



OPERATING & CAPITAL BUDGETS

2021

Commission

KENT

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Paul Lang

Date: _____

Title: Executive Director

Other items will be added as required.

REGIONAL SERVICE COMMISSION KENT

2021 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$126,130
2. Local Planning Services Fund (from page LP-1)	\$858,500
3. Solid Waste Services Fund (from page SW-1)	\$3,076,365
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$355,533
Total Regional Service Commission Operating Budget	\$4,416,528

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$

THIS IS TO CERTIFY that on the th day of Octobre, 2020 the Board of the KENT REGIONAL SERVICE

COMMISSION OF RESOLVED that the total operating budget for the

Regional Service Commission for the 2021 calendar year would consist of total Revenue of \$4,416,528

and total expenditures of \$4,416,528 and that the capital budget would consist of

total expenditures of \$0.

Adopted this 15th day of November, 2019 by the Board of the KENT REGIONAL

SERVICE COMMISSION.

Executed this _____ day of _____, _____ by the Executive Director of
said Commission.

Chairman

Executive Director

KENT REGIONAL SERVICE COMMISSION

2021 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		118,418	769,907	997,815		323,831	2,209,971					\$ 2,209,971
Sales of services			26,186	1,806,045			1832231					\$ 1,832,231
Government Transfers						9,750	9750					\$ 9,750
Transfers from own and other funds	385,437						385,437				-385437	\$ -
Other transfers												
Interest			500	363			863					863
Surplus of second previous year		7,712	58,307	130,314		21,952	218285					218,285
Other revenue	2,000		3,600	141,828			147,428				-1500	\$ 145,928
Total Revenue	387,437	126,130	858,500	3,076,365	-	355,533	4,803,965	-	-	-	(386,937)	4,417,028
Expenditures												
Governance	53,800						53,800				(53,800)	-
Administration	333,637	38,530	261,400	599,925			1,233,492	(14,282)			(333,637)	885,573
Regional planning		11,100					11,100					11,100
Regional policing collaboration		43500					43,500					43,500
Regional emergency measures planning		33000					33,000					33,000
Regional sport, recreation & culture infrastructure planning & cost-sharing							-					-
Other services provided to all members						355533	355,533					355,533
Planning and building inspection services			594600				594,600	5911		84021		684,532
Operations - Solid Waste Service				2467647			2,467,647					2,467,647
Financial Services			1000	2500			3,500					3,500
- Interest							-					-
- Other Financing Charges							-					-
- Transfer to the Capital Fund - Debt Repayment							-					-
- Transfer to the Capital Fund - Asset Acquisition							-					-
- Transfer to the Capital Reserve							-					-
- Transfer to the Operating Reserve			1500	6293			7,793					7,793
Closure & Post-closure expense							-					-
Second previous year deficit							-					-
Other Fiscal services							-					-
Total Expenditure	387,437	126,130	858,500	3,076,365	-	355,533	4,803,965	5,911	-	84,021	(387,437)	4,492,178
Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-	-	(75,150)

RSC+PSA

KENT REGIONAL SERVICE COMMISSION

2021 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$387,437
2. Less: Revenue from other sources (from page CS-2)	<u>\$2,000</u>
Net Budget to be allocated to other funds:	<u><u>\$385,437</u></u>
Cooperative & Regional Planning Services (to page CRP-3)	\$38,530
Local Planning Services (to page LP-3)	\$140,000
Solid Waste Services (to page SW-3)	\$198,000
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	<u>\$8,907</u>
Total Allocation	<u><u>\$385,437</u></u>

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

2021 CORPORATE SERVICES OPERATING BUDGET

		REVENUE	
		2020 BUDGET	2021 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	(Specify).....
1.1.2.5.2	(Specify).....
1.1.2.7.0	Other Revenue (Equipment rental)	<u>1,500</u>	<u>2,000</u>
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u><u>1,500</u></u>	<u><u>2,000</u></u>

