



OPERATING & CAPITAL BUDGETS

2022

Commission

KENT

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Paul Lang

Date: October 21st 2021

Title: Executive Director

Other items will be added as required.

REGIONAL SERVICE COMMISSION KENT

2022 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	140,529
2. Local Planning Services Fund (from page LP-1)	929,500
3. Solid Waste Services Fund (from page SW-1)	3,134,605
4. Electricity Generation Facility Services Fund (from page GF-1)
5. Other Shared Services Fund (from page OT-1)	303,618
Total Regional Service Commission Operating Budget	<u>4,508,252</u>

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	<u>\$</u>

THIS IS TO CERTIFY that on October 21st 2021 the Board of the KENT REGIONAL SERVICE COMMISSION OF RESOLVED that the total operating budget for the Regional Service Commission for the 2022 calendar year would consist of total Revenue of 4,508,252\$ and total expenditures of 4,508,252\$ and that the capital budget would consist of total expenditures of \$0.

Adopted this 21st day of October 2021 by the Board of the KENT REGIONAL SERVICE COMMISSION.

Executed this 21st day of October, 2021 by the Executive Director of said Commission.

Chairperson

Executive Director

KENT REGIONAL SERVICE COMMISSION

2022 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		139,775	870,449	997,815		273,392	2,281,431					\$ 2,281,431
Sales of services			33,000	1,925,656			1,958,656					\$ 1,958,656
Government Transfers						0	0					\$ -
Transfers from own and other funds	417,907						417,907				-417,907	\$ -
Other transfers												
Interest			500	500			1,000					1,000
Surplus of second previous year		754	21,951	67,278		30,226	120,209					120,209
Other revenue	3,600		3,600	143,356			150,556			84,021	-3,600	\$ 230,977
Total Revenue	421,507	140,529	929,500	3,134,605	-	303,618	4,929,759	-	-	84,021	(421,507)	4,592,273
Expenditures												
Governance	53,800						53,800				(53,800)	-
Administration	367,707	58,000	345,900	525,849			1,297,456	(5,911)			(367,707)	923,838
Regional planning		33,000					33,000					33,000
Regional policing collaboration		28,529					28,529					28,529
Regional emergency measures planning		21,000					21,000					21,000
Regional sport, recreation & culture infrastructure planning & cost-sharing							-					-
Other services provided to all members						303,618	303,618					303,618
Planning and building inspection services			58,260				58,260	5,911				588,511
Operations - Solid Waste Service				2,606,256			2,606,256					2,606,256
Financial Services			1,000	2,500			3,500					3,500
- Interest							-					-
- Other Financing Charges							-					-
- Transfer to the Capital Fund - Debt Repayment							-					-
- Transfer to the Capital Fund - Asset Acquisition							-					-
- Transfer to the Capital Reserve							-					-
- Transfer to the Operating Reserve			0	0			-					-
Closure & Post-closure expense							-					-
Second previous year deficit							-					-
Other Fiscal services							-					-
Total Expenditure	421,507	140,529	929,500	3,134,605	-	303,618	4,929,759	5,911	-	-	(421,507)	4,508,252
Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-	-	84,021

RSC+PSA

KENT REGIONAL SERVICE COMMISSION

2022 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	421,507\$
2. Less: Revenue from other sources (from page CS-2)	<u>3,600 \$</u>
Net Budget to be allocated to other funds:	<u><u>417,907\$</u></u>
Cooperative & Regional Planning Services (to page CRP-3)	58,000\$
Local Planning Services (to page LP-3)	125,000\$
Solid Waste Services (to page SW-3)	227,000\$
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	<u>7,907\$</u>
Total Allocation	<u><u>421,507\$</u></u>

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	⌘
Less: Total sources of funds	<u>⌘</u>
Total Long-term borrowing	<u>⌘</u>

2022 CORPORATE SERVICES OPERATING BUDGET

		REVENUE	
		2021 BUDGET	2022 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	(Specify).....
1.1.2.5.2	(Specify).....
1.1.2.7.0	Other Revenue (Equipment rental)	<u>2,000</u>	<u>3,600</u>
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>2,000</u>	<u>3,600</u>

