



**REGIONAL SERVICE COMMISSION
OPERATING & CAPITAL BUDGETS
2023**

Commission

KENT

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

Page RSC-1 is signed and sealed
Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*

- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Regional Mandate - Tourism Promotion Fund
- Regional Mandate - Economic Development Fund
- Regional Mandate - Community Development Fund
- Regional Transportation Service Fund
- Public Safety Committee Fund
- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund
- Other Shared Services Fund

Interest and Principal payments on long term debt are correct

- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Regional Mandate - Tourism Promotion Fund
- Regional Mandate - Economic Development Fund
- Regional Mandate - Community Development Fund
- Regional Transportation Service Fund
- Public Safety Committee Fund
- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund
- Other Shared Services Fund

Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by: PAUL LANG Date: October 4th 2022

Title: _____

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$86,000
2. Local Planning Services Fund (from page LP-1)	\$1,162,300
3. Solid Waste Services Fund (from page SW-1)	\$3,818,066
4. Electricity Generation Facility Services Fund (from page GF-1)	\$0
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$147,000
6. Regional Mandate - Economic Development Fund (from page ED-1)	\$156,000
7. Regional Mandate - Community Development Fund (from page CD-1)	\$152,000
8. Regional Transportation Service Fund (from page RT-1)	\$277,000
9. Public Safety Committee Fund (from page PSC-1)	\$107,500
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	\$305,293
11. Other Shared Services Fund (from page OT-1)	\$54,250
Total Regional Service Commission Operating Budget	\$6,265,409

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)	\$
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	\$
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)	\$
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)	\$
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	\$
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$

THIS IS TO CERTIFY that on the _____ day of _____, _____ the Board of the REGIONAL SERVICE COMMISSION OF _____ RESOLVED that the total operating budget for the Regional Service Commission for the _____ calendar year would consist of total Revenue of \$ _____ and total expenditures of \$ _____ and that the capital budget would consist of total expenditures of \$ _____.

Adopted this _____ day of _____, _____ by the Board of the REGIONAL SERVICE COMMISSION _____.

Executed this _____ day of _____, _____ by the Chief Executive Officer of said Commission.

Chairman

Chief Executive Officer

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Regional Mandate - Tourism Promotion Budget	Regional Mandate - Economic Development Budget	Regional Mandate - Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges		31337	1089578	994980		54192	51657	25118	73791	70073	42924	48275	2481925
Sales of services			53600	2476908									2530508
Government Transfers		50000				51193	104343	119282	173209	37427	48282		583736
Transfers from own and other funds	678100												678100
Other transfers											166653		166653
Interest			500										500
Surplus of second previous year		4663	18622	202322		41615					47434	5975	320631
Other revenue	0			143856				7600	30000				181456
Total Revenue	678,100	86,000	1,162,300	3,818,066	-	147,000	156,000	152,000	277,000	107,500	305,293	54,250	6,943,509
Expenditures													
Governance	46,800												46,800
Administration	628,800		1,162,300	599,060		147,000	156,000	152,000	277,000	107,500	305,293	54,250	3,589,203
Regional Services		86,000											86,000
Other services provided to all members													-
Operations				3217506									3,217,506
Financial Services	2500												2,500
- Interest													-
- Other Financing Charges													-
- Transfer to the Capital Fund - Debt Repayment													-
- Transfer to the Capital Fund - Asset Acquisition													-
- Transfer to the Capital Reserve													-
- Transfer to the Operating Reserve													-
Closure & Post-closure expense													-
Second previous year deficit													-
Other Fiscal services				1500									1,500
Total Expenditure	678,100	86,000	1,162,300	3,818,066	-	147,000	156,000	152,000	277,000	107,500	305,293	54,250	6,943,509
Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-	-	-	-

RSC-PSA

KENT REGIONAL SERVICE COMMISSION

Reconciliation of Operating Budget to PSA Budget

	Amortization	Controlled	Other	Transfers	Total
<u>Revenue</u>	TCA (Add)	Entities (Add)	(Please explain) (Add /Subtract)	(Add /Subtract)	PSA Budget
Member Charges					\$ 2,481,925
Sales of services					\$ 2,530,508
Government Transfers					\$ 583,736
Transfers from own and other funds				-678,100	\$ -
Other transfers					\$ 166,653
Interest					\$ 500
Surplus of second previous year					\$ 320,631
Other revenue			84,021		\$ 265,477
Total Revenue	<u>-</u>	<u>-</u>	<u>84,021</u>	<u>(678,100)</u>	<u>\$ 6,349,430</u>
Expenditures					\$ -
Governance				(46,800)	\$ -
Administration	(4,925)			(628,800)	\$ 2,955,478
Regional Services					\$ 86,000
Other services provided to all members					\$ -
Operations				-2500	\$ 3,215,006
Financial Services					\$ 2,500
- Interest					\$ -
- Other Financing Charges					\$ -
- Transfer to the Capital Fund - Debt Repayment					\$ -
- Transfer to the Capital Fund - Asset Acquisition					\$ -
- Transfer to the Capital Reserve					\$ -
- Transfer to the Operating Reserve					\$ -
Closure & Post-closure expense					\$ -
Second previous year deficit					\$ -
Other Fiscal services					\$ 1,500
Total Expenditure	<u>(4,925)</u>	<u>-</u>	<u>-</u>	<u>(678,100)</u>	<u>\$ 6,260,484</u>
Surplus (Deficit)	<u>(4,925)</u>	<u>-</u>	<u>84,021</u>	<u>-</u>	<u>\$ 79,096</u>

RSC-PSA

KENT REGIONAL SERVICE COMMISSION

2023 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$678,100
2. Less: Revenue from other sources (from page CS-2)	\$0
Net Budget to be allocated to other funds:	\$678,100
Cooperative & Regional Planning Services (to page CRP-3)	\$15,000
Local Planning Services (to page LP-3)	\$186,000
Solid Waste Services (to page SW-3)	\$324,060
Electricity Generation Facility Services (to page GF-3)	\$0
Regional Mandate - Tourism Promotion (to page TP-3)	\$25,000
Regional Mandate - Economic Development (to page ED-3)	\$25,000
Regional Mandate - Community Development (to page CD-3)	\$25,000
Regional Transportation Service (to page RT-3)	\$20,000
Public Safety Committee (to page PSC-3)	\$40,000
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	\$16,040
Other Shared Services (to page OT-3)	\$2,000
Total Allocation	\$678,100

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2023 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	2022 BUDGET	2023 BUDGET
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue (Specify).....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

