



REGIONAL SERVICE COMMISSION

2020

Commission

KENT

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Paul Lang Date: _____
Title: Executive Director

REGIONAL SERVICE COMMISSION KENT

2020 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$103,900
2. Local Planning Services Fund (from page LP-1)	\$831,553
3. Solid Waste Services Fund (from page SW-1)	\$2,740,000
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$328,286
Total Regional Service Commission Operating Budget	\$4,003,739

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$

THIS IS TO CERTIFY that on the _____ day of November 2019 the Board of the KENT REGIONAL SERVICE

COMMISSION OF RESOLVED that the total operating budget for the

Regional Service Commission for the 2020 calendar year would consist of total Revenue of \$4,003,739

and total expenditures of \$4,003,739 and that the capital budget would consist of

total expenditures of \$0.

Adopted this _____ day of November, 2020 by the Board of the KENT REGIONAL

SERVICE COMMISSION.

Executed this _____ day of _____, _____ by the Executive Director of
said Commission.

Chairman

Executive Director

KENT REGIONAL SERVICE COMMISSION

2020 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		103,900.00	764,375.00	997,815.00		305,993.00	2,172,083.00					2,172,083.00
Sales of services			25,000.00	1,552,596.00			1,577,596.00					1,577,596.00
Government Transfers						14,750.00	14,750.00					14,750.00
Transfers from own and other funds	361,900.00						361,900.00				-361,900.00	0.00
Other transfers												
Interest			500.00	363.00			863.00					863.00
Surplus of second previous year		0.00	34,478.00	49,995.00		7,543.00	92,016.00					92,016.00
Other revenue	1,500.00		7,200.00	139,231.00			147,931.00				-1,500.00	146,431.00
Total Revenue	<u>363,400.00</u>	<u>103,900.00</u>	<u>831,553.00</u>	<u>2,740,000.00</u>	<u>0.00</u>	<u>328,286.00</u>	<u>4,367,139.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>-363,400.00</u>	<u>4,003,739.00</u>
Expenditures												
Governance	49,800.00						49,800.00				-49,800.00	0.00
Administration	313,600.00	38,530.00	246,400.00	477,763.00			1,076,293.00				-313,600.00	762,693.00
Regional planning		5,500.00					5,500.00					5,500.00
Regional policing collaboration		18,500.00					18,500.00					18,500.00
Regional emergency measures planning		33,000.00					33,000.00					33,000.00
Regional sport, recreation & culture infrastructure planning & cost-sharing							0.00					0.00
Other services provided to all members						328,286.00	328,286.00					328,286.00
Planning and building inspection services			583,653.00				583,653.00	5,604.00		76,223.00		665,480.00
Operations - Solid Waste Service				2,214,198.00			2,214,198.00					2,214,198.00
Financial Services			1,500.00				1,500.00					1,500.00
- Interest							0.00					0.00
- Other Financing Charges							0.00					0.00
- Transfer to the Capital Fund - Debt Repayment							0.00					0.00
- Transfer to the Capital Fund - Asset Acquisition							0.00					0.00
- Transfer to the Capital Reserve							0.00					0.00
- Transfer to the Operating Reserve			0.00	48,039.00			48,039.00					48,039.00
Closure & Post-closure expense							0.00					0.00
Second previous year deficit		8,370.00					8,370.00					8,370.00
Other Fiscal services							0.00					0.00
Total Expenditure	<u>363,400.00</u>	<u>103,900.00</u>	<u>831,553.00</u>	<u>2,740,000.00</u>	<u>0.00</u>	<u>328,286.00</u>	<u>4,367,139.00</u>	<u>5,604.00</u>	<u>0.00</u>	<u>76,223.00</u>	<u>-363,400.00</u>	<u>4,085,566.00</u>
Surplus (Deficit)	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>					<u>-81,827.00</u>