KENT REGIONAL SERVICE COMMISSION

2021 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	35,000	39,000
2.1.1.1.2	Travel	9,000	9,000
2.1.1.1.3	Training and Development	3,000	3,000
2.1.1.1.9	Other (Specify).....	2,800	2,800
2.1.1.T.T	TOTAL GOVERNANCE	<u>49,800</u>	<u>53,800</u>
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	114,000	116,000
2.1.2.1.2	Travel	5,500	5,500
2.1.2.1.3	Training and Development	10,000	10,000
2.1.2.1.9	Other (Specify).....		
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other	0	0
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	58,500	60,000
2.1.2.3.2	Travel	1,500	1,500
2.1.2.3.3	Training and Development		
2.1.2.3.5	External Audit Fees	13,000	14,000
2.1.2.3.6	External Accounting Fees	1,000	1,000
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	8,500	8,500
2.1.2.4.2	Liability Insurance	15,000	16,500
2.1.2.4.3	Professional Services	8,000	7,500
2.1.2.4.4	Legal Services		
2.1.2.4.5	Office Building	21,000	21,500
2.1.2.4.6	Office Equipment & Supplies	3,000	13,000
2.1.2.4.7	Printing and Copying	5,000	5,000
2.1.2.4.8	Telecommunications	3,600	4,500
2.1.2.4.9	Other (Administrative Assistant)	46,000	47,500
2.1.2.T.T	TOTAL ADMINISTRATION	<u>313,600</u>	<u>332,000</u>
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations	0	1,637

KENT REGIONAL SERVICE COMMISSION

2021 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services
2.1.4.4.9	Other (Specify).....
2.1.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>1,637</u>
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u><u>363,400</u></u>	<u><u>387,437</u></u>

KENT REGIONAL SERVICE COMMISSION

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	\$126,130
2. Less: Revenue from other sources	<u>\$7,712</u>
Net Budget to be raised from members	<u><u>\$118,418</u></u>

MEMBER CHARGES

Member	2016 Census Population	2020 Tax Base	Member Share*
1 Bouctouche	2,361	222,999,000	10,480
2 Local Service Districts	19,711	1,370,324,700	74,382
3 Rexton	830	84,920,500	3,860
4 Richibucto	1,266	112,602,550	5,434
5 Rogersville	1,166	57,034,550	3,778
6 Saint-Antoine	1,733	113,371,600	6,360
7 Saint-Louis-de-Kent	856	61,104,700	3,281
8 Cocagne	2,649	216,512,350	10,843
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	<u>30,572</u>	<u>2,238,869,950</u>	<u>118,418</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

* **Note:** Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2020 BUDGET	2021 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	0	7,712
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>0</u>	<u>7,712</u>

KENT REGIONAL SERVICE COMMISSION

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2020 BUDGET	2021 BUDGET
2.2.0.0.0 COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0 REGIONAL SERVICES		
2.2.3.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	38,530	38,530
2.2.3.1.0 Regional Planning		
2.2.3.1.1 Personnel		
2.2.3.1.2 Administration	4,500	10,100
2.2.3.1.3 Travel	1,000	1,000
2.2.3.1.4 Professional Services		
2.2.3.1.9 Other (Specify).....		
2.2.3.1.S.T Subtotal	5,500	6,100
2.2.3.2.0 Regional Policing Collaboration		
2.2.3.2.2 Administration	17,500	17,500
2.2.3.2.3 Travel	1,000	1,000
2.2.3.2.4 Professional Services		25,000
2.2.3.2.9 Other (Specify).....		
2.2.3.2.S.T Subtotal	18,500	43,500
2.2.3.3.0 Regional Emergency Measures Planning		
2.2.3.3.2 Administration	32,000	32,000
2.2.3.3.3 Travel	1,000	1,000
2.2.3.3.4 Professional Services		
2.2.3.3.9 Other (Specify).....		
2.2.3.3.S.T Subtotal	33,000	33,000
2.2.3.4.0 Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2 Administration		
2.2.3.4.3 Travel		
2.2.3.4.4 Professional Services		
2.2.3.4.9 Other (Specify).....		
2.2.3.4.S.T Subtotal		
2.2.3.5.0 Other Service Provided to All Members		
2.2.3.5.2 Administration		
2.2.3.5.3 Travel		
2.2.3.5.4 Professional Services		
2.2.3.5.9 Other (Specify).....		
2.2.3.5.S.T Subtotal		
2.2.4.0.0 FISCAL SERVICES		
2.2.4.1.0 Interest		
2.2.4.1.1 Current Operations		
2.2.4.1.2 Short-Term borrowing for capital projects		
2.2.4.1.3 Long-Term Debt		
2.2.4.2.0 Other Financing Charges		