KENT REGIONAL SERVICE COMMISSION

2023 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.1.0.0.0	CORPORATE SERVICES		
5.1.1.0.0	GOVERNANCE		
5.1.1.1.0	Board Members		
5.1.1.1.1	Honorariums	\$39,000	\$35,000
5.1.1.1.2	Travel	\$9,000	\$6,000
5.1.1.1.3	Training and Development	\$3,000	\$3,000
5.1.1.1.9	Other (Specify).....	\$2,800	\$2,800
5.1.1.T.T	TOTAL GOVERNANCE	<u>\$53,800</u>	<u>\$46,800</u>
5.1.2.0.0	ADMINISTRATION		
5.1.2.1.0	Chief Executive Officer's Office		
5.1.2.1.1	Salaries & Benefits	\$142,000	\$189,000
5.1.2.1.2	Travel	\$5,500	\$5,500
5.1.2.1.3	Training and Development	\$10,000	\$10,000
5.1.2.1.9	Other (Specify).....		
5.1.2.2.0	Human Resources		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Specify).....		
5.1.2.3.0	Financial Management		
5.1.2.3.1	Salaries & Benefits	\$62,000	\$174,000
5.1.2.3.2	Travel	\$1,500	\$2,000
5.1.2.3.3	Training and Development		\$5,000
5.1.2.3.5	External Audit Fees	\$15,000	\$15,000
5.1.2.3.6	External Accounting Fees	\$20,000	\$0
5.1.2.3.7	Other Financial Management		
5.1.2.3.9	Other (Specify).....		
5.1.2.4.0	Other Administration Services		
5.1.2.4.1	Advertising and Public Relations	\$8,500	\$82,000
5.1.2.4.2	Liability Insurance	\$16,500	\$22,000
5.1.2.4.3	Professional Services	\$7,600	\$20,000
5.1.2.4.4	Legal Services		
5.1.2.4.5	Office Building	\$21,720	\$22,000
5.1.2.4.6	Office Equipment & Supplies	\$6,000	\$6,000
5.1.2.4.7	Printing and Copying	\$4,887	\$4,800
5.1.2.4.8	Telecommunications	\$4,500	\$4,500
5.1.2.4.9	Other (Administrative Assistant)	\$40,000	\$67,000
5.1.2.T.T	TOTAL ADMINISTRATION	<u>\$365,707</u>	<u>\$628,800</u>
5.1.4.0.0	FISCAL SERVICES		
5.1.4.1.0	Interest		
5.1.4.1.1	Current Operations		

KENT REGIONAL SERVICE COMMISSION

2023 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects
5.1.4.1.3	Long-Term Debt
5.1.4.2.0	Other Financing Charges		
5.1.4.2.3	Banking Service Charge	\$2,000	\$2,500
5.1.4.2.9	Other (Specify).....
5.1.4.3.0	Transfers to Funds and Reserves		
5.1.4.3.1	Capital Fund - Debt Repayment
5.1.4.3.2	Capital Fund - Asset Acquisition
5.1.4.3.3	Capital Reserve
5.1.4.3.4	Operating Reserve
5.1.4.4.0	Other Fiscal Services		
5.1.4.4.9	Other (Specify).....
5.1.4.T.T	TOTAL FISCAL SERVICES	<u>\$2,000</u>	<u>\$2,500</u>
5.1.T.T.T	TOTAL CORPORATE SERVICES	<u>\$421,507</u>	<u>\$678,100</u>

KENT REGIONAL SERVICE COMMISSION

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	\$86,000
2. Less: Revenue from other sources (from page CRP-2)	<u>\$54,663</u>
Net Budget to be raised from members	<u><u>\$31,337</u></u>

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Grand-Bouctouche	5,653	507,533,200	5,310
2 Rural District	3,469	218,284,500	2,741
3 Five Rivers	3,341	331,209,000	3,312
4 Beaurivage	6,281	379,797,350	4,878
5 Nouvelle-Arcadie	3,081	143,245,400	2,154
6 Champdoré	5,104	349,661,100	4,192
7 Beausoleil	8,599	893,392,650	8,750
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	<u> </u>	<u> </u>	<u>31,337</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

* **Note:** Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	Grant Regional Planning		\$50,000
1.2.2.5.2	(Specify).....		
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	\$754	\$4,663
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify).....		
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$754</u>	<u>\$54,663</u>

KENT REGIONAL SERVICE COMMISSION

2023 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES	\$58,000	\$15,000
5.2.3.0.0	REGIONAL SERVICES		
5.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)
5.2.3.1.0	Regional Planning		
5.2.3.1.1	Personnel
5.2.3.1.2	Administration	\$32,000	\$70,000
5.2.3.1.3	Travel	\$1,000	\$1,000
5.2.3.1.4	Professional Services
5.2.3.1.9	Other (Specify).....
5.2.3.1.S.T	Subtotal	<u>\$33,000</u>	<u>\$71,000</u>
5.2.3.2.0	Other Service Provided to All Members (Specify)		
5.2.3.2.2	Administration
5.2.3.2.3	Travel
5.2.3.2.4	Professional Services
5.2.3.2.9	Other (Specify).....
5.2.3.2.S.T	Subtotal
5.2.3.3.0	Other Service Provided to All Members (Specify)		
5.2.3.3.2	Administration
5.2.3.3.3	Travel
5.2.3.3.4	Professional Services
5.2.3.3.9	Other (Specify).....
5.2.3.3.S.T	Subtotal
5.2.4.0.0	FISCAL SERVICES		
5.2.4.1.0	Interest		
5.2.4.1.1	Current Operations
5.2.4.1.2	Short-Term borrowing for capital projects
5.2.4.1.3	Long-Term Debt
5.2.4.2.0	Other Financing Charges		
5.2.4.2.3	Banking Service Charge
5.2.4.2.9	Other (Specify).....
5.2.4.3.0	Transfers to Funds and Reserves		
5.2.4.3.1	Capital Fund - Debt Repayment
5.2.4.3.2	Capital Fund - Asset Acquisition
5.2.4.3.3	Capital Reserve
5.2.4.3.4	Operating Reserve
5.2.4.4.0	Other Fiscal Services		
5.2.4.4.3	Second Previous Year Deficit
5.2.4.4.9	Other (Specify).....
5.2.4.T.T	TOTAL FISCAL SERVICES
5.2.T.T.T	TOTAL EXPENDITURES	<u>\$91,000</u>	<u>\$86,000</u>

KENT REGIONAL SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4) \$1,162,300