KENT REGIONAL SERVICE COMMISSION

2020 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$361,900
2. Less: Revenue from other sources (from page CS-2)	<u>\$1,500</u>
Net Budget to be allocated to other funds:	<u><u>\$363,400</u></u>
Cooperative & Regional Planning Services (to page CRP-3)	\$38,530
Local Planning Services (to page LP-3)	\$130,000
Solid Waste Services (to page SW-3)	\$185,463
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	<u>\$7,907</u>
Total Allocation	<u><u>\$363,400.00</u></u>

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

2020 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	<u>2019 BUDGET</u>	<u>2020 BUDGET</u>
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue (Specify).....	<u>10,353</u>	<u>1,500</u>
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	<u><u>10,353</u></u>	<u><u>1,500</u></u>

KENT REGIONAL SERVICE COMMISSION

2020 Corporate Services Operating Budget

EXPENDITURE

	2019 BUDGET	2020 BUDGET
2.1.0.0.0 CORPORATE SERVICES		
2.1.1.0.0 GOVERNANCE		
2.1.1.1.0 Board Members		
2.1.1.1.1 Honorariums	35,000	35,000
2.1.1.1.2 Travel	9,000	9,000
2.1.1.1.3 Training and Development	3,000	3,000
2.1.1.1.9 Other (Specify).....	2,800	2,800
2.1.1.T.T TOTAL GOVERNANCE	<u>49,800</u>	<u>49,800</u>
2.1.2.0.0 ADMINISTRATION		
2.1.2.1.0 Executive Director's Office		
2.1.2.1.1 Salaries & Benefits	112,000	114,000
2.1.2.1.2 Travel	5,500	5,500
2.1.2.1.3 Training and Development	10,000	10,000
2.1.2.1.9 Other (Specify).....		
2.1.2.2.0 Human Resources		
2.1.2.2.1 Salaries & Benefits		
2.1.2.2.2 Travel		
2.1.2.2.3 Training and Development		
2.1.2.2.9 Other (HR Consultants)	20,000	0
2.1.2.3.0 Financial Management		
2.1.2.3.1 Salaries & Benefits	55,500	58,500
2.1.2.3.2 Travel	1,500	1,500
2.1.2.3.3 Training and Development		
2.1.2.3.5 External Audit Fees	12,000	13,000
2.1.2.3.6 External Accounting Fees	4,000	1,000
2.1.2.3.7 Other Financial Management		
2.1.2.3.9 Other (Specify).....		
2.1.2.4.0 Other Administration Services		
2.1.2.4.1 Advertising and Public Relations	7,500	8,500
2.1.2.4.2 Liability Insurance	15,000	15,000
2.1.2.4.3 Professional Services	8,000	8,000
2.1.2.4.4 Legal Services		
2.1.2.4.5 Office Building	21,000	21,000
2.1.2.4.6 Office Equipment & Supplies	3,000	3,000
2.1.2.4.7 Printing and Copying	4,400	5,000
2.1.2.4.8 Telecommunications	3,600	3,600
2.1.2.4.9 Other (Administrative Assistant)	45,000	46,000
2.1.2.T.T TOTAL ADMINISTRATION	<u>328,000</u>	<u>313,600</u>
2.1.4.0.0 FISCAL SERVICES		
2.1.4.1.0 Interest		
2.1.4.1.1 Current Operations		

KENT REGIONAL SERVICE COMMISSION

2020 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	Other (Specify).....
2.1.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u>377,800</u>	<u>363,400</u>

KENT REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4) \$103,900

2. Less: Revenue from other sources \$0

Net Budget to be raised from members **\$103,900**

MEMBER CHARGES

Member	2016 Census Population	2019 Tax Base	Member Share*
1 Bouctouche	2,361	219,289,400	9,237
2 Local Service Districts	19,711	1,333,747,850	65,218
3 Rexton	830	82,741,700	3,387
4 Richibucto	1,266	109,076,350	4,748
5 Rogersville	1,166	56,557,600	3,335
6 Saint-Antoine	1,733	111,287,500	5,600
7 Saint-Louis-de-Kent	856	60,167,050	2,888
8 Cocagne	2,649	210,993,800	9,487
9
10
11
12
13
14
15
	<u>30,572</u>	<u>2,183,861,250</u>	<u>103,900</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital) \$