KENT REGIONAL SERVICE COMMISSION

2022 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2021 BUDGET	2022 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	39,000	39,000
2.1.1.1.2	Travel	9,000	9,000
2.1.1.1.3	Training and Development	3,000	3,000
2.1.1.1.9	Other (Specify).....	2,800	2,800
2.1.1.T.T	TOTAL GOVERNANCE	<u>53,800</u>	<u>53,800</u>
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	116,000	142,000
2.1.2.1.2	Travel	5,500	5,500
2.1.2.1.3	Training and Development	10,000	10,000
2.1.2.1.9	Other (Specify).....		
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other	0	0
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	60,000	62,000
2.1.2.3.2	Travel	1,500	1,500
2.1.2.3.3	Training and Development		
2.1.2.3.5	External Audit Fees	14,000	15,000
2.1.2.3.6	External Accounting Fees	1,000	20,000
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	8,500	8,500
2.1.2.4.2	Liability Insurance	16,500	16,500
2.1.2.4.3	Professional Services	7,500	7,600
2.1.2.4.4	Legal Services		
2.1.2.4.5	Office Building	21,500	21,720
2.1.2.4.6	Office Equipment & Supplies	13,000	6,000
2.1.2.4.7	Printing and Copying	5,000	4,887
2.1.2.4.8	Telecommunications	4,500	4,500
2.1.2.4.9	Other (Administrative Assistant)	47,500	40,000
2.1.2.T.T	TOTAL ADMINISTRATION	<u>332,000</u>	<u>365,707</u>
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations	1,637	2,000

KENT REGIONAL SERVICE COMMISSION

2022 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2021 BUDGET	2022 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	Other (Specify).....
2.1.4.T.T	TOTAL FISCAL SERVICES	1,637	2,000
2.T.T.T.T	TOTAL CORPORATE SERVICES	387,437	421,507

KENT REGIONAL SERVICE COMMISSION

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	140,529\$
2. Less: Revenue from other sources	<u>754\$</u>
Net Budget to be raised from members	<u>139,775\$</u>

MEMBER CHARGES

Member	2016 Census Population	2021 Tax Base	Member Share*
1 Bouctouche	2,361	221,974,850	12,297
2 Local Service Districts	19,711	1,370,324,700	87,930
3 Rexton	830	87,442,050	4,550
4 Richibucto	1,266	112,609,275	6,394
5 Rogersville	1,166	57,504,400	4,452
6 Saint-Antoine	1,733	114,257,850	7,503
7 Saint-Louis-de-Kent	856	61,091,300	3,864
8 Cocagne	2,649	220,230,650	12,785
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	<u>30,572</u>	<u>2,245,435,075</u>	<u>139,775</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

* **Note:** Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2021 BUDGET	2022 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	7,712	754
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>7,712</u>	<u>754</u>

KENT REGIONAL SERVICE COMMISSION

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2021 BUDGET	2022 BUDGET
2.2.0.0.0 COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0 REGIONAL SERVICES		
2.2.3.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	38,530	58,000
2.2.3.1.0 Regional Planning		
2.2.3.1.1 Personnel		
2.2.3.1.2 Administration	10,100	32,000
2.2.3.1.3 Travel	1,000	1,000
2.2.3.1.4 Professional Services		
2.2.3.1.9 Other (Specify).....		
2.2.3.1.S.T Subtotal	11,100	33,000
2.2.3.2.0 Regional Policing Collaboration		
2.2.3.2.2 Administration	17,500	17,500
2.2.3.2.3 Travel	1,000	1,000
2.2.3.2.4 Professional Services	25,000	10,029
2.2.3.2.9 Other (Specify).....		
2.2.3.2.S.T Subtotal	43,500	28,529
2.2.3.3.0 Regional Emergency Measures Planning		
2.2.3.3.2 Administration	32,000	20,000
2.2.3.3.3 Travel	1,000	1,000
2.2.3.3.4 Professional Services		
2.2.3.3.9 Other (Specify).....		
2.2.3.3.S.T Subtotal	33,000	21,000
2.2.3.4.0 Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2 Administration		
2.2.3.4.3 Travel		
2.2.3.4.4 Professional Services		
2.2.3.4.9 Other (Specify).....		
2.2.3.4.S.T Subtotal		
2.2.3.5.0 Other Service Provided to All Members		
2.2.3.5.2 Administration		
2.2.3.5.3 Travel		
2.2.3.5.4 Professional Services		
2.2.3.5.9 Other (Specify).....		
2.2.3.5.S.T Subtotal		
2.2.4.0.0 FISCAL SERVICES		
2.2.4.1.0 Interest		
2.2.4.1.1 Current Operations		
2.2.4.1.2 Short-Term borrowing for capital projects		
2.2.4.1.3 Long-Term Debt		
2.2.4.2.0 Other Financing Charges		

