		
2.4.3.4.6 Special Waste Handling		
2.4.3.4.9 Other (Specify).....		
2.4.3.4.S.T Subtotal		
2.4.3.5.0 Scale house		
2.4.3.5.1 Personnel		
2.4.3.5.2 Small Equipment (non capital)		
2.4.3.5.3 Supplies		
2.4.3.5.9 Other (Specify).....		
2.4.3.5.S.T Subtotal		
2.4.3.6.0 Waste Diversion		
2.4.3.6.1 Personnel		
2.4.3.6.2 Recycling		
2.4.3.6.3.1 Collection Contract K1	415,272	617,761
2.4.3.6.3.2 Collection Contract K2	118,453	145,607
2.4.3.6.3.3 Collection Contract K3	235,730	312,000
2.4.3.6.3.4 Collection Contract K4	160,247	167,298
2.4.3.6.3.5 Collection Contract K5	226,108	229,161
2.4.3.6.4 Equipment Maintenance		
2.4.3.6.5 Contracted Services		
2.4.3.6.9 Other (Specify).....		
2.4.3.6.S.T Subtotal	1,155,810	1,471,827
2.4.3.7.0 Composting Program		
2.4.3.7.1 Personnel		
2.4.3.7.2 Processing		
2.4.3.7.3 Demonstration Site		
2.4.3.7.9 Other (Purchase of Composters)	7,000	7,000
2.4.3.7.S.T Subtotal	7,000	7,000
2.4.3.8.0 Hazardous Household Waste		
2.4.3.8.1 Personnel		
2.4.3.8.2 Collection		
2.4.3.8.2 Disposal		

KENT REGIONAL SERVICE COMMISSION

2019 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.4.3.8.9	Other (Collection of Batteries)	5,000	5,000
2.4.3.8.S.T	Subtotal	<u>5,000.00 \$</u>	<u>5,000.00 \$</u>
2.4.3.T.T	TOTAL OPERATIONS	<u>1,889,410.00 \$</u>	<u>2,193,427.00 \$</u>
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations		
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt		
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge		
2.4.4.2.9	Other (Specify).....		
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment		
2.4.4.3.2	Capital Fund - Asset Acquisition		
2.4.4.3.3	Capital Reserve Fund		
2.4.4.3.4	Operating Reserve Fund		25,936
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense		
2.4.4.4.2	Closure and Post-Closure Expense		
2.4.4.4.3	Second Previous Year Deficit	82,361	
2.4.4.4.9	Other (Specify).....		
2.4.4.T.T	TOTAL FISCAL SERVICES	<u>82,361</u>	<u>25,936</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>2,380,619</u>	<u>2,686,163</u>

KENT REGIONAL SERVICE COMMISSION

2019 UP RIVER COUNTRY MARKET & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$9,355
2. Less: Revenue from other sources (from page OT-2)	\$11
Net Budget to be raised from participating members	<u>\$9,324</u>

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Population	Member Share
1 LSD of Harcourt	18,145,400	361	908
2 LSD of Richibucto	89,031,672	752	4,452
3 LSD of Weldford	79,267,432	1,338	3,964
4	
5	
6	
7	
8	
9	
10	
	186,444,504	2,451	<u>9,324</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2019 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....		
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	771	11
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>771</u>	<u>11</u>

2019 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	504	504
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Transfer to Market	9,355	8,606
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION	<u>9859</u>	<u>9110</u>
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge	225	225
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	<u>225</u>	<u>225</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>10,084</u>	<u>9,355</u>

KENT REGIONAL SERVICE COMMISSION

2019 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$130,050
2. Less: Revenue from other sources (from page OT-2)	\$91,064
Net Budget to be raised from participating members	\$38,986

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Population	Member Share
1 Bouctouche	214,002,500	2,361	3,478
2 Local Service Districts	1,288,340,484	19,711	24,425
3 Rexton	82,229,950	830	1,287
4 Richibucto	106,532,454	1,266	1,789
5 Rogersville	56,026,500	1,166	1,255
6 Saint-Antoine	109,878,200	1,733	2,117
7 Saint-Louis-de-Kent	59,272,900	856	1,092
8 Cocagne	201,674,988	2,649	3,543
9
10
			38,986

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

KENT REGIONAL SERVICE COMMISSION

2019 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Recreation Masterplan Implementation Grant (GNB)	39,000	39,000
1.6.2.5.2	Leadership Position Grant (GNB)		21,000
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus		11,174
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Leadership Position Contribution (LSD'S)	0	9,945
	Leadership Position Contribution (Saint-Louis-de-Kent)	0	9,945
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	39,000	91,064

KENT REGIONAL SERVICE COMMISSION

2019 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	3,761	5,761
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	61,000	63,000
2.6.2.1.2	Travel	3,000	4,100
2.6.2.1.3	Training and Development	2,000	3,000
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations	0	4,874
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building	4,000	4,000
2.6.2.2.6	Office Equipment and Supplies		2,000
2.6.2.2.7	Printing and Copying	4,000	1,000
2.6.2.2.8	Telecommunications	0	1,200
2.6.2.2.9	Transfer to town of Richibucto for Leadership Position	0	40,890
2.6.2.T.T	TOTAL ADMINISTRATION	<u>77,761</u>	<u>129,825</u>
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations	225	225
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	<u>225</u>	<u>225</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>77,986</u>	<u>130,050</u>

KENT REGIONAL SERVICE COMMISSION

2019 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	<u>\$132,953</u>
2. Less: Revenue from other sources (from page OT-2)	<u>\$0</u>
Net Budget to be raised from participating members	<u><u>\$132,953</u></u>

MEMBER CHARGES

Cost Sharing Data

Member			Member Share
1 Richibucto	.0287 cents	30,574
2 Rexton	0.0214 cents	18,337
3 Local Service Districts	0.0192 cents	84,042
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			<u><u>\$132,953</u></u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2019 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....		
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus		
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		

KENT REGIONAL SERVICE COMMISSION

2019 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	1,500	3,000
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Transfer to the Town of Richibucto	62,923	127,728
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations	1,824	2,000
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION		
2.6.4.0.0	FISCAL SERVICES	66,247	132,728
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects	225	225
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES	225	225
		66,472	132,953

KENT REGIONAL SERVICE COMMISSION

2019 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$21,178
2. Less: Revenue from other sources (from page OT-2)	\$0
Net Budget to be raised from participating members	\$21,178

MEMBER CHARGES

Cost Sharing Data

Member	Population	Tax Base	Member Share
1 Bouctouche	2,361	214,002,500	2,140
2 Local Service Districts	19,711	1,288,340,484	12,883
3 Rexton	830	82,229,950	822
4 Richibucto	1,266	106,532,454	1,065
5 Rogersville	1,166	56,026,500	560
6 Saint-Antoine	1,733	109,878,200	1,099
7 Saint-Louis-de-Kent	856	59,272,900	593
8 Cocagne	2,649	201,674,988	2,016
9	
10	
			<u>21,178</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2019 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....		
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus		
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		

KENT REGIONAL SERVICE COMMISSION

2019 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	1,000	1,000
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Transfer to Cultural Coast	19,800	19,921
2.6.2.T.T	TOTAL ADMINISTRATION	<u>20,800</u>	<u>20,921</u>
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations	257	257
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	<u>257</u>	<u>257</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>21,057</u>	<u>21,178</u>