KENT REGIONAL SERVICE COMMISSION

2021 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit	8,370	0
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	<u>8,370</u>	<u>0</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u><u>103,900</u></u>	<u><u>126,130</u></u>

KENTREGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	858,500\$
2. Less: Revenue from other sources (from page LP-2)	88,593\$
Net Budget to be raised from members	769,907\$

Portion of net budget relating to Planning Services \$

Portion of net budget relating to Inspection Services \$

MEMBER CHARGES

Member	2020 Tax Base	Planning Service	Inspection Service	Member Share
1 Bouctouche	222,999,000	76,685
2 Local Service Districts	1,370,324,700	471,230
3 Rexton	84,920,500	29,203
4 Richibucto	112,602,550	38,722
5 Rogersville	57,034,550	19,613
6 Saint-Antoine	113,371,600	38,986
7 Saint-Louis-de-Kent	61,104,700	21,013
8 Cocagne	216,512,350	74,455
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15
	<u>2,238,869,950</u>	\$	<u>769,907</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

KENT REGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2020 BUDGET	2021 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	25,000	26,186
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	34,478	58,307
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	500	500
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Rent MAGMA)	7,200	3,600
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>67,178</u>	<u>88,593</u>

KENT REGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		
	2020 BUDGET	2021 BUDGET
2.3.0.0.0 LOCAL PLANNING SERVICES		
2.3.2.0.0 ADMINISTRATION		
2.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	130,000	140,000
2.3.2.1.0 Director's Office		
2.3.2.1.1 Salaries & Benefits		
2.3.2.1.2 Travel		
2.3.2.1.3 Training and Development		
2.3.2.1.9 Other (Specify).....		
2.3.2.2.0 Other Administration Services		
2.3.2.2.1 Advertising & Public Relations	8,500	9,000
2.3.2.2.2 Liability Insurance		
2.3.2.2.3 Professional Services	1,500	1,500
2.3.2.2.4 Legal Services	5,000	5,000
2.3.2.2.5 Office Building	58,000	59,000
2.3.2.2.6 Office Equipment & Supplies	9,500	11,000
2.3.2.2.7 Printing and Copying	3,000	5,000
2.3.2.2.8 Telecommunications	11,000	11,000
2.3.2.2.9 Other (SNB, Worksafe NB, IT)	19,900	19,900
2.3.2.T.T TOTAL ADMINISTRATION SERVICES	<u>246,400</u>	<u>261,400</u>
2.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0 Planning Services		
2.3.3.1.1 Salaries & Benefits	405,053	412,000
2.3.3.1.2 Travel	10,000	10,000
2.3.3.1.3 Training and Development	10,000	10,000
2.3.3.1.4 Maps and Reference Material		
2.3.3.1.5 GIS Operating and Planet		
2.3.3.1.6 Advertising (Legislatively Required)		
2.3.3.1.7 Planning Review & Adjustment Committee	6,000	6,000
2.3.3.1.9 Other Meeting Expenses	1,200	1,200
2.3.3.1.S.T Subtotal	<u>432,253</u>	<u>439,200</u>
2.3.3.2.0 Inspection Services		
2.3.3.2.1 Salaries & Benefits	128,000	132,000
2.3.3.2.2 Travel	18,000	18,000
2.3.3.2.3 Training and Development	5,000	5,000
2.3.3.2.4 Maps and Reference Material		
2.3.3.2.5 GIS Operating and Planet		
2.3.3.2.9 Other (Specify).....	400	400
2.3.3.2.S.T Subtotal	<u>151,400</u>	<u>155,400</u>
2.3.3.T.T TOTAL PLANNING AND INSPECTION SERVICES	<u>583,653</u>	<u>594,600</u>

KENT REGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations	1,500	1,000
2.3.4.1.2	Short-Term borrowing for capital projects		
2.3.4.1.3	Long-Term Debt		
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts		
2.3.4.2.2	Cost of Issuing & Selling New Debentures		
2.3.4.2.3	Banking Service Charge		
2.3.4.2.9	Other (Specify).....		
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment		
2.3.4.3.2	Capital Fund - Asset Acquisition		
2.3.4.3.3	Capital Reserve Fund		
2.3.4.3.3	Operating Reserve Fund	0	1,500
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit		
2.3.4.4.9	Other (Specify).....		
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>1,500</u>	<u>2,500</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u><u>831,553</u></u>	<u><u>858,500</u></u>