Less: Total sources of funds \$

Total Long-term borrowing \$

* **Note:** Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2019 BUDGET	2020 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	10557	0
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>10557</u>	<u>0</u>

KENT REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	38,000	38,530
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration	4,500	4,500
2.2.3.1.3	Travel	1,000	1,000
2.2.3.1.4	Professional Services		
2.2.3.1.9	Other (Specify).....		
2.2.3.1.S.T	Subtotal	5,500	5,500
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration	17,500	17,500
2.2.3.2.3	Travel	1000	1,000
2.2.3.2.4	Professional Services		
2.2.3.2.9	Other (Specify).....		
2.2.3.2.S.T	Subtotal	18,500	18,500
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration	32,000	32,000
2.2.3.3.3	Travel	1,000	1,000
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal	33,000	33,000
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration		
2.2.3.4.3	Travel		
2.2.3.4.4	Professional Services		
2.2.3.4.9	Other (Specify).....		
2.2.3.4.S.T	Subtotal		
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Specify).....		
2.2.3.5.S.T	Subtotal		
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges		

KENT REGIONAL SERVICE COMMISSION

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit	0	8370
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>8370</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u><u>95,000</u></u>	<u><u>103,900</u></u>

KENTREGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	\$831,553
2. Less: Revenue from other sources (from page LP-2)	\$67,178
Net Budget to be raised from members	\$764,375

Portion of net budget relating to Planning Services \$

Portion of net budget relating to Inspection Services \$

MEMBER CHARGES

Member	2019 Tax Base	Planning Service	Inspection Service	Member Share
1 Bouctouche	219,289,400	76,405
2 Local Service Districts	1,333,747,850	467,704
3 Rexton	82,741,700	28,829
4 Richibucto	109,076,350	38,004
5 Rogersville	56,557,600	19,706
6 Saint-Antoine	111,287,500	38,775
7 Saint-Louis-de-Kent	60,167,050	20,963
8 Cocagne	210,993,800	73,989
9	
10	
11	
12	
13	
14	
15	
	<u>2,183,861,250</u>	\$	<u>764,375</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

KENT REGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2019 BUDGET	2020 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	24,030	25,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	69,243	34,478
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	500	500
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Rent MAGMA)	7,200	7,200
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>100,973</u>	<u>67,178</u>

KENT REGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2019 BUDGET	2020 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION		
2.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	140,000	130,000
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits		
2.3.2.1.2	Travel		
2.3.2.1.3	Training and Development		
2.3.2.1.9	Other (Specify).....		
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations	8,500	8,500
2.3.2.2.2	Liability Insurance		
2.3.2.2.3	Professional Services	1,500	1,500
2.3.2.2.4	Legal Services	5,000	5,000
2.3.2.2.5	Office Building	55,000	58,000
2.3.2.2.6	Office Equipment & Supplies	9,500	9,500
2.3.2.2.7	Printing and Copying	3,000	3,000
2.3.2.2.8	Telecommunications	11,000	11,000
2.3.2.2.9	Other (SNB, Worksafe NB, IT)	27,400	19,900
2.3.2.T.T	TOTAL ADMINISTRATION SERVICES	<u>260,900</u>	<u>246,400</u>
2.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0	Planning Services		
2.3.3.1.1	Salaries & Benefits	402,000	405,053
2.3.3.1.2	Travel	10,000	10,000
2.3.3.1.3	Training and Development	10,000	10,000
2.3.3.1.4	Maps and Reference Material		
2.3.3.1.5	GIS Operating and Planet		
2.3.3.1.6	Advertising (Legislatively Required)		
2.3.3.1.7	Planning Review & Adjustment Committee	6,000	6,000
2.3.3.1.9	Other Meeting Expenses	1,200	1,200
2.3.3.1.S.T	Subtotal	<u>429,200</u>	<u>432,253</u>
2.3.3.2.0	Inspection Services		
2.3.3.2.1	Salaries & Benefits	125,000	128,000
2.3.3.2.2	Travel	18,000	18,000
2.3.3.2.3	Training and Development	5,000	5,000
2.3.3.2.4	Maps and Reference Material		
2.3.3.2.5	GIS Operating and Planet		
2.3.3.2.9	Other (Specify).....	400	400
2.3.3.2.S.T	Subtotal	<u>148,400</u>	<u>151,400</u>
2.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	<u>577,600</u>	<u>583,653</u>