2. Less: Revenue from other sources (from page LP-2) \$72,722

Net Budget to be raised from members **\$1,089,578**

Portion of net budget relating to Planning Services \$

Portion of net budget relating to Inspection Services \$

MEMBER CHARGES

Member	2022 Tax Base	Planning Service	Inspection Service	Member Share
1 Grand-Bouctouche	507,533,200	198,399	195,881
2 Rural District	218,284,500	85,329	84,246
3 Five Rivers	331,209,000	129,469	127,829
4 Beaurivage	379,797,350	148,466	146,582
5 Nouvelle-Arcadie	143,245,400	55,996	55,286
6 Champdoré	349,661,100	136,685	134,951
7 Beausoleil	893,392,650	349,234	344,803
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	\$	\$	\$	\$1,089,578

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital) \$

Less: Total sources of funds \$

Total Long-term borrowing \$

KENT REGIONAL SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2022 BUDGET	2023 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	\$33,000	\$53,600
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	\$21,951	\$18,622
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	\$500	\$500
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....	\$3,600	\$0
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$59,051</u>	<u>\$72,722</u>

KENT REGIONAL SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2022 BUDGET	2023 BUDGET
5.3.0.0.0	LOCAL PLANNING SERVICES		
5.3.2.0.0	ADMINISTRATION		
5.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$125,000	\$186,000
5.3.2.1.0	Planning Director		
5.3.2.1.1	Salaries & Benefits		
5.3.2.1.2	Travel		
5.3.2.1.3	Training and Development		
5.3.2.1.9	Other (Specify).....		
5.3.2.2.0	Other Administration Services		
5.3.2.2.1	Advertising & Public Relations	\$9,000	\$9,000
5.3.2.2.2	Liability Insurance		
5.3.2.2.3	Professional Services	\$83,000	\$65,000
5.3.2.2.4	Legal Services	\$3,000	\$3,000
5.3.2.2.5	Office Building	\$59,000	\$57,000
5.3.2.2.6	Office Equipment & Supplies	\$11,000	\$11,000
5.3.2.2.7	Printing and Copying	\$5,000	\$5,000
5.3.2.2.8	Telecommunications	\$11,000	\$11,000
5.3.2.2.9	Other (IT, SNB, Worksafe NB)	\$39,900	\$42,900
5.3.2.T.T	TOTAL ADMINISTRATION SERVICES	<u>\$345,900</u>	<u>\$389,900</u>
5.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
5.3.3.1.0	Planning Services		
5.3.3.1.1	Salaries & Benefits	\$348,000	\$515,000
5.3.3.1.2	Travel	\$10,000	\$12,000
5.3.3.1.3	Training and Development	\$10,000	\$12,000
5.3.3.1.4	Maps and Reference Material		
5.3.3.1.5	GIS Operating and Planet		
5.3.3.1.6	Advertising (Legislatively Required)		
5.3.3.1.7	Planning Review & Adjustment Committee	\$6,000	\$6,000
5.3.3.1.9	Other Meeting Expenses	\$1,200	\$1,200
5.3.3.1.S.T	Subtotal	<u>\$375,200</u>	<u>\$546,200</u>
5.3.3.2.0	Inspection Services		
5.3.3.2.1	Salaries & Benefits	\$180,000	\$197,800
5.3.3.2.2	Travel	\$22,000	\$22,000
5.3.3.2.3	Training and Development	\$5,000	\$5,000
5.3.3.2.4	Maps and Reference Material		
5.3.3.2.5	GIS Operating and Planet		
5.3.3.2.9	Other (Protective Clothing)	\$400	\$400
5.3.3.2.S.T	Subtotal	<u>\$207,400</u>	<u>\$225,200</u>
5.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	<u>\$582,600</u>	<u>\$771,400</u>

KENT REGIONAL SERVICE COMMISSION

2023 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.3.4.0.0	FISCAL SERVICES		
5.3.4.1.0	Interest		
5.3.4.1.1	Current Operations	\$1,000	\$1,000
5.3.4.1.2	Short-Term borrowing for capital projects		
5.3.4.1.3	Long-Term Debt		
5.3.4.2.0	Other Financing Charges		
5.3.4.2.1	Debenture Discounts		
5.3.4.2.2	Cost of Issuing & Selling New Debentures		
5.3.4.2.3	Banking Service Charge		
5.3.4.2.9	Other (Specify).....		
5.3.4.3.0	Transfers to Other Funds		
5.3.4.3.1	Capital Fund - Debt Repayment		
5.3.4.3.2	Capital Fund - Asset Acquisition		
5.3.4.3.3	Capital Reserve Fund		
5.3.4.3.3	Operating Reserve Fund		
5.3.4.4.0	Other Fiscal Services		
5.3.4.4.3	Second Previous Year Deficit		
5.3.4.4.9	Other (Specify).....		
5.3.4.T.T	TOTAL FISCAL SERVICES	<u>\$1,000</u>	<u>\$1,000</u>
5.3.T.T.T	TOTAL EXPENDITURES	<u>\$929,500</u>	<u>\$1,162,300</u>

KENT REGIONAL SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5) \$3,818,066
2. Less: Revenue from other sources (from page SW-2)	<u>\$2,823,086</u>
Net budget to be raised through tipping fees	<u><u>\$994,980</u></u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Grand-Bouctouche	1516.04 119\$	163,880\$
Rural District	450.33 119\$50,230\$
Five Rivers	1001.2 119\$109,036\$
Beaurivage	1585.49 119\$179,795\$
Nouvelle-Arcadie	782.72 119\$88,260\$
Champdoré	1264.66 119\$	150,495\$
Beausoleil	1759.16 119\$	257,666\$
TOTAL REVENUE FROM MEMBER TIPPING FEES		<u><u>\$</u></u>	<u><u>\$994,980</u></u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

KENT REGIONAL SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2022 BUDGET	2023 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	\$34,000	\$34,000
1.4.2.1.2	Construction and Demolition	\$1,500	\$1,500
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations	\$104,856	\$104,856
1.4.2.1.8	Other (Specify).....		
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	(Specify).....		
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)		
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals		
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....		
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost	\$3,000	\$3,000
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	\$67,278	\$202,322
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	\$500	\$500
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Collection Contracts)	\$1,925,656	\$2,476,908
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$2,136,790</u>	<u>\$2,823,086</u>