KENT REGIONAL SERVICE COMMISSION

2021 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	3,076,365
2. Less: Revenue from other sources (from page SW-2)	<u>2,028,248</u>
Net budget to be raised through tipping fees	<u>997,815 \$</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Bouctouche	700119\$	83,300\$
Rexton	215 119\$	25,585\$
Richibucto	325119\$	38,675\$
Saint-Antoine	410 119\$	48,790\$
Saint-Louis-de-Kent	220	119\$	26,180\$
Rogersville	300	119\$	35,700\$
Local Service Districts	6,215	119\$	739,585\$
TOTAL REVENUE FROM MEMBER TIPPING FEES		\$	<u>997,815</u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

KENT REGIONAL SERVICE COMMISSION

2021 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2020 BUDGET	2021 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	32,000	32,472
1.4.2.1.2	Construction and Demolition	1,500	1,500
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	102,731	104,856
1.4.2.1.9.1	Other (Collection Contract Rexton)	40,117	46,666
1.4.2.1.9.2	Other (Collection Contract Richibucto)	57,558	66,954
1.4.2.1.9.3	Other (Collection Contract Rogersville)	49,604	57,701
1.4.2.1.9.4	Other (Collection Contract Saint-Louis-de-Kent)	37,456	43,570
1.4.2.1.9.5	Other (Collection Contract Local Service Districts)	1,363,696	1,586,309
	Other (Collection Contract Bouctouche Micmac)	4,165	4,845
1.4.2.2.0	Special Waste		
1.4.2.2.2	OTHER (Purchase of Composters)	3,000	3,000
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus		
1.4.2.6.2	Operating Reserve Fund	49,995	130,314
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income		
1.4.2.7.2	HST Rebate	363	363
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	1,742,185	2,078,550

KENT REGIONAL SERVICE COMMISSION

SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	185,463	198,000
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	76,500	79,000
2.4.2.1.2	Travel	5,000	5,000
2.4.2.1.3	Training and Development	6,500	6,500
2.4.2.1.9	Other (Specify).....	3,000	3,000
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance		
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services	4,000	4,000
2.4.2.4.5	Office Building	22,000	22,000
2.4.2.4.6	Office Equipment and Supplies	4,500	4,500
2.4.2.4.7	Printing and Copying	4,000	4,000
2.4.2.4.8	Telecommunications	4,000	4,000
2.4.2.4.9	Other (Specify).....	2,000	2,000
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional	58,000	58,000
2.4.2.5.2	Travel	4,000	4,000
2.4.2.5.9.1	Other (Salaries and benefits Education Coordinator)	47,000	52,000
2.4.2.5.9.2	Other (Solid Waste Technical Committee Honorariums)	4,000	4,000
2.4.2.5.9.3	Other (Solid Waste Technical Committee Travel)	2,000	2,000
2.4.2.5.9.4	Other (First Nations Education Coordinator)	45,800	49,925
2.4.2.5.9.5	Solid Waste Master Plan	0	98,000
2.4.2.T.T	TOTAL ADMINISTRATION	477,763	599,925
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance		
2.4.3.1.2	Electricity		
2.4.3.1.3	Janitorial		
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes		
2.4.3.1.9	Other (Specify).....		
2.4.3.1.S.T	Subtotal		
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel		
2.4.3.2.5	Repairs and Maintenance		
2.4.3.2.6	Insurance		
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	Subtotal		