KENT REGIONAL SERVICE COMMISSION

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2019 BUDGET	2020 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations	1,500	1,500
2.3.4.1.2	Short-Term borrowing for capital projects		
2.3.4.1.3	Long-Term Debt		
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts		
2.3.4.2.2	Cost of Issuing & Selling New Debentures		
2.3.4.2.3	Banking Service Charge		
2.3.4.2.9	Other (Specify).....		
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment		
2.3.4.3.2	Capital Fund - Asset Acquisition		
2.3.4.3.3	Capital Reserve Fund		
2.3.4.3.3	Operating Reserve Fund	3000	0
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit	0	
2.3.4.4.9	Other (Specify).....		
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>4,500</u>	<u>1,500</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u><u>843,000</u></u>	<u><u>831,553</u></u>

KENT REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$2,740,000
2. Less: Revenue from other sources (from page SW-2)	<u>\$1,742,185</u>
Net budget to be raised through tipping fees	<u><u>\$997,815</u></u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Bouctouche	700119\$	83,300\$
Rexton	215 119\$	25,585\$
Richibucto	325119\$	38,675\$
Saint-Antoine	410 119\$	48,790\$
Saint-Louis-de-Kent	220	119\$	26,180\$
Rogersville	300	119\$	35,700\$
Local Service Districts	6,215	119\$	739,585\$
TOTAL REVENUE FROM MEMBER TIPPING FEES		\$	<u><u>997,815</u></u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

KENT REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE

		2019 BUDGET	2020 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	 Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	35,000	32,000
1.4.2.1.2	Construction and Demolition	1,500	1,500
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	101,856	102,731
1.4.2.1.9.1	Other (Collection Contract Rexton)	40,167	40,117
1.4.2.1.9.2	Other (Collection Contract Richibucto)	58,494	57,558
1.4.2.1.9.3	Other (Collection Contract Rogersville)	49,665	49,604
1.4.2.1.9.4	Other (Collection Contract Saint-Louis-de-Kent)	37,118	37,456
1.4.2.1.9.5	Other (Collection Contract Local Service Districts)	1,342,202	1,363,696
	Other (Collection Contract Bouctouche Micmac)	4,182	4,165
1.4.2.2.0	 Special Waste		
1.4.2.2.2	OTHER (Purchase of Composters)	3,000	3,000
1.4.2.3.0	 Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	 Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	 Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	 Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	14801	49,995
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	 Other Revenues		
1.4.2.7.1	Interest Income	363	363
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>1,688,348</u>	<u>1,742,185</u>

KENT REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	179,000	185,463
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	75,000	76,500
2.4.2.1.2	Travel	5,000	5,000
2.4.2.1.3	Training and Development	6,500	6,500
2.4.2.1.9	Other (Specify).....	3,000	3,000
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance		
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services	4,000	4,000
2.4.2.4.5	Office Building	21,000	22,000
2.4.2.4.6	Office Equipment and Supplies	4,500	4,500
2.4.2.4.7	Printing and Copying	3,000	4,000
2.4.2.4.8	Telecommunications	4,000	4,000
2.4.2.4.9	Other (Specify).....	2,000	2,000
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional	58,000	58,000
2.4.2.5.2	Travel	4,000	4,000
2.4.2.5.9.1	Other (Salaries and benefits Education Coordinator)	46,000	47,000
2.4.2.5.9.2	Other (Solid Waste Technical Committee Honorariums)	4,000	4,000
2.4.2.5.9.3	Other (Solid Waste Technical Committee Travel)	2,000	2,000
2.4.2.5.9.4	Other (First Nations Education Coordinator)	45,800	45,800
2.4.2.T.T	TOTAL ADMINISTRATION	<u>466,800</u>	<u>477,763</u>
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance		
2.4.3.1.2	Electricity		
2.4.3.1.3	Janitorial		
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes		
2.4.3.1.9	Other (Specify).....		
2.4.3.1.S.T	Subtotal		
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel		
2.4.3.2.5	Repairs and Maintenance		
2.4.3.2.6	Insurance		
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	Subtotal		