KENT REGIONAL SERVICE COMMISSION

2022 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2021 BUDGET	2022 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit	0	0
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>0</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u><u>126,130</u></u>	<u><u>140,529</u></u>

KENTREGIONAL SERVICE COMMISSION

2021 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	929,500\$
2. Less: Revenue from other sources (from page LP-2)	59,051\$
Net Budget to be raised from members	870,449\$

Portion of net budget relating to Planning Services \$

Portion of net budget relating to Inspection Services \$

MEMBER CHARGES

Member	2021 Tax Base	Planning Service	Inspection Service	Member Share
1 Bouctouche	221,974,850	85,047
2 Local Service Districts	1,396,789,550	535,162
3 Rexton	87,442,050	33,502
4 Richibucto	112,609,275	43,145
5 Rogersville	57,504,400	22,032
6 Saint-Antoine	114,257,850	43,776
7 Saint-Louis-de-Kent	61,091,300	23,406
8 Cocagne	220,230,650	84,379
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	<u>2,271,899,925</u>	\$	<u>870,449</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

KENT REGIONAL SERVICE COMMISSION

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2021 BUDGET	2022 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	26,186	33,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	58,307	21,951
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	500	500
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Rent MAGMA)	3,600	3,600
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>88,593</u>	<u>59,051</u>

KENT REGIONAL SERVICE COMMISSION

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2021 BUDGET	2022 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION		
2.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	140,000	125,000
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits		
2.3.2.1.2	Travel		
2.3.2.1.3	Training and Development		
2.3.2.1.9	Other (Specify).....		
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations	9,000	9,000
2.3.2.2.2	Liability Insurance		
2.3.2.2.3	Professional Services	1,500	83,000
2.3.2.2.4	Legal Services	5,000	3,000
2.3.2.2.5	Office Building	59,000	59,000
2.3.2.2.6	Office Equipment & Supplies	11,000	11,000
2.3.2.2.7	Printing and Copying	5,000	5,000
2.3.2.2.8	Telecommunications	11,000	11,000
2.3.2.2.9	Other (SNB, Worksafe NB, IT)	19,900	39,900
2.3.2.T.T	TOTAL ADMINISTRATION SERVICES	<u>261,400</u>	<u>345,900</u>
2.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0	Planning Services		
2.3.3.1.1	Salaries & Benefits	412,000	348,000
2.3.3.1.2	Travel	10,000	10,000
2.3.3.1.3	Training and Development	10,000	10,000
2.3.3.1.4	Maps and Reference Material		
2.3.3.1.5	GIS Operating and Planet		
2.3.3.1.6	Advertising (Legislatively Required)		
2.3.3.1.7	Planning Review & Adjustment Committee	6,000	6,000
2.3.3.1.9	Other Meeting Expenses	1,200	1,200
2.3.3.1.S.T	Subtotal	<u>439,200</u>	<u>375,200</u>
2.3.3.2.0	Inspection Services		
2.3.3.2.1	Salaries & Benefits	132,000	180,000
2.3.3.2.2	Travel	18,000	22,000
2.3.3.2.3	Training and Development	5,000	5,000
2.3.3.2.4	Maps and Reference Material		
2.3.3.2.5	GIS Operating and Planet		
2.3.3.2.9	Other (Specify).....	400	400
2.3.3.2.S.T	Subtotal	<u>155,400</u>	<u>207,400</u>
2.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	<u>594,600</u>	<u>582,600</u>

KENT REGIONAL SERVICE COMMISSION

2022 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2021 BUDGET	2022 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations	1,000	1,000
2.3.4.1.2	Short-Term borrowing for capital projects		
2.3.4.1.3	Long-Term Debt		
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts		
2.3.4.2.2	Cost of Issuing & Selling New Debentures		
2.3.4.2.3	Banking Service Charge		
2.3.4.2.9	Other (Specify).....		
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment		
2.3.4.3.2	Capital Fund - Asset Acquisition		
2.3.4.3.3	Capital Reserve Fund		
2.3.4.3.3	Operating Reserve Fund	0	0
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit		
2.3.4.4.9	Other (Specify).....		
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>1,000</u>	<u>1,000</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u><u>858,500</u></u>	<u><u>929,500</u></u>