KENT REGIONAL SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.4.0.0.0	SOLID WASTE SERVICES		
5.4.2.0.0	ADMINISTRATION		
5.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$227,000	\$324,060
5.4.2.1.0	Director's Office		
5.4.2.1.1	Salaries & Benefits	\$60,000	\$71,000
5.4.2.1.2	Travel	\$5,000	\$5,000
5.4.2.1.3	Training and Development	\$6,500	\$6,500
5.4.2.1.9	Other (Worksafe NB)	\$3,000	\$3,000
5.4.2.4.0	Other Administration Services		
5.4.2.4.1	Advertising and Public Relations		
5.4.2.4.2	Liability Insurance		
5.4.2.4.3	Professional Services	\$30,924	\$39,000
5.4.2.4.4	Legal Services	\$4,000	\$4,000
5.4.2.4.5	Office Building	\$22,000	\$22,000
5.4.2.4.6	Office Equipment and Supplies	\$4,500	\$4,500
5.4.2.4.7	Printing and Copying	\$4,000	\$4,000
5.4.2.4.8	Telecommunications	\$4,000	\$4,000
5.4.2.4.9	Other (Translation)	\$2,000	\$2,000
5.4.2.5.0	Public Education		
5.4.2.5.1	Advertising, tours, promotional	\$93,000	\$58,000
5.4.2.5.2	Travel	\$4,000	\$4,000
5.4.2.5.9	Other (First Nation Position, Technical Committee)	\$55,925	\$58,000
5.4.2.T.T	TOTAL ADMINISTRATION	<u>\$298,849</u>	<u>\$285,000</u>
5.4.3.0.0	OPERATIONS		
5.4.3.1.0	Station and Building		
5.4.3.1.1	Repairs and Maintenance		
5.4.3.1.2	Electricity		
5.4.3.1.3	Janitorial		
5.4.3.1.4	Insurance		
5.4.3.1.5	Property Taxes		
5.4.3.1.9	Other (Specify).....		
5.4.3.1.S.T	Subtotal		
5.4.3.2.0	Machinery & Equipment		
5.4.3.2.1	Vehicles		
5.4.3.2.2	Small Equipment (non-capital)		
5.4.3.2.3	Operating Leases (non-capital leases)		
5.4.3.2.4	Fuel		
5.4.3.2.5	Repairs and Maintenance		
5.4.3.2.6	Insurance		
5.4.3.2.9	Other (Specify).....		
5.4.3.2.S.T	Subtotal		

KENT REGIONAL SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.4.3.3.0	Landfill Operations		
5.4.3.3.1	Personnel
5.4.3.3.2	Small Equipment (non capital)
5.4.3.3.3	Site and Road Maintenance
5.4.3.3.4	Monitoring
5.4.3.3.5	Site Security
5.4.3.3.6	Special Waste Handling
5.4.3.3.7	Cells
5.4.3.3.8	Leachate & Siltation Management
5.4.3.3.9	Other (Specify).....	<u>\$709,600</u>	<u>\$709,600</u>
5.4.3.3.S.T	Subtotal	<u>\$709,600</u>	<u>\$709,600</u>
5.4.3.4.0	Transfer Station Operations		
5.4.3.4.1	Personnel
5.4.3.4.2	Small Equipment (non capital)
5.4.3.4.3	Site and Road Maintenance
5.4.3.4.4	Site Security
5.4.3.4.5	Contracted Services
5.4.3.4.6	Special Waste Handling
5.4.3.4.9	Other (Specify).....
5.4.3.4.S.T	Subtotal
5.4.3.5.0	Scale house		
5.4.3.5.1	Personnel
5.4.3.5.2	Small Equipment (non capital)
5.4.3.5.3	Supplies
5.4.3.5.9	Other (Specify).....
5.4.3.5.S.T	Subtotal
5.4.3.6.0	Waste Diversion		
5.4.3.6.1	Personnel \$19,000 \$19,000
5.4.3.6.2	Recycling
5.4.3.6.3	Collection
5.4.3.6.4	Equipment Maintenance
5.4.3.6.5	Contracted Services
5.4.3.6.9	Other (Collection Contracts) \$1,865,656 \$2,466,908
5.4.3.6.S.T	Subtotal	<u>\$1,884,656</u>	<u>\$2,485,908</u>
5.4.3.7.0	Composting Program		
5.4.3.7.1	Personnel
5.4.3.7.2	Processing
5.4.3.7.3	Demonstration Site
5.4.3.7.9	Other (Composters purchase) \$7,000 \$7,000
5.4.3.7.S.T	Subtotal	<u>\$7,000</u>	<u>\$7,000</u>
5.4.3.8.0	Hazardous Household Waste		
5.4.3.8.1	Personnel
5.4.3.8.2	Collection \$5,000 \$5,000
5.4.3.8.2	Disposal

KENT REGIONAL SERVICE COMMISSION

2023 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
5.4.3.8.9	Other (Specify).....		
5.4.3.8.S.T	Subtotal	5,000	5,000
5.4.3.T.T	TOTAL OPERATIONS	<u>2,606,256</u>	<u>3,207,508</u>
5.4.4.0.0	FISCAL SERVICES		
5.4.4.1.0	Interest		
5.4.4.1.1	Current Operations	2,500	1,500
5.4.4.1.2	Short-Term borrowing for capital projects		
5.4.4.1.3	Long-Term Debt		
5.4.4.2.0	Other Financing Charges		
5.4.4.2.1	Debenture Discounts		
5.4.4.2.2	Cost of Issuing & Selling New Debentures		
5.4.4.2.3	Banking Service Charge		
5.4.4.2.9	Other (Specify).....		
5.4.4.3.0	Transfers to Other Funds		
5.4.4.3.1	Capital Fund - Debt Repayment		
5.4.4.3.2	Capital Fund - Asset Acquisition		
5.4.4.3.3	Capital Reserve Fund		
5.4.4.3.4	Operating Reserve Fund		
5.4.4.3.5.	Generation Facility Operating Fund		
5.4.4.4.0	Other Fiscal Services		
5.4.4.4.1	Bad Debt Expense		
5.4.4.4.2	Closure and Post-Closure Expense		
5.4.4.4.3	Second Previous Year Deficit		
5.4.4.4.9	Other (Specify).....		
5.4.4.T.T	TOTAL FISCAL SERVICES	<u>2,500</u>	<u>1,500</u>
5.4.T.T.T	TOTAL EXPENDITURES	<u>3,134,605</u>	<u>3,818,068</u>

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page TP-3)	147,000
2. Less: Revenue from other sources (from page TP-2)	92,808
Net Budget to be raised from participating members	<u>54,192</u>

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Grand-Bouctouche	5,653	507,533,200	9,183
2 Rural District	3,469	218,284,500	4,741
3 Five Rivers	3,341	331,209,000	5,727
4 Beaurivage	6,281	379,797,350	8,436
5 Nouvelle-Arcadie	3,081	143,245,400	3,725
6 Champdoré	5,104	349,661,100	7,249
7 Beausoleil	8,599	893,392,650	15,131
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			<u>54,192</u>

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* Note: Allocation based on proportion of tax base.