KENT REGIONAL SERVICE COMMISSION

**2020 SOLID WASTE SERVICES OPERATING BUDGET
EXPENDITURE**

		2019 BUDGET	2020 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel
2.4.3.3.2	Small Equipment (non capital)
2.4.3.3.3	Site and Road Maintenance
2.4.3.3.4	Monitoring
2.4.3.3.5	Site Security
2.4.3.3.6	Special Waste Handling
2.4.3.3.7	Cells
2.4.3.3.8	Leachate & Siltation Management
2.4.3.3.9	Other (Landfill Eco 360)	709,600	709,600
2.4.3.3.S.T	Subtotal	<u>709,600</u>	<u>709,600</u>
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel
2.4.3.4.2	Small Equipment (non capital)
2.4.3.4.3	Site and Road Maintenance
2.4.3.4.4	Site Security
2.4.3.4.5	Contracted Services
2.4.3.4.6	Special Waste Handling
2.4.3.4.9	Other (Specify).....
2.4.3.4.S.T	Subtotal
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel
2.4.3.5.2	Small Equipment (non capital)
2.4.3.5.3	Supplies
2.4.3.5.9	Other (Specify).....
2.4.3.5.S.T	Subtotal
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel
2.4.3.6.2	Recycling
2.4.3.6.3.1	Collection Contract K1	617,761	587,821
2.4.3.6.3.2	Collection Contract K2	145,607	174,334
2.4.3.6.3.3	Collection Contract K3	312,000	360,233
2.4.3.6.3.4	Collection Contract K4	167,298	154,080
2.4.3.6.3.5	Collection Contract K5	229,161	216,130
2.4.3.6.4	Equipment Maintenance
2.4.3.6.5	Contracted Services
2.4.3.6.9	Other (Specify).....
2.4.3.6.S.T	Subtotal	<u>1,471,827</u>	<u>1,492,598</u>
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel
2.4.3.7.2	Processing
2.4.3.7.3	Demonstration Site
2.4.3.7.9	Other (Purchase of Composters)	7,000	7,000
2.4.3.7.S.T	Subtotal	<u>7,000</u>	<u>7,000</u>
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel
2.4.3.8.2	Collection
2.4.3.8.2	Disposal

KENT REGIONAL SERVICE COMMISSION

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.4.3.8.9	Other (Collection of Batteries)	5,000	5,000
2.4.3.8.S.T	Subtotal	<u>5,000.00 \$</u>	<u>5,000.00 \$</u>
2.4.3.T.T	TOTAL OPERATIONS	<u>2,193,427.00 \$</u>	<u>2,214,198.00 \$</u>
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations		
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt		
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge		
2.4.4.2.9	Other (Specify).....		
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment		
2.4.4.3.2	Capital Fund - Asset Acquisition		
2.4.4.3.3	Capital Reserve Fund		
2.4.4.3.4	Operating Reserve Fund	25,936	48,039
2.4.4.3.5	Generation Facility Operating Fund		
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense		
2.4.4.4.2	Closure and Post-Closure Expense		
2.4.4.4.3	Second Previous Year Deficit		
2.4.4.4.9	Other (Specify).....		
2.4.4.T.T	TOTAL FISCAL SERVICES	<u>25,936</u>	<u>48,039</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>2,686,163</u>	<u>2,740,000</u>

KENT REGIONAL SERVICE COMMISSION

2020 UP RIVER COUNTRY MARKET & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$9,828
2. Less: Revenue from other sources (from page OT-2)	\$77
Net Budget to be raised from participating members	<u>\$9,751</u>