KENT REGIONAL SERVICE COMMISSION

2022 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	3,134,605

2. Less: Revenue from other sources (from page SW-2)	2,136,790

Net budget to be raised through tipping fees	997,815 \$

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Bouctouche	700119\$	83,300\$
.....			
Rexton	215 119\$	25,585\$
.....			
Richibucto	325119\$	38,675\$
.....			
Saint-Antoine	410 119\$	48,790\$
.....			
Saint-Louis-de-Kent	220	119\$	26,180\$
.....			
Rogersville	300	119\$	35,700\$
.....			
Local Service Districts	6,215	119\$	739,585\$
TOTAL REVENUE FROM MEMBER TIPPING FEES		\$	997,815
			=====

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$

Less: Total sources of funds	\$

Total Long-term borrowing	\$

KENT REGIONAL SERVICE COMMISSION

2022 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2021 BUDGET	2022 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	32,472	34,000
1.4.2.1.2	Construction and Demolition	1,500	1,500
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	104,856	104,856
1.4.2.1.9.1	Other (Collection Contract Rexton)	46,666	49,757
1.4.2.1.9.2	Other (Collection Contract Richibucto)	66,954	71,388
1.4.2.1.9.3	Other (Collection Contract Rogersville)	57,701	61,523
1.4.2.1.9.4	Other (Collection Contract Saint-Louis-de-Kent)	43,570	46,456
1.4.2.1.9.5	Other (Collection Contract Local Service Districts)	1,586,309	1,691,366
	Other (Collection Contract Bouctouche Micmac)	4,845	5,166
1.4.2.2.0	Special Waste		
1.4.2.2.2	OTHER (Purchase of Composters)	3,000	3,000
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus		
1.4.2.6.2	Operating Reserve Fund	130,314	67,278
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income		
1.4.2.7.2	HST Rebate	363	500
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	2,078,550	2,136,790

KENT REGIONAL SERVICE COMMISSION

2022 SOLID WASTE SERVICES OPERATING BUDGET

PENDITURE

		<u>2021 BUDGET</u>	<u>2022 BUDGET</u>
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	198,000	227,000
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	79,000	60,000
2.4.2.1.2	Travel	5,000	5,000
2.4.2.1.3	Training and Development	6,500	6,500
2.4.2.1.9	Other (Specify).....	3,000	3,000
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations		
2.4.2.4.2	Liability Insurance		
2.4.2.4.3	Professional Services		
2.4.2.4.4	Legal Services	4,000	4,000
2.4.2.4.5	Office Building	22,000	22,000
2.4.2.4.6	Office Equipment and Supplies	4,500	4,500
2.4.2.4.7	Printing and Copying	4,000	4,000
2.4.2.4.8	Telecommunications	4,000	4,000
2.4.2.4.9	Other (Specify).....	2,000	2,000
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional	58,000	58,000
2.4.2.5.2	Travel	4,000	4,000
2.4.2.5.9.1	Other (Salaries and benefits Education Coordinator)	52,000	35,000
2.4.2.5.9.2	Other (Solid Waste Technical Committee Honorariums)	4,000	4,000
2.4.2.5.9.3	Other (Solid Waste Technical Committee Travel)	2,000	2,000
2.4.2.5.9.4	Other (First Nations Education Coordinator)	49,925	49,925
2.4.2.5.9.5	Solid Waste Master Plan	98,000	30,924
2.4.2.T.T	TOTAL ADMINISTRATION	<u><u>599,925</u></u>	<u><u>525,849</u></u>
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance		
2.4.3.1.2	Electricity		
2.4.3.1.3	Janitorial		
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes		
2.4.3.1.9	Other (Specify).....		
2.4.3.1.S.T	Subtotal		
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel		
2.4.3.2.5	Repairs and Maintenance		
2.4.3.2.6	Insurance		
2.4.3.2.9	Other (Specify).....		
2.4.3.2.S.T	Subtotal		