**KENT REGIONAL SERVICE COMMISSION
 SERVICES OPERATING BUDGET
 EXPENDITURE**

	2020 BUDGET	2021 BUDGET
2.4.3.3.0 Landfill Operations		
2.4.3.3.1 Personnel
2.4.3.3.2 Small Equipment (non capital)
2.4.3.3.3 Site and Road Maintenance
2.4.3.3.4 Monitoring
2.4.3.3.5 Site Security
2.4.3.3.6 Special Waste Handling
2.4.3.3.7 Cells
2.4.3.3.8 Leachate & Siltation Management
2.4.3.3.9 Other (Landfill Eco 360)	709,600	709,600
2.4.3.3.S.T Subtotal	<u>709,600</u>	<u>709,600</u>
2.4.3.4.0 Transfer Station Operations		
2.4.3.4.1 Personnel
2.4.3.4.2 Small Equipment (non capital)
2.4.3.4.3 Site and Road Maintenance
2.4.3.4.4 Site Security
2.4.3.4.5 Contracted Services
2.4.3.4.6 Special Waste Handling
2.4.3.4.9 Other (Specify).....
2.4.3.4.S.T Subtotal
2.4.3.5.0 Scale house		
2.4.3.5.1 Personnel
2.4.3.5.2 Small Equipment (non capital)
2.4.3.5.3 Supplies
2.4.3.5.9 Other (Specify).....
2.4.3.5.S.T Subtotal
2.4.3.6.0 Waste Diversion		
2.4.3.6.1 Personnel
2.4.3.6.2 Recycling
2.4.3.6.3.1 Collection Contract K1	587,821	608,201
2.4.3.6.3.2 Collection Contract K2	174,334	215,054
2.4.3.6.3.3 Collection Contract K3	360,233	417,300
2.4.3.6.3.4 Collection Contract K4	154,080	158,355
2.4.3.6.3.5 Collection Contract K5	216,130	347,137
2.4.3.6.4 Equipment Maintenance
2.4.3.6.5 Contracted Services
2.4.3.6.9 Other (Specify).....
2.4.3.6.S.T Subtotal	<u>1,492,598</u>	<u>1,746,047</u>
2.4.3.7.0 Composting Program		
2.4.3.7.1 Personnel
2.4.3.7.2 Processing
2.4.3.7.3 Demonstration Site
2.4.3.7.9 Other (Purchase of Composters)	7,000	7,000
2.4.3.7.S.T Subtotal	<u>7,000</u>	<u>7,000</u>
2.4.3.8.0 Hazardous Household Waste		
2.4.3.8.1 Personnel
2.4.3.8.2 Collection
2.4.3.8.2 Disposal

KENT REGIONAL SERVICE COMMISSION

SERVICES OPERATING BUDGET

EXPENDITURE

	2020 BUDGET	2021 BUDGET
2.4.3.8.9 Other (Collection of Batteries)	5,000	5,000
2.4.3.8.S.T Subtotal	5,000.00 \$	5,000.00 \$
2.4.3.T.T TOTAL OPERATIONS	2,214,198.00 \$	2,467,647.00 \$
2.4.4.0.0 FISCAL SERVICES		
2.4.4.1.0 Interest		
2.4.4.1.1 Current Operations		
2.4.4.1.2 Short-Term borrowing for capital projects		
2.4.4.1.3 Long-Term Debt		
2.4.4.2.0 Other Financing Charges		
2.4.4.2.1 Debenture Discounts		
2.4.4.2.2 Cost of Issuing & Selling New Debentures		
2.4.4.2.3 Banking Service Charge	0	2,500
2.4.4.2.9 Other (Specify).....		
2.4.4.3.0 Transfers to Other Funds		
2.4.4.3.1 Capital Fund - Debt Repayment		
2.4.4.3.2 Capital Fund - Asset Acquisition		
2.4.4.3.3 Capital Reserve Fund		
2.4.4.3.4 Operating Reserve Fund	48,039	6,293
2.4.4.3.5 Generation Facility Operating Fund		
2.4.4.4.0 Other Fiscal Services		
2.4.4.4.1 Bad Debt Expense		
2.4.4.4.2 Closure and Post-Closure Expense		
2.4.4.4.3 Second Previous Year Deficit		
2.4.4.4.9 Other (Specify).....		
2.4.4.T.T TOTAL FISCAL SERVICES	48,039	8,793
2.T.T.T.T TOTAL EXPENDITURES	2,262,237	3,076,365

KENT REGIONAL SERVICE COMMISSION

2021 UP RIVER COUNTRY MARKET & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)10,275\$
2. Less: Revenue from other sources (from page OT-2)	_____0\$
Net Budget to be raised from participating members	<u>10,275</u>