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
2.1.2.0.0	REVENUE FROM OTHER SOURCES		
2.1.2.5.0	Government Transfers		
2.1.2.5.1	RSC Grant		\$51,193
2.1.2.5.2	(Specify).....		
2.1.2.6.0	Transfers from Own Sources		
2.1.2.6.1	Second Previous Year Surplus	\$16,587	\$41,615
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	Other Revenue		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify).....		
2.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$16,587</u>	<u>\$92,808</u>

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
6.1.2.0.0	ADMINISTRATION		
6.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	\$0	\$25,000
6.1.2.1.0	Personnel		
6.1.2.1.1	Salaries and Benefits	\$16,087	\$75,000
6.1.2.1.2	Travel		\$4,000
6.1.2.1.3	Training and Development		\$4,000
6.1.2.1.9	Other (Specify).....		
6.1.2.2.0	Other Administrative Services		
6.1.2.2.1	Advertising and Public Relations		\$17,500
6.1.2.2.2	Liability Insurance		
6.1.2.2.3	Professional Services		
6.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building		\$5,000
6.1.2.2.6	Office Equipment and Supplies		\$2,500
6.1.2.2.7	Printing and Copying		\$2,500
6.1.2.2.8	Telecommunications		\$5,000
6.1.2.2.9	Other (Tourism Committee)		\$6,000
6.1.2.T.T	TOTAL ADMINISTRATION	<u>\$16,087</u>	<u>\$146,500</u>
6.1.4.0.0	FISCAL SERVICES		
6.1.4.1.0	Interest		
6.1.4.1.1	Current Operations	\$500	\$500
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	Other Financing Charges		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify).....		
6.1.4.3.0	Transfers to Funds and Reserves		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
6.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	Other Fiscal Services		
6.1.4.4.3	Second Previous Year Deficit		
6.1.4.4.9	Other (Specify).....		
6.1.4.T.T	TOTAL FISCAL SERVICES	<u>\$500</u>	<u>\$500</u>
6.1.T.T.T	TOTAL EXPENDITURES	<u>\$16,587</u>	<u>\$147,000</u>

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page ED-3)	156,000
2. Less: Revenue from other sources (from page ED-2)	104,343
Net Budget to be raised from participating members	<u>51,657</u>

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Grand-Bouctouche	5,653	507,533,200	8,753
2 Rural District	3,469	218,284,500	4,519
3 Five Rivers	3,341	331,209,000	5,459
4 Beaurivage	6,281	379,797,350	8,041
5 Nouvelle-Arcadie	3,081	143,245,400	3,550
6 Champdoré	5,104	349,661,100	6,910
7 Beausoleil	8,599	893,392,650	14,425
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			<u>51,657</u>

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* Note: Allocation based on proportion of tax base.

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.2.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
2.2.2.0.0	REVENUE FROM OTHER SOURCES		
2.2.2.5.0	Government Transfers		
2.2.2.5.1	Contribution from Working NB	\$50,000
2.2.2.5.2	RSC Grant	\$54,343
2.2.2.6.0	Transfers from Own Sources		
2.2.2.6.1	Second Previous Year Surplus
2.2.2.6.2	Operating Reserve Fund
2.2.2.7.0	Other Revenue		
2.2.2.7.1	Interest Income
2.2.2.7.2	HST Rebate
2.2.2.7.9	Other (Specify).....
2.2.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$0</u>	<u>\$104,343</u>

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

	2022 BUDGET	2023 BUDGET
6.2.0.0 REGIONAL ECONOMIC DEVELOPMENT SERVICES		
6.2.2.0 ADMINISTRATION		
6.2.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		25,000
6.2.2.1.0 Personnel		
6.2.2.1.1 Salaries and Benefits		90,000
6.2.2.1.2 Travel		4,000
6.2.2.1.3 Training and Development		4,000
6.2.2.1.9 Other (Specify).....		
6.2.2.2.0 Other Administrative Services		
6.2.2.2.1 Advertising and Public Relations		2,500
6.2.2.2.2 Liability Insurance		
6.2.2.2.3 Professional Services		10,000
6.2.2.2.4 Legal Services		
6.2.2.2.5 Office Building		4,000
6.2.2.2.6 Office Equipment and Supplies		2,500
6.2.2.2.7 Printing and Copying		2,500
6.2.2.2.8 Telecommunications		5,000
6.2.2.2.9 Other (Economic Development Committee)		6,000
6.2.2.T.T TOTAL ADMINISTRATION		155,500
6.2.4.0.0 FISCAL SERVICES		
6.2.4.1.0 Interest		
6.2.4.1.1 Current Operations		500
6.2.4.1.2 Short-Term borrowing for capital projects		
6.2.4.1.3 Long-Term Debt		
6.2.4.2.0 Other Financing Charges		
6.2.4.2.1 Debenture Discounts		
6.2.4.2.2 Cost of Issuing & Selling New Debentures		
6.2.4.2.3 Banking Service Charge		
6.2.4.2.9 Other (Specify).....		
6.2.4.3.0 Transfers to Funds and Reserves		
6.2.4.3.1 Capital Fund - Debt Repayment		
6.2.4.3.2 Capital Fund - Asset Acquisition		
6.2.4.3.3 Capital Reserve		
6.2.4.3.4 Operating Reserve		
6.2.4.4.0 Other Fiscal Services		
6.2.4.4.3 Second Previous Year Deficit		
6.2.4.4.9 Other (Specify).....		
6.2.4.T.T TOTAL FISCAL SERVICES		500
6.2.T.T.T TOTAL EXPENDITURES		156,000

KENT REGIONAL SERVICE COMMISSION

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	152,000
2. Less: Revenue from other sources (from page CD-2)	126,882
Net Budget to be raised from participating members	<u>25,118</u>

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Grand-Bouctouche	5,653	507,533,200	4,256
2 Rural District	3,469	218,284,500	2,197
3 Five Rivers	3,341	331,209,000	2,654
4 Beaurivage	6,281	379,797,350	3,910
5 Nouvelle-Arcadie	3,081	143,245,400	1,726
6 Champdoré	5,104	349,661,100	3,360
7 Beausoleil	8,599	893,392,650	7,015
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			<u>\$25,118</u>

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* Note: Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
2.3.2.0.0	REVENUE FROM OTHER SOURCES		
2.3.2.5.0	Government Transfers		
2.3.2.5.1	Economic and Social Inclusion Corporation (ESIC)	\$66,342
2.3.2.5.2	RSC Grant	\$52,940
2.3.2.6.0	Transfers from Own Sources		
2.3.2.6.1	Second Previous Year Surplus	
2.3.2.6.2	Operating Reserve Fund	
2.3.2.7.0	Other Revenue		
2.3.2.7.1	Interest Income	
2.3.2.7.2	HST Rebate	
2.3.2.7.9	Office Space NBMC	\$7,600
2.3.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>\$126,882</u>