**KENT REGIONAL SERVICE COMMISSION
SERVICES OPERATING BUDGET
EXPENDITURE**

	2021 BUDGET	2022 BUDGET
2.4.3.3.0 Landfill Operations		
2.4.3.3.1 Personnel
2.4.3.3.2 Small Equipment (non capital)
2.4.3.3.3 Site and Road Maintenance
2.4.3.3.4 Monitoring
2.4.3.3.5 Site Security
2.4.3.3.6 Special Waste Handling
2.4.3.3.7 Cells
2.4.3.3.8 Leachate & Siltation Management
2.4.3.3.9 Other (Landfill Eco 360)	709,600	709,600
2.4.3.3.S.T Subtotal	<u>709,600</u>	<u>709,600</u>
2.4.3.4.0 Transfer Station Operations		
2.4.3.4.1 Personnel
2.4.3.4.2 Small Equipment (non capital)
2.4.3.4.3 Site and Road Maintenance
2.4.3.4.4 Site Security
2.4.3.4.5 Contracted Services
2.4.3.4.6 Special Waste Handling
2.4.3.4.9 Other (Specify).....
2.4.3.4.S.T Subtotal
2.4.3.5.0 Scale house		
2.4.3.5.1 Personnel
2.4.3.5.2 Small Equipment (non capital)
2.4.3.5.3 Supplies
2.4.3.5.9 Other (Specify).....
2.4.3.5.S.T Subtotal
2.4.3.6.0 Waste Diversion		
2.4.3.6.1 Personnel
2.4.3.6.2 Recycling
2.4.3.6.3.1 Collection Contract K1	608,201	615,013
2.4.3.6.3.2 Collection Contract K2	215,054	251,756
2.4.3.6.3.3 Collection Contract K3	417,300	476,353
2.4.3.6.3.4 Collection Contract K4	158,355	160,495
2.4.3.6.3.5 Collection Contract K5	347,137	362,039
2.4.3.6.4 Equipment Maintenance
2.4.3.6.5 Contracted Services
2.4.3.6.9 Other - Admin Assistant Inquiries and Complaints	19000
2.4.3.6.S.T Subtotal	<u>1,746,047</u>	<u>1,884,656</u>
2.4.3.7.0 Composting Program		
2.4.3.7.1 Personnel
2.4.3.7.2 Processing
2.4.3.7.3 Demonstration Site
2.4.3.7.9 Other (Purchase of Composters)	7,000	7,000
2.4.3.7.S.T Subtotal	<u>7,000</u>	<u>7,000</u>
2.4.3.8.0 Hazardous Household Waste		
2.4.3.8.1 Personnel
2.4.3.8.2 Collection
2.4.3.8.2 Disposal

KENT REGIONAL SERVICE COMMISSION

SERVICES OPERATING BUDGET

EXPENDITURE

		2021 BUDGET	2022 BUDGET
2.4.3.8.9	Other (Collection of Batteries)	5,000	5,000
2.4.3.8.S.T	Subtotal	5,000.00 \$	5,000.00 \$
2.4.3.T.T	TOTAL OPERATIONS	2,467,647.00 \$	2,606,256.00 \$
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations		
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt		
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	2,500	2,500
2.4.4.2.9	Other (Specify).....		
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment		
2.4.4.3.2	Capital Fund - Asset Acquisition		
2.4.4.3.3	Capital Reserve Fund		
2.4.4.3.4	Operating Reserve Fund	6,293	0
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense		
2.4.4.4.2	Closure and Post-Closure Expense		
2.4.4.4.3	Second Previous Year Deficit		
2.4.4.4.9	Other (Specify).....		
2.4.4.T.T	TOTAL FISCAL SERVICES	8,793	2,500
2.T.T.T.T	TOTAL EXPENDITURES	3,076,365	3,134,605

KENT REGIONAL SERVICE COMMISSION

2022 UP RIVER COUNTRY MARKET & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)10,840\$
2. Less: Revenue from other sources (from page OT-2)	_____0\$
Net Budget to be raised from participating members	<u>10,840</u>

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Population	Member Share
1 LSD of Harcourt	21,344,550	361	1,067
2 LSD of Richibucto	99,954,450	752	4,998
3 LSD of Weldford	95,491,400	1,338	4,775
4	
5	
6	
7	
8	
9	
10	
	216,790,400	2,451	<u>10,840</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2022 Up River Market Operating Budget

REVENUE		2021 BUDGET	2022 BUDGET
1.6.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	0	0
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>0</u>	<u>0</u>

KENT REGIONAL SERVICE COMMISSION

2022 Up River Market Operating Budget

EXPENDITURE		2021 BUDGET	2022 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	504	504
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Transfer to Market	9,377	10,075
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION	9881	10579
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge	225	225
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit	169	36
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	394	261
2.T.T.T.T	TOTAL EXPENDITURES	10,275	10,840