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Population	Member Share
1 LSD of Harcourt	21,085,600	361	1,054
2 LSD of Richibucto	97,323,950	752	4,867
3 LSD of Weldford	87,087,450	1,338	4,354
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10	
	205,497,000	2,451	<u>10,275</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2021 Up River Market Operating Budget

REVENUE		2020 BUDGET	2021 BUDGET
1.6.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	77	0
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>77</u>	<u>0</u>

KENT REGIONAL SERVICE COMMISSION

2021 Up River Market Operating Budget

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	504	504
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Transfer to Market	9,099	9,377
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.2.T	TOTAL ADMINISTRATION	9603	9881
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge	225	225
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		169
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	225	394
2.T.T.T.T	TOTAL EXPENDITURES	9,828	10,275

KENT REGIONAL SERVICE COMMISSION

2021 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)58,850\$
2. Less: Revenue from other sources (from page OT-2)	_____ 14,716\$
Net Budget to be raised from participating members	<u>44,134</u>

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Population	Member Share
1 Bouctouche	222,999,000	2,361	3,915
2 Local Service Districts	1,370,324,700	19,711	27,690
3 Rexton	84,920,500	830	1,439
4 Richibucto	112,602,550	1,266	2,020
5 Rogersville	57,034,550	1,166	1,412
6 Saint-Antoine	113,371,600	1,733	2,376
7 Saint-Louis-de-Kent	61,104,700	856	1,225
8 Cocagne	216,512,350	2,649	4,057
9
10
			<u>44,134</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

KENT REGIONAL SERVICE COMMISSION

2021 Recreation masterplan OPERATING BUDGET

REVENUE		2020 BUDGET	2021 BUDGET
1.6.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Recreation Masterplan Implementation Grant (GNB)	9,750	9,750
1.6.2.5.2	Leadership Position Grant (GNB)	0	0
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	0	4,966
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Leadership Position Contribution (LSD'S)	0	0
	Leadership Position Contribution (Saint-Louis-de-Kent)	0	0
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>9,750</u>	<u>14,716</u>

KENT REGIONAL SERVICE COMMISSION

2021 Recreation masterplan OPERATING BUDGET

EXPENDITURE		2020 BUDGET	2021 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	3,000	3,000
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	31,700	41,500
2.6.2.1.2	Travel	2,050	2,050
2.6.2.1.3	Training and Development	2,000	2,200
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations	4,800	4,800
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building	1,800	1,800
2.6.2.2.6	Office Equipment and Supplies	1,000	1,000
2.6.2.2.7	Printing and Copying	1,000	1,000
2.6.2.2.8	Telecommunications	1,000	1,100
2.6.2.2.9	Transfer to town of Richibucto for Leadership Position		
2.6.2.2.T	TOTAL ADMINISTRATION	48,350	58,450
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations	400	400
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit	5238	0
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	5638	400
2.T.T.T.T	TOTAL EXPENDITURES	53,988	58,850

KENT REGIONAL SERVICE COMMISSION

2021 KENT NORTH CENTRE OPERATING BUDGET

OPERATING BUDGET

1. Total Budget (from page OT-3)142,758\$
2. Less: Revenue from other sources (from page OT-2)	_____ 2,121\$
Net Budget to be raised from participating members	<u>142,758</u>

MEMBER CHARGES

Cost Sharing Data

Member			Member Share
1 Richibucto	.0287 cents	32,317
2 Rexton	0.0214 cents	18,937
3 Local Service Districts	0.0192 cents	89,383
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			<u>\$140,637</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

REVENUE

		2020 BUDGET	2021 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	1915	2121
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>1915</u>	<u>2121</u>

KENT REGIONAL SERVICE COMMISSION

2021 KENT NORTH CENTRE

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	3,403	3,403
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Transfer to the Town of Richibucto	132,426	137,130
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance	2,000	2,000
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION		
2.6.4.0.0	FISCAL SERVICES	137,829	142,533
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects	225	225
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES	225	225
		138,054	142,758

KENT REGIONAL SERVICE COMMISSION

2021 TOURISM

OPERATING BUDGET

1. Total Budget (from page OT-3)45,126\$
2. Less: Revenue from other sources (from page OT-2)	_____14,865\$
Net Budget to be raised from participating members	<u>35,875</u>