KENT REGIONAL SERVICE COMMISSION

2023 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

	2022 BUDGET	2023 BUDGET
6.3.0.0.0 COMMUNITY DEVELOPMENT SERVICES		
6.3.2.0.0 ADMINISTRATION		
6.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		25,000
6.3.2.1.0 Personnel		
6.3.2.1.1 Salaries and Benefits		\$85,000
6.3.2.1.2 Travel		\$4,000
6.3.2.1.3 Training and Development		\$4,000
6.3.2.1.9 Other (Specify).....		
6.3.2.2.0 Other Administrative Services		
6.3.2.2.1 Advertising and Public Relations		\$2,500
6.3.2.2.2 Liability Insurance		
6.3.2.2.3 Professional Services		\$10,000
6.3.2.2.4 Legal Services		
6.3.2.2.5 Office Building		\$5,000
6.3.2.2.6 Office Equipment and Supplies		\$2,500
6.3.2.2.7 Printing and Copying		\$2,500
6.3.2.2.8 Telecommunications		\$5,000
6.3.2.2.9 Other (Community Development Committee)		\$6,000
6.3.2.T.T TOTAL ADMINISTRATION		\$151,500
6.3.4.0.0 FISCAL SERVICES		
6.3.4.1.0 Interest		
6.3.4.1.1 Current Operations		\$500
6.3.4.1.2 Short-Term borrowing for capital projects		
6.3.4.1.3 Long-Term Debt		
6.3.4.2.0 Other Financing Charges		
6.3.4.2.1 Debenture Discounts		
6.3.4.2.2 Cost of Issuing & Selling New Debentures		
6.3.4.2.3 Banking Service Charge		
6.3.4.2.9 Other (Specify).....		
6.3.4.3.0 Transfers to Funds and Reserves		
6.3.4.3.1 Capital Fund - Debt Repayment		
6.3.4.3.2 Capital Fund - Asset Acquisition		
6.3.4.3.3 Capital Reserve		
6.3.4.3.4 Operating Reserve		
6.3.4.4.0 Other Fiscal Services		
6.3.4.4.3 Second Previous Year Deficit		
6.3.4.4.9 Other (Specify).....		
6.3.4.T.T TOTAL FISCAL SERVICES		\$500
6.3.T.T.T TOTAL EXPENDITURES		\$152,000

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page RT-3)	277,000
2. Less: Revenue from other sources (from page RT-2)	203,209
Net Budget to be raised from participating members	<u>73,791</u>

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Grand-Bouctouche	5,653	507,533,200	12,504
2 Rural District	3,469	218,284,500	6,455
3 Five Rivers	3,341	331,209,000	7,798
4 Beaurivage	6,281	379,797,350	11,486
5 Nouvelle-Arcadie	3,081	143,245,400	5,072
6 Champdoré	5,104	349,661,100	9,870
7 Beausoleil	8,599	893,392,650	20,606
8
9
10
			<u>73,791</u>

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* Note: Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
2.4.2.0.0	REVENUE FROM OTHER SOURCES		
2.4.2.5.0	Government Transfers		
2.4.2.5.1	Economic and Social Inclusion Corporation (ESIC)	\$50,000
2.4.2.5.2	Social Development Clients	\$25,000
	RSC Grant		\$98,209
2.4.2.6.0	Transfers from Own Sources		
2.4.2.6.1	Second Previous Year Surplus	
2.4.2.6.2	Operating Reserve Fund	
2.4.2.7.0	Other Revenue		
2.4.2.7.1	Interest Income	
2.4.2.7.2	HST Rebate	
2.4.2.7.9	Fees charged to clients and donations	\$30,000
2.4.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>\$203,209</u>

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
6.4.2.0.0	ADMINISTRATION		
6.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		\$20,000
6.4.2.1.0	Personnel		
6.4.2.1.1	Salaries and Benefits		\$100,000
6.4.2.1.2	Travel		\$4,000
6.4.2.1.3	Training and Development		\$4,000
6.4.2.1.9	Other (Specify).....		
6.4.2.2.0	Other Administrative Services		
6.4.2.2.1	Advertising and Public Relations		\$2,500
6.4.2.2.2	Liability Insurance		
6.4.2.2.3	Professional Services - Operating Fees for van and reimbursement for drivers		\$125,000
6.4.2.2.4	Legal Services		
6.4.2.2.5	Office Building		\$5,000
6.4.2.2.6	Office Equipment and Supplies		\$2,500
6.4.2.2.7	Printing and Copying		\$2,500
6.4.2.2.8	Telecommunications		\$5,000
6.4.2.2.9	Other (Transportation Committee)		\$6,000
6.4.2.T.T	TOTAL ADMINISTRATION		\$276,500
6.4.4.0.0	FISCAL SERVICES		
6.4.4.1.0	Interest		
6.4.4.1.1	Current Operations		\$500
6.4.4.1.2	Short-Term borrowing for capital projects		
6.4.4.1.3	Long-Term Debt		
6.4.4.2.0	Other Financing Charges		
6.4.4.2.1	Debenture Discounts		
6.4.4.2.2	Cost of Issuing & Selling New Debentures		
6.4.4.2.3	Banking Service Charge		
6.4.4.2.9	Other (Specify).....		
6.4.4.3.0	Transfers to Funds and Reserves		
6.4.4.3.1	Capital Fund - Debt Repayment		
6.4.4.3.2	Capital Fund - Asset Acquisition		
6.4.4.3.3	Capital Reserve		
6.4.4.3.4	Operating Reserve		
6.4.4.4.0	Other Fiscal Services		
6.4.4.4.3	Second Previous Year Deficit		
6.4.4.4.9	Other (Specify).....		
6.4.4.T.T	TOTAL FISCAL SERVICES		\$500
6.4.T.T.T	TOTAL EXPENDITURES		\$277,000

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	107,500
2. Less: Revenue from other sources (from page PSC-2)	37,427
Net Budget to be raised from participating members	<u>70,073</u>

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Grand-Bouctouche	5,653	507,533,200	11,874
2 Rural District	3,469	218,284,500	6,130
3 Five Rivers	3,341	331,209,000	7,405
4 Beaurivage	6,281	379,797,350	10,908
5 Nouvelle-Arcadie	3,081	143,245,400	4,816
6 Champdoré	5,104	349,661,100	9,373
7 Beausoleil	8,599	893,392,650	19,567
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			<u>70,073</u>

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* Note: Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
2.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
2.5.2.0.0	REVENUE FROM OTHER SOURCES		
2.5.2.5.0	Government Transfers		
2.5.2.5.1	RSC Grant		\$37,427
2.5.2.5.2	(Specify).....		
2.5.2.6.0	Transfers from Own Sources		
2.5.2.6.1	Second Previous Year Surplus		
2.5.2.6.2	Operating Reserve Fund		
2.5.2.7.0	Other Revenue		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify).....		
2.5.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		<u>\$37,427</u>