KENT REGIONAL SERVICE COMMISSION

2022 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)77,350\$
2. Less: Revenue from other sources (from page OT-2)	_____11,554\$
Net Budget to be raised from participating members	<u>65,796</u>

MEMBER CHARGES

Cost Sharing Data

Member	Tax Base	Population	Member Share
1 Bouctouche	221,974,850	2,361	5,757
2 Local Service Districts	1,370,324,700	19,711	41,419
3 Rexton	87,442,050	830	2,165
4 Richibucto	112,609,275	1,266	2,994
5 Rogersville	57,504,400	1,166	2,092
6 Saint-Antoine	114,257,850	1,733	3,520
7 Saint-Louis-de-Kent	61,091,300	856	1,809
8 Cocagne	220,230,650	2,649	6,040
9
10
			<u>65,796</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

KENT REGIONAL SERVICE COMMISSION

2022 Recreation masterplan OPERATING BUDGET

REVENUE		2021 BUDGET	2022 BUDGET
1.6.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Recreation Masterplan Implementation Grant (GNB)	9,750	0
1.6.2.5.2	Leadership Position Grant (GNB)	0	0
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	4,966	11,554
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Leadership Position Contribution (LSD'S)	0	0
	Leadership Position Contribution (Saint-Louis-de-Kent)	0	0
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>14,716</u>	<u>11,554</u>

KENT REGIONAL SERVICE COMMISSION

2022 Recreation masterplan OPERATING BUDGET

EXPENDITURE		2021 BUDGET	2022 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	3,000	3,000
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	41,500	60,000
2.6.2.1.2	Travel	2,050	2,050
2.6.2.1.3	Training and Development	2,200	2,200
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations	4,800	4,800
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building	1,800	1,800
2.6.2.2.6	Office Equipment and Supplies	1,000	1,000
2.6.2.2.7	Printing and Copying	1,000	1,000
2.6.2.2.8	Telecommunications	1,100	1,100
2.6.2.2.9	Transfer to town of Richibucto for Leadership Position		
2.6.2.T.T	TOTAL ADMINISTRATION	58,450	76,950
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations	400	400
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit	0	0
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	400	400
2.T.T.T.T	TOTAL EXPENDITURES	58,850	77,350

KENT REGIONAL SERVICE COMMISSION

2022 KENT NORTH CENTRE OPERATING BUDGET

OPERATING BUDGET

1. Total Budget (from page OT-3)145,459\$
2. Less: Revenue from other sources (from page OT-2)	_____2,085\$
Net Budget to be raised from participating members	<u>143,374</u>

MEMBER CHARGES

Cost Sharing Data

Member			Member Share
1 Richibucto	.0287 cents	32,319
2 Rexton	0.0214 cents	19,062
3 Local Service Districts	0.0192 cents	91,993
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			<u>\$143,374</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

REVENUE

		2021 BUDGET	2022 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	2121	2085
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>2121</u>	<u>2085</u>

KENT REGIONAL SERVICE COMMISSION

2022 KENT NORTH CENTRE

EXPENDITURE

		2021 BUDGET	2022 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	3,403	3,403
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Transfer to the Town of Richibucto	137,130	139,831
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance	2,000	2,000
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION		
2.6.4.0.0	FISCAL SERVICES	142,533	145,234
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects	225	225
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES	225	225
		142,758	145,459

KENT REGIONAL SERVICE COMMISSION

2022 TOURISM

OPERATING BUDGET

1. Total Budget (from page OT-3)16,587\$
2. Less: Revenue from other sources (from page OT-2)	_____ 16,587\$
Net Budget to be raised from participating members	<u>0</u>

MEMBER CHARGES

Cost Sharing Data

Member	Population	Tax Base	Part du membre
1 Bouctouche	2,361	221,974,850	0
2 Local Service Districts	19,711	1,370,324,700	0
3 Rexton	830	87,442,050	0
4 Richibucto	1,266	112,609,275	0
5 Rogersville	1,166	57,504,400	0
6 Saint-Antoine	1,733	114,257,850	0
7 Saint-Louis-de-Kent	856	61,091,300	0
8 Cocagne	2,649	220,230,650	0
9
10
			<u>0</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2022 TOURISM