MEMBER CHARGES

Cost Sharing Data

Member	Population	Tax Base	Part du membre
1 Bouctouche	2,361	222,999,000	2,690
2 Local Service Districts	19,711	1,370,324,700	18,983
3 Rexton	830	84,920,500	987
4 Richibucto	1,266	112,602,550	1,383
5 Rogersville	1,166	57,034,550	971
6 Saint-Antoine	1,733	113,371,600	1,631
7 Saint-Louis-de-Kent	856	61,104,700	841
8 Cocagne	2,649	216,512,350	2,775
9
10
			<u>30,261</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2021 TOURISM

REVENUE

		2020 BUDGET	2021 BUDGET
1.6.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Grant RDC	5000	0
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	5551	14865
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	5551	14865

KENT REGIONAL SERVICE COMMISSION

2021 TOURISM

EXPENDITURE

		2020 BUDGET	2021 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	1,000	1,000
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	31800	21,000
2.6.2.1.2	Travel	2500	2500
2.6.2.1.3	Training and Development	2000	2000
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations	5,000	14,500
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building	1,800	1,800
2.6.2.2.6	Office Equipment and Supplies	1,501	1,501
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications	600	600
2.6.2.2.9	Transfer to Cultural Coast	0	0
2.6.2.T.T	TOTAL ADMINISTRATION	46,201	44,901
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations	225	225
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	225	225
2.T.T.T.T	TOTAL EXPENDITURES	46,426	45,126

KENT REGIONAL SERVICE COMMISSION

2021 BYLAW ENFORCEMENT SERVICES OPERATING

OPERATING BUDGET

1. Total Budget (from page OT-3)	... 98,524\$
2. Less: Revenue from other sources (from page OT-2)	___ __0\$
Net Budget to be raised from participating members	<u>98,524</u>

MEMBER CHARGES

Cost Sharing Data

Member	Population	Tax Base	Member Share
1 Bouctouche	2,361	222,999,000	12,994
2 Local Service District:	19,711	1,370,324,700	49,811
3 Rexton	830	84,920,500	4,766
4 Richibucto	1,266	112,602,550	6,824
5 Rogersville	1,166	57,034,550	3,456
6 Saint-Antoine	1,733	113,371,600	6,870
7 Saint-Louis-de-Kent	856	61,104,700	3,703
8 Cocagne	2,649	216,512,350	10,100
			<u>98,524</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

KENT REGIONAL SERVICE COMMISSION

2021 BYLAW ENFORCEMENT OPERATING BUDGET

REVENUE

	<u>2020</u>	<u>2021</u>
	<u>BUDGET</u>	<u>BUDGET</u>
1.6.0.0.0 OTHER SHARED SERVICES		
1.6.2.0.0 REVENUE FROM OTHER SOURCES		
1.6.2.5.0 Government Transfers		
1.6.2.5.1 (Specify).....
1.6.2.5.2 (Specify).....
1.6.2.6.0 Transfers from Own Sources		
1.6.2.6.1 Second Previous Year Surplus
1.6.2.6.2 Operating Reserve Fund
1.6.2.7.0 Other Revenue		
1.6.2.7.1 Interest Income
1.6.2.7.2 HST Rebate
1.6.2.7.9 Other (Specify).....
1.6.T.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

KENT REGIONAL SERVICE COMMISSION

EXPENDITURE

	2020 BUDGET	2021 BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES	1,000	1,000
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits	50395	0
2.6.2.1.2 Travel	6500	0
2.6.2.1.3 Training and Development	2100	0
2.6.2.1.9 Maritime Enforcement Services Contract		92,164
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations		
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services	1835	1835
2.6.2.2.5 Office Building	1,800	1,800
2.6.2.2.6 Office Equipment and Supplies	3,030	0
2.6.2.2.7 Printing and Copying		
2.6.2.2.8 Telecommunications	1200	1500
2.6.2.2.9 Transfer to Cultural Coast		
2.6.2.T.T TOTAL ADMINISTRATION	67,860	98,299
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations	225	225
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify).....		
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit		
2.6.4.4.9 Other (Specify).....		
2.6.4.T.T TOTAL FISCAL SERVICES	225	225
2.T.T.T.T TOTAL EXPENDITURES	68,085	98,524