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

	2022 BUDGET	2023 BUDGET
6.5.0.0 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
6.5.2.0 ADMINISTRATION		
6.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		40,000
6.5.2.1.0 Personnel		
6.5.2.1.1 Salaries and Benefits		
6.5.2.1.2 Travel		
6.5.2.1.3 Training and Development		
6.5.2.1.9 Other (Specify).....		
6.5.2.2.0 Other Administrative Services		
6.5.2.2.1 Advertising and Public Relations		
6.5.2.2.2 Liability Insurance		
6.5.2.2.3 Professional Services		
6.5.2.2.4 Legal Services		
6.5.2.2.5 Office Building		
6.5.2.2.6 Office Equipment and Supplies		
6.5.2.2.7 Printing and Copying		
6.5.2.2.8 Telecommunications		
6.5.2.2.9 Other (Specify).....		
6.5.2.T TOTAL ADMINISTRATION		40,000
6.5.3.0 REGIONAL SERVICES		
6.5.3.1.0 Regional Policing Collaboration		
6.5.3.1.2 Administration		30,000
6.5.3.1.3 Travel		1,000
6.5.3.1.4 Professional Services		15,000
6.5.3.1.9 Other (Specify).....		
6.5.3.1.S.T Subtotal		46,000
6.5.3.2.0 Regional Emergency Measures Planning		
6.5.3.2.2 Administration		20,000
6.5.3.2.3 Travel		1,000
6.5.3.2.4 Professional Services		
6.5.3.2.9 Other (Specify).....		
6.5.3.2.S.T Subtotal		21,000
6.5.3.3.0 Other Service Provided to All Members Specify		
6.5.3.3.2 Administration		
6.5.3.3.3 Travel		
6.5.3.3.4 Professional Services		
6.5.3.3.9 Other (Specify).....		
6.5.3.3.S.T Subtotal		

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.5.4.0.0	FISCAL SERVICES		
6.5.4.1.0	Interest		
6.5.4.1.1	Current Operations	\$500
6.5.4.1.2	Short-Term borrowing for capital projects
6.5.4.1.3	Long-Term Debt
6.5.4.2.0	Other Financing Charges		
6.5.4.2.1	Debenture Discounts
6.5.4.2.2	Cost of Issuing & Selling New Debentures
6.5.4.2.3	Banking Service Charge
6.5.4.2.9	Other (Specify).....
6.5.4.3.0	Transfers to Funds and Reserves		
6.5.4.3.1	Capital Fund - Debt Repayment
6.5.4.3.2	Capital Fund - Asset Acquisition
6.5.4.3.3	Capital Reserve
6.5.4.3.4	Operating Reserve
6.5.4.4.0	Other Fiscal Services		
6.5.4.4.3	Second Previous Year Deficit
6.5.4.4.9	Other (Specify).....
6.5.4.T.T	TOTAL FISCAL SERVICES		\$500
6.5.T.T.T	TOTAL EXPENDITURES		\$107,500

KENT REGIONAL SERVICE COMMISSION

**2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES
OPERATING & CAPITAL BUDGETS**

OPERATING BUDGET

1. Total Budget (from page SRC-4)	305,293
2. Less: Revenue from other sources (from page SRC-2)	262,369
Net Budget to be raised from participating members	<u>42,924</u>

MEMBER CHARGES

Member	2021 Census Population	2022 Tax Base	Member Share*
1 Grand-Bouctouche	5,653	507,533,200	7,273
2 Rural District	3,469	218,284,500	3,755
3 Five Rivers	3,341	331,209,000	4,536
4 Beaurivage	6,281	379,797,350	6,682
5 Nouvelle-Arcadie	3,081	143,245,400	2,951
6 Champdoré	5,104	349,661,100	5,741
7 Beausoleil	8,599	893,392,650	11,986
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			<u>\$42,924</u>

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

		REVENUE	
		2022 BUDGET	2023 BUDGET
2.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
2.6.2.0.0	REVENUE FROM OTHER SOURCES		
2.6.2.5.0	Government Transfers		
2.6.2.5.1	RSC Grant		\$48,282
2.6.2.5.2	(Specify).....		
2.6.2.6.0	Transfers from Own Sources		
2.6.2.6.1	Second Previous Year Surplus	\$11,554	\$47,434
2.6.2.6.2	Operating Reserve Fund		
2.6.2.7.0	Other Revenue		
2.6.2.7.1	Interest Income		
2.6.2.7.2	HST Rebate		
2.6.2.7.9.1	Contribution Grand-Bouctouche - Pool and Curling		20,648
2.6.2.7.9.2.1	Contribution Rural District (Harcourt, Saint-Charles, Saint-Louis) - Pool and Curling		12
2.6.2.7.9.2.2	Contribution Rural District (Carleton) - Pool and Curling		1,228
2.6.2.7.9.2.3	Contribution Rural District (Pointe-Sapin) - Pool and Curling		1,313
2.6.2.7.9.2.4	Contribution Rural District (Cap-de-Richibucto) - Pool and Curling		4,085
2.6.2.7.9.2.5	Contribution Rural District (Baie-Sainte-Anne, Escuminac, Hardwicke) - Pool		2,035
2.6.2.7.9.3	Contribution Five Rivers - Pool		10,462
2.6.2.7.9.4	Contribution Beaurivage - Curling		4,321
2.6.2.7.9.5	Contribution Nouvelle-Arcadie - Pool and Curling		7,023
2.6.2.7.9.6	Contribution Champdoré - Pool and Curling		12,334
2.6.2.7.9.7	Contribution Beausoleil - Pool and Curling		17,470
2.6.2.7.10.1	Contribution Weldford - Kent North Center		20,780
2.6.2.7.10.2	Contribution Richibucto Par - Kent North Center		21,879
2.6.2.7.10.3	Contribution Cap-de-Richibucto - Kent North Center		13,032
2.6.2.7.10.4	Contribution Village de Rexton - Kent North Center		21,108
2.6.2.7.10.5	Contribution Carleton - Kent North Center		2,870
2.6.2.7.10.6	Contribution Pointe-Sapin - Kent North Center		6,053
2.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>\$11,554</u>	<u>\$262,369</u>