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Population	Member Share
1 LSD of Harcourt	18,564,100	361	928
2 LSD of Richibucto	92,805,450	752	4,620
3 LSD of Weldford	84,065,350	1,338	4,203
4	
5	
6	
7	
8	
9	
10	
	195,434,900	2,451	<u>9,751</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2020 OTHER SHARED SERVICES OPERATING BUDGET
UPRIVER MARKET

REVENUE

		2019 BUDGET	2020 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	11	77
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>11</u>	<u>77</u>

KENT REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING BUDGET
UPRIVER MARKET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	504	504
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Transfer to Market	8,606	9,099
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION	9110	9603
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge	225	225
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	225	225
2.T.T.T.T	TOTAL EXPENDITURES	9,335	9,828

KENT REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS
RECREATION MASTER PLAN

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$53,988
2. Less: Revenue from other sources (from page OT-2)	<u>\$9,750</u>
Net Budget to be raised from participating members	<u><u>\$44,238</u></u>

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Population	Member Share
1 Bouctouche	219,289,400	2,361	3,933
2 Local Service Districts	1,333,747,850	19,711	27,725
3 Rexton	82,741,700	830	1,445
4 Richibucto	109,076,350	1,266	2,026
5 Rogersville	56,557,600	1,166	1,423
6 Saint-Antoine	111,287,500	1,733	2,389
7 Saint-Louis-de-Kent	60,167,050	856	1,232
8 Cocagne	210,993,800	2,649	4,065
9
10
			<u><u>44,238</u></u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

KENT REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING BUDGET
RECREATION MASTER PLAN

REVENUE

		2019 BUDGET	2020 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Recreation Masterplan Implementation Grant (GNB)	39,000	9,750
1.6.2.5.2	Leadership Position Grant (GNB)	21,000	0
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	11174	0
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Leadership Position Contribution (LSD'S)	9945	0
	Leadership Position Contribution (Saint-Louis-de-Kent)	0	0
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>81,119</u>	<u>9,750</u>

KENT REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING BUDGET
RECREATION MASTER PLAN

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	5,761	3,000
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	63,000	31,700
2.6.2.1.2	Travel	4,100	2,050
2.6.2.1.3	Training and Development	3,000	2,000
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations	4,874	4,800
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building	4,000	1,800
2.6.2.2.6	Office Equipment and Supplies	2,000	1,000
2.6.2.2.7	Printing and Copying	1,000	1,000
2.6.2.2.8	Telecommunications	1200	1,000
2.6.2.2.9	Transfer to town of Richibucto for Leadership Position	40890	
2.6.2.T.T	TOTAL ADMINISTRATION	129,825	48,350
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations	225	400
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	225	5638
2.T.T.T.T	TOTAL EXPENDITURES	130,050	53,988

KENT REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS
KENT NORTH CENTRE

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$138,054
2. Less: Revenue from other sources (from page OT-2)	<u>\$1,915</u>
Net Budget to be raised from participating members	<u><u>\$136,139</u></u>

MEMBER CHARGES

Cost Sharing Data

Member			Member Share
1 Richibucto	.0287 cents	31,305
2 Rexton	0.0214 cents	18,451
3 Local Service Districts	0.0192 cents	86,383
4
5
6
7
8
9
10
			<u><u>\$136,139</u></u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

2020 OTHER SHARED SERVICES OPERATING BUDGET
KENT NORTH CENTRE

REVENUE

		2019 BUDGET	2020 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	0	1915
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>0</u>	<u>1915</u>

KENT REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING BUDGET
KENT NORTH CENTRE

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	3,000	3,403
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Transfer to the Town of Richibucto	127,728	132,426
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations	2,000	2,000
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION		
2.6.4.0.0	FISCAL SERVICES	132,728	137,829
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects	225	225
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES	225	225
		132,953	138,054

KENT REGIONAL SERVICE COMMISSION

2019 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS
TOURISM

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$46,426
2. Less: Revenue from other sources (from page OT-2)	\$10,551
Net Budget to be raised from participating members	\$35,875