REVENUE

		2021 BUDGET	2022 BUDGET
1.6.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	Grant RDC	0	0
1.6.2.5.2	(Specify).....		
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus	14865	16587
1.6.2.6.2	Operating Reserve Fund		
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income		
1.6.2.7.2	HST Rebate		
1.6.2.7.9	Other (Specify).....		
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	14865	16587

KENT REGIONAL SERVICE COMMISSION

2022 TOURISM

EXPENDITURE

		2021 BUDGET	2022 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	1,000	0
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits	21,000	16,087
2.6.2.1.2	Travel	2,500	0
2.6.2.1.3	Training and Development	2,000	0
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations	14,500	0
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building	1,800	0
2.6.2.2.6	Office Equipment and Supplies	1,501	0
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications	600	0
2.6.2.2.9	Transfer to Cultural Coast	0	0
2.6.2.T.T	TOTAL ADMINISTRATION	44,901	16,087
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations	225	500
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES	225	500
2.T.T.T.T	TOTAL EXPENDITURES	45,126	16,587

KENT REGIONAL SERVICE COMMISSION

2022 BYLAW ENFORCEMENT SERVICES OPERATING

OPERATING BUDGET

1. Total Budget (from page OT-3)53,382\$
2. Less: Revenue from other sources (from page OT-2)	_____0\$
Net Budget to be raised from participating members	<u>53,382</u>

MEMBER CHARGES

Cost Sharing Data

Member	Population	Tax Base	Member Share
1 Bouctouche	2,361	221,974,850	12,853
2 Local Service District:	19,711	1,370,324,700	0
3 Rexton	830	87,442,050	4,675
4 Richibucto	1,266	112,609,275	6,503
5 Rogersville	1,166	57,504,400	4,590
6 Saint-Antoine	1,733	114,257,850	7,690
7 Saint-Louis-de-Kent	856	61,091,300	3,938
8 Cocagne	2,649	220,230,650	13,133
			<u>53,382</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

KENT REGIONAL SERVICE COMMISSION

2022 BYLAW ENFORCEMENT OPERATING BUDGET

REVENUE

	<u>2021</u>	<u>2022</u>
	<u>BUDGET</u>	<u>BUDGET</u>
1.6.0.0.0 OTHER SHARED SERVICES		
1.6.2.0.0 REVENUE FROM OTHER SOURCES		
1.6.2.5.0 Government Transfers		
1.6.2.5.1 (Specify).....
1.6.2.5.2 (Specify).....
1.6.2.6.0 Transfers from Own Sources		
1.6.2.6.1 Second Previous Year Surplus
1.6.2.6.2 Operating Reserve Fund
1.6.2.7.0 Other Revenue		
1.6.2.7.1 Interest Income
1.6.2.7.2 HST Rebate
1.6.2.7.9 Other (Specify).....
1.6.T.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

KENT REGIONAL SERVICE COMMISSION

EXPENDITURE

	2021	2022
	BUDGET	BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES	1,000	1,000
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits	0	0
2.6.2.1.2 Travel	0	0
2.6.2.1.3 Training and Development	0	0
2.6.2.1.9 Maritime Enforcement Services Contract	92,164	52,000
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations		
2.6.2.2.2 Liability Insurance		
2.6.2.2.3 Professional Services		
2.6.2.2.4 Legal Services	1,835	0
2.6.2.2.5 Office Building	1,800	0
2.6.2.2.6 Office Equipment and Supplies	0	0
2.6.2.2.7 Printing and Copying		
2.6.2.2.8 Telecommunications	1,500	0
2.6.2.2.9 Transfer to Cultural Coast		
2.6.2.T.T TOTAL ADMINISTRATION	98,299	53,000
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations	225	221
2.8.1.1.7 Short-Term borrowing for capital projects		
2.6.4.1.3 Long-Term Debt		
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts		
2.6.4.2.2 Cost of Issuing & Selling New Debentures		
2.6.4.2.3 Banking Service Charge		
2.6.4.2.9 Other (Specify).....		
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment		
2.6.4.3.2 Capital Fund - Asset Acquisition		
2.6.4.3.3 Capital Reserve		
2.6.4.3.4 Operating Reserve		
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit		161
2.6.4.4.9 Other (Specify).....		
2.6.4.T.T TOTAL FISCAL SERVICES	225	382
2.T.T.T.T TOTAL EXPENDITURES	98,524	53,382