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE		2022 BUDGET	2023 BUDGET
6.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
6.6.2.0.0	ADMINISTRATION		
6.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	3,000	16,040
6.6.2.1.0	Personnel		
6.6.2.1.1	Salaries and Benefits	60,000	75,600
6.6.2.1.2	Travel	2,050	4,000
6.6.2.1.3	Training and Development	2,200	4,000
6.6.2.1.9	Other (Specify).....		
6.6.2.2.0	Other Administrative Services		
6.6.2.2.1	Advertising and Public Relations	4,800	2,500
6.6.2.2.2	Liability Insurance		
6.6.2.2.3	Professional Services		
6.6.2.2.4	Legal Services		
6.6.2.2.5	Office Building	1,800	5,000
6.6.2.2.6	Office Equipment and Supplies	1,000	2,500
6.6.2.2.7	Printing and Copying	1,000	2,500
6.6.2.2.8	Telecommunications	1,100	5,000
6.6.2.2.9	Recreation Advisory Committee		6,000
6.6.2.T.T	TOTAL ADMINISTRATION	<u>76,950</u>	<u>123,140</u>
6.6.3.0.0	REGIONAL SERVICES		
6.6.3.1.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
6.6.3.1.2	Administration		
6.6.3.1.3	Travel		
6.6.3.1.4	Professional Services		15,000
6.6.3.1.9.1	Transfer Curling Club		15,431
6.6.3.1.9.2	Transfer Centre Aqua Kent		65,500
6.6.3.1.9.3	Transfer Kent North Center		85,722
6.6.3.1.S.T	Subtotal		<u>181,653</u>
6.6.3.2.0	Other Service Provided to All Members		
6.6.3.2.2	Administration		
6.6.3.2.3	Travel		
6.6.3.2.4	Professional Services		
6.6.3.2.9	Other (Specify).....		
6.6.3.2.S.T	Subtotal		
6.6.4.0.0	FISCAL SERVICES		
6.6.4.1.0	Interest		
6.6.4.1.1	Current Operations	400	500
6.6.4.1.2	Short-Term borrowing for capital projects		
6.6.4.1.3	Long-Term Debt		
6.6.4.2.0	Other Financing Charges		
6.6.4.2.1	Debenture Discounts		
6.6.4.2.2	Cost of Issuing & Selling New Debentures		
6.6.4.2.3	Banking Service Charge		
6.6.4.2.9	Other (Specify).....		

KENT REGIONAL SERVICE COMMISSION

2023 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE

		2022 BUDGET	2023 BUDGET
6.6.4.3.0	Transfers to Funds and Reserves		
6.6.4.3.1	Capital Fund - Debt Repayment
6.6.4.3.2	Capital Fund - Asset Acquisition
6.6.4.3.3	Capital Reserve
6.6.4.3.4	Operating Reserve
6.6.4.4.0	Other Fiscal Services		
6.6.4.4.3	Second Previous Year Deficit
6.6.4.4.9	Other (Specify).....
6.6.4.T.T	TOTAL FISCAL SERVICES	<u>\$400</u>	<u>\$500</u>
6.6.T.T.T	TOTAL EXPENDITURES	<u>\$77,350</u>	<u>\$305,293</u>

KENT REGIONAL SERVICE COMMISSION

2023 BYLAW ENFORCEMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$54,250
2. Less: Revenue from other sources (from page OT-2)	\$5,975
Net Budget to be raised from participating members	<u>\$48,275</u>

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1 Grand-Bouctouche	2,513	242,672,760	\$11,383
2 Rexton	874	94,656,300	\$4,217
3 Richibucto	1,411	122,555,350	\$6,046
4 Rogersville	1,193	60,652,500	\$4,029
5 Saint-Antoine	1,791	126,133,350	\$6,932
6 Saint-Louis-de-Kent	981	63,750,450	\$3,663
7 Cocagne	2,757	247,061,950	\$12,005
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			<u>\$48,275</u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

KENT REGIONAL SERVICE COMMISSION

2023 BYLAW ENFORCEMENT SERVICES OPERATING BUDGET

REVENUE

		2022 BUDGET	2023 BUDGET
3.1.0.0.0	OTHER SHARED SERVICES		
3.1.2.0.0	REVENUE FROM OTHER SOURCES		
3.1.2.5.0	Government Transfers		
3.1.2.5.1	(Specify).....
3.1.2.5.2	(Specify).....
3.1.2.6.0	Transfers from Own Sources		
3.1.2.6.1	Second Previous Year Surplus	\$5,975
3.1.2.6.2	Operating Reserve Fund
3.1.2.7.0	Other Revenue		
3.1.2.7.1	Interest Income
3.1.2.7.2	HST Rebate
3.1.2.7.9	Other (Specify).....
3.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		\$5,975

KENT REGIONAL SERVICE COMMISSION

2023 BYLAW ENFORCEMENT SERVICES OPERATING BUDGET

EXPENDITURE

	2022 BUDGET	2023 BUDGET
7.1.0.0 OTHER SHARED SERVICES		
7.1.2.0.0 ADMINISTRATION		
7.1.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	1,000	2,000
7.1.2.1.0 Personnel		
7.1.2.1.1 Salaries and Benefits		
7.1.2.1.2 Travel		
7.1.2.1.3 Training and Development		
7.1.2.1.9 Other (Specify).....		
7.1.2.2.0 Other Administrative Services		
7.1.2.2.1 Advertising and Public Relations		
7.1.2.2.2 Liability Insurance		
7.1.2.2.3 Professional Services	52,000	52,000
7.1.2.2.4 Legal Services		
7.1.2.2.5 Office Building		
7.1.2.2.6 Office Equipment and Supplies		
7.1.2.2.7 Printing and Copying		
7.1.2.2.8 Telecommunications		
7.1.2.2.9 Other (Specify).....		
7.1.2.T.T TOTAL ADMINISTRATION	<u>53,000</u>	<u>54,000</u>
7.1.4.0.0 FISCAL SERVICES		
7.1.4.1.0 Interest		
7.1.4.1.1 Current Operations	221	250
7.1.4.1.2 Short-Term borrowing for capital projects		
7.1.4.1.3 Long-Term Debt		
7.1.4.2.0 Other Financing Charges		
7.1.4.2.1 Debenture Discounts		
7.1.4.2.2 Cost of Issuing & Selling New Debentures		
7.1.4.2.3 Banking Service Charge		
7.1.4.2.9 Other (Specify).....		
7.1.4.3.0 Transfers to Funds and Reserves		
7.1.4.3.1 Capital Fund - Debt Repayment		
7.1.4.3.2 Capital Fund - Asset Acquisition		
7.1.4.3.3 Capital Reserve		
7.1.4.3.4 Operating Reserve		
7.1.4.4.0 Other Fiscal Services		
7.1.4.4.3 Second Previous Year Deficit	161	
7.1.4.4.9 Other (Specify).....		
7.1.4.T.T TOTAL FISCAL SERVICES	<u>382</u>	<u>250</u>
7.1.T.T.T TOTAL EXPENDITURES	<u><u>53,382</u></u>	<u><u>54,250</u></u>