MEMBER CHARGES

Cost Sharing Data

Member	Population	Tax Base	Member Share
1 Bouctouche	2,361	219,289,400	3,200
2 Local Service Districts	19,711	1,333,747,850	22,476
3 Rexton	830	82,741,700	1,184
4 Richibucto	1,266	109,076,350	1,647
5 Rogersville	1,166	56,557,600	1,162
6 Saint-Antoine	1,733	111,287,500	1,948
7 Saint-Louis-de-Kent	856	60,167,050	1,005
8 Cocagne	2,649	210,993,800	3,253
9	
10	
			35,875

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

KENT REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING BUDGET
TOURISM

REVENUE

		2019 BUDGET	2020 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Grant	0	5000
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	0	5551
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>0</u>	<u>10551</u>

KENT REGIONAL SERVICE COMMISSION

2020 OTHER SHARED SERVICES OPERATING BUDGET
TOURISM

EXPENDITURE

	2019 BUDGET	2020 BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	1,000	1,000
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits	0	31800
2.6.2.1.2 Travel	0	2500
2.6.2.1.3 Training and Development	0	2000
2.6.2.1.9 Other (Specify).....		
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations		5,000
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services		
2.6.2.2.5 Office Building		
2.6.2.2.6 Office Equipment and Supplies	0	1,800
2.6.2.2.7 Printing and Copying	0	1501
2.6.2.2.8 Telecommunications		600
2.6.2.2.9 Transfer to Cultural Coast	19,921	0
2.6.2.T.T TOTAL ADMINISTRATION	20,921	46,201
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations	257	225
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify).....		
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit		
2.6.4.4.9 Other (Specify).....		
2.6.4.T.T TOTAL FISCAL SERVICES	257	225
2.T.T.T.T TOTAL EXPENDITURES	21,178	46,426

KENT REGIONAL SERVICE COMMISSION

**2020 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS
BY-LAW ENFORCEMENT**

OPERATING BUDGET

1. Total Budget (from page OT-3)	<u>\$68,085</u>
2. Less: Revenue from other sources (from page OT-2)	<u>\$0</u>
Net Budget to be raised from participating members	<u><u>\$68,085</u></u>

MEMBER CHARGES

Cost Sharing Data

Member	Population	Tax Base	Member Share
1 Bouctouche	2,361	219,289,400	0
2 Local Service Districts	19,711	1,333,747,850	35,210
3 Rexton	830	82,741,700	3,870
4 Richibucto	1,266	109,076,350	6,780
5 Rogersville	1,166	56,557,600	4,100
6 Saint-Antoine	1,733	111,287,500	7,460
7 Saint-Louis-de-Kent	856	60,167,050	3,760
8 Cocagne	2,649	210,993,800	6,905
9			
10			
			<u><u>68,085</u></u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	<u>\$</u>
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

**2020 OTHER SHARED SERVICES OPERATING BUDGET
BY-LAW ENFORCEMENT**

REVENUE

		<u>2019</u> <u>BUDGET</u>	<u>2020</u> <u>BUDGET</u>
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>.....</u>

2020
BY-LAW ENFORCEMENT

EXPENDITURE

	2019 BUDGET	2020 BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (0	1,000
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits		50395
2.6.2.1.2 Travel		6500
2.6.2.1.3 Training and Development		2100
2.6.2.1.9 Other (Specify).....		
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations		
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services		1835
2.6.2.2.5 Office Building		1,800
2.6.2.2.6 Office Equipment and Supplies		3,030
2.6.2.2.7 Printing and Copying		
2.6.2.2.8 Telecommunications		1200
2.6.2.2.9 Transfer to Cultural Coast		
2.6.2.T.T TOTAL ADMINISTRATION	0	67,860
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations		225
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify).....		
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit		
2.6.4.4.9 Other (Specify).....		
2.6.4.T.T TOTAL FISCAL SERVICES	0	225
2.T.T.T.T TOTAL EXPENDITURES	0